## 2014 Half-Year Results Supplementary Information

## 19 February 2014

(To be read in conjunction with the 2014 Half-Year Results Briefing Presentation)


## 100

years
Thousands
of stories
Wesfarmers

## Presentation Outline

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## Coles network



Selling Area

| Supermarkets (sqm) | $1,678,813$ |
| :--- | ---: |
| Liquor (sqm) - ex hotels | 204,449 |

762 Supermarkets
824 Liquor stores

- 92 Hotels

637 Convenience

## Store network movements

|  | Open at 30 June 2013 | Opened | Closed | Rebranded | $\begin{aligned} & \text { Open at } \\ & 31 \text { Dec } \\ & 2013 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Supermarkets |  |  |  |  |  |
| Coles | 722 | 11 | (4) | 4 | 733 |
| Bi-Lo | 34 | - | (1) | (4) | 29 |
| Total Supermarkets | 756 | 11 | (5) | - | 762 |
| Liquor |  |  |  |  |  |
| $1^{\text {st }}$ Choice | 92 | 6 | - | - | 98 |
| Vintage Cellars | 79 | - | (1) | - | 78 |
| Liquorland | 639 | 14 | (5) | - | 648 |
| Hotels | 92 | - | - | - | 92 |
| Total Liquor | 902 | 20 | (6) | - | 916 |
| Convenience | 636 | 6 | (5) | - | 637 |

years Thousand

|  | 2013 |  |  | 2012 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6 months ended 31 December (\$m) | Food \& Liquor ${ }^{1}$ | Convenience | Total | Food \& Liquor ${ }^{1}$ | Convenience | Total |
| Segment revenue (Gregorian) | 14,770 | 4,176 | 18,946 | 14,104 | 3,943 | 18,047 |
| Less: Other revenue | 129 | 6 | 135 | 121 | 7 | 128 |
| Headline sales (Gregorian) | 14,641 | 4,170 | 18,811 | 13,983 | 3,936 | 17,919 |
| Plus: Gregorian adjustment | 371 | 96 | 467 | 361 | 103 | 464 |
| Headline sales revenue (Retail ${ }^{2}$ ) | 15,012 | 4,266 | 19,278 | 14,344 | 4,039 | 18,383 |

[^0]

## Bunnings network



## Officeworks network



## Store network movements

|  | Open at <br> 1 July 2013 | Opened | Closed | Onder <br> O1 Dec 2013 | Unstruction <br> con 31 Dec 2013 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Home Improvement |  |  |  |  |  |
| Bunnings Warehouse | 210 | 11 | $(3)$ | 218 | 14 |
| Bunnings smaller <br> formats | 67 | 2 | $(4)$ | 65 | 1 |
| Bunnings Trade <br> Centres | 36 | 1 | $(2)$ | 35 |  |
| Office Supplies | 149 | 61 | $(3)^{1}$ | 152 | 2 |
| Officeworks | 1 | - | 1 | - |  |
| Harris Technology | 1 |  |  |  |  |

${ }^{1}$ Includes two store relocations.


## Kmart network



## Store network movements

|  | Open at <br> 1 July 2013 | Opened | Closed | Open at <br> 31 Dec 2013 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Kmart | 190 | 3 | $(2)$ | 191 |
| Kmart Tyre \& Auto | 263 | 1 | $(13)$ | 251 |

## Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2013 | 2012 |
| :--- | ---: | ---: | ---: |
| Segment revenue (Gregorian) | 2,321 | 2,299 |
| Less: Non sales revenue | $\mathbf{3}$ | 1 |
| Headline sales (Gregorian) | 2,318 | 2,298 |
| Plus: Gregorian adjustment | $\mathbf{4 7}$ | 28 |
| Headline sales revenue (Retail ${ }^{1}$ ) | 2,365 | 2,326 |

${ }^{1}$ Retail period relates to the 27 week period 1 July 2013 to 5 January 2014 for 2013 \& 2 July 2012 to 6 January 2013 for 2012.

## Target



OTarget.

## Target network



191 Target stores
123 Target Country

## Store network movements

|  | Open at <br> 1 July 2013 | Opened | Closed | Open at <br> 31 Dec 2013 |
| :--- | ---: | :---: | ---: | ---: | ---: |
| Target | 183 | 8 | - | 191 |
| Target Country | 125 | - | $(2)$ | 123 |

${ }^{1} 30$ June 2013 includes three Target Urban stores \& six Target Outlet stores.
${ }^{2}$ Target store numbers include one replacement store.

## Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2013 | 2012 |
| :--- | ---: | ---: |
| Segment revenue (Gregorian) | 1,965 | 2,070 |
| Less: Non sales revenue | - | - |
| Headline sales (Gregorian) | 1,965 | 2,070 |
| Plus: Gregorian adjustment | 48 | 52 |
| Less: Retail weeks adjustment | - | $(16)$ |
| Headline sales revenue (Retail ${ }^{1}$ ) | 2,013 | 2,106 |

[^1]

Wesfarmers Insurance Wf Lumley OAMPS Ecrombie*

## Insurance performance summary



## Geographical presence As at 31 December 2013

 stories

## Underwriting performance summary

| Half-Year ended 31 December (\$m) | 2013 | 2012 | \% |
| :---: | :---: | :---: | :---: |
| Gross Written Premium | 857 | 796 | 7.7 |
| Net earned premium | 771 | 684 | 12.7 |
| Net claims | (513) | (452) | (13.5) |
| Net commission \& expenses | (227) | (197) | (15.2) |
| Underwriting result | 31 | 35 | (11.4) |
| Insurance margin | 52 | 59 | (11.9) |
| EBITA | 64 | 72 | (11.1) |
| EBIT | 64 | 72 | (11.1) |
| EBIT (excluding EQ2) ${ }^{1}$ | 109 | 72 | 51.4 |
| Investment income | 33 | 37 | (10.8) |
| Net earned loss ratio (\%) (excluding EQ2) ${ }^{1}$ | 60.7 | 66.1 |  |
| Combined operating ratio (\%) (excluding EQ2) ${ }^{1}$ | 90.2 | 94.9 |  |
| Insurance margin (\%) (excluding EQ2) ${ }^{1}$ | 12.6 | 8.6 |  |

[^2]
## Underwriting KPIs

| Half-Year ended 31 December | 2013 | 2012 | 1 pt |
| :---: | :---: | :---: | :---: |
| Gross earned loss ratio (\%) | 67.8 | 65.9 | 1.9 |
| Gross earned loss ratio (excluding EQ2) ${ }^{1}$ (\%) | 62.6 | 65.9 | (3.3) |
| Net earned loss ratio (\%) | 66.5 | 66.1 | 0.4 |
| Net earned loss ratio (excluding EQ2) ${ }^{1}$ (\%) | 60.7 | 66.1 | (5.4) |
| Reinsurance expenses (\% GEP) | 11.4 | 14.1 | (2.7) |
| Exchange commission (\% RI excl XOL) | 17.7 | 18.5 | (0.8) |
| Commission expense (\% GWP) | 12.8 | 12.6 | 0.2 |
| Total earned expenses (\% GEP) | 26.7 | 25.6 | 1.1 |
| Combined operating ratio (\% NEP) | 96.0 | 94.9 | 1.1 |
| Combined operating ratio (\% NEP) (excluding EQ2) ${ }^{1}$ | 90.2 | 94.9 | (4.7) |
| Insurance margin (\% NEP) | 6.7 | 8.6 | (1.9) |
| Insurance margin (\% NEP) (excluding EQ2) ${ }^{1}$ | 12.6 | 8.6 | 4.0 |

[^3]
## Broking performance summary

可
of stories

| Half-Year ended 31 December (\$m) | 2013 | 2012 | $\uparrow \%$ |
| :--- | ---: | ---: | ---: |
| Commission \& fee income | 135 | 124 | 8.9 |
| Other income | $\mathbf{1 7}$ | 16 | 6.3 |
| Total income | $\mathbf{1 5 2}$ | 140 | 8.6 |
| Expenses | $\mathbf{( 1 1 1 )}$ | $(102)$ | $(8.8)$ |
| EBITA | $\mathbf{4 1}$ | 38 | 7.9 |
| EBIT | $\mathbf{3 4}$ | 32 | 6.3 |
| EBITA Margin (\%) | $\mathbf{2 7 . 0}$ | 27.2 |  |

## Gross written premium (underwriting)

${ }^{1}$ Six months to 31 December 2013.


- Continued challenging global trading conditions for steel mills
- Metallurgical coal supply currently exceeds steel production levels
- Spot prices into China deteriorated ahead of Chinese New Year
- Japan benefitting from weaker Yen
- Growth in China \& India moderating
- Signs of stabilising demand in Eurozone
- Curragh March 2014 quarter export coal pricing settlement
- Weighted average US\$ export prices for metallurgical coal down $\sim 5 \%$
- Continued trend from steel makers towards lower quality metallurgical coals to reduce costs
- Long-term metallurgical coal outlook fundamentals do, however, remain sound
- Driven by demand growth in India \& China


## Australian coal market prices

## Australian steaming coal prices



## Australian hard coking coal prices

US\$/tonne (nominal) FOB Australia


[^4]1H FY14 Actual
4.1 million tonnes


FY14 Forecast
7.5-8.5 million tonnes

of stories

|  | Equity |  | Half-Year Ended ('000 tonnes) |  |
| :--- | :---: | :---: | :---: | ---: |
| Mine | Interest | Coal Type | Dec 2013 | Dec 2012 |
| Curragh, QLD | $100 \%$ | Metallurgical | 4,029 | 3,867 |
|  |  | Steaming | 1,740 | 1,662 |
| Bengalla, NSW $^{1}$ | $40 \%$ | Steaming | 1,685 | 1,488 |
| Total $^{1}$ |  |  | $\mathbf{7 , 4 5 4}$ | $\mathbf{7 , 0 1 7}$ |

${ }^{1}$ Wesfarmers attributable production.

## Coal sales volumes

|  | Equity |  | Half-Year Ended ('000 tonnes) |  |
| :--- | :---: | :---: | :---: | ---: |
| Mine | Interest | Coal Type | Dec 2013 | Dec 2012 |
| Curragh, QLD ${ }^{1}$ | $100 \%$ | Metallurgical | 4,053 | 3,770 |
|  |  | Steaming | 1,829 | 1,629 |
| Bengalla, NSW $^{2}$ | $40 \%$ | Steaming | 1,787 | 1,504 |
| Total $^{1}$ |  |  | $\mathbf{7 , 6 6 9}$ | $\mathbf{6 , 9 0 3}$ |

${ }^{1}$ Curragh metallurgical coal sales excludes traded coal.
${ }^{2}$ Wesfarmers attributable sales.

## Curragh mine cash costs - progress update

- Continued focus on cost control \& productivity improvements
- Sustained $\sim 28 \%$ cash cost reduction from 1H FY12 peak
- Cost performance sustained by:
- Reduced contractor activity
- Optimised mine design
- Engagement with all mine suppliers
- New contracts signed for overburden, explosives supply \& fuel
- Mine productivity improvements


## FX hedging profile: 31 December 2013

| Curragh |  |  | Bengalla |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate | Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate |
| $2014{ }^{1}$ | 257 | 0.91 | $2014{ }^{1}$ | 52 | 0.89 |
| 2015 | 502 | 0.87 | 2015 | 166 | 0.88 |
| 2016 | 340 | 0.89 | 2016 | 134 | 0.90 |
| 2017 | 198 | 0.87 | 2017 | 61 | 0.88 |
| 2018 | 48 | 0.82 | 2018 | 10 | 0.82 |

[^5]
## Resources financial summary

Wesfarmers

| Half-Year ended 31 December | 2013 | 2012 | Commentary |
| :---: | :---: | :---: | :---: |
| Production tonnes - ('000 tonnes) <br> Curragh \& Bengalla ${ }^{1}$ | 7,454 | 7,017 | Increased export production due mainly to the previous half-year being constrained by a scheduled shutdown during the Christmas period at Curragh |
| Revenue (\$m) |  |  |  |
| Produced | 761 | 816 |  |
| Traded | 3 | 10 |  |
| Total | 764 | 826 | Lower average export prices, partially offset by higher sales volumes |
| Government royalties (\$m) |  |  |  |
| Stanwell | (62) | (91) | Lower rolling 12 month average coal price for 1H FY14 |
| Other | (59) | (57) | Comparatively weaker exchange rate in 1H FY14 offset the impact of reduced revenues |
| Total | (121) | (148) |  |
| Mining \& other costs (\$m) |  |  |  |
| Total traded cost | (3) | (10) |  |
| Other costs | (505) | (507) |  |
| Total | (508) | (517) | Curragh unit mine cash costs for 1H FY14 c. 9\% lower than 1H FY13 |
| Depreciation \& amortisation (\$m) | (76) | (68) |  |
| EBIT (\$m) | 59 | 93 |  |

[^6]Resources

## Acquisition - MDL 162

 Wesfarmers- Acquisition of MDL 162 adjacent to Curragh mine from Peabody Energy Australia for $\$ 70$ million
- Contains 67 million tonnes coal reserves ${ }^{1,3}$
- Additional 188 million tonnes of coal resource ${ }^{2,3}$
- Approximate 29\% increase in coal reserves ${ }^{4}$
- Opportunity to utilise existing Curragh infrastructure including CHPP, rail loop \& mining equipment
- Expected to extend Curragh mine life \& provide options to further optimise mine operations
- Feasibility study underway
- Coal produced is not subject to Stanwell Rebate
- Further work required for conversion to mining lease

[^7]

- Note 1: Coal Reserves in MDL 162: The estimates of Coal Reserves for MDL 162 have been carried out under the guidelines of the Australasian Code of Reporting of Exploration Results, Mineral Resources and Ore Reserves 2012 (the "JORC Code 2012"), and comprise 39 million tonnes of proved Coal Reserves and 28 million tonnes of probable Coal Reserves for total Coal Reserves of 67 million tonnes. These Coal Reserves are a subset of the total Coal Resources reported. Figures are rounded to nearest million tonnes. Refer to the detailed announcement issued on the ASX market announcements platform on 20 January 2014 titled "CURRAGH ACQUIRES ADDITIONAL COAL RESERVES" ("Acquisition Announcement") available at www.asx.com.au or www.wesfarmers.com.au for further details.
- Note 2: Coal Resources in MDL 162: The estimates of Coal Resources for MDL 162 have been carried out under the JORC Code 2012, and comprise 74 million tonnes of measured Coal Resources, 86 million tonnes of indicated Coal Resources and 95 million tonnes of inferred Coal Resources for total Coal Resources of 255 million tonnes. These Coal Resources include 67 million tonnes of Coal Reserves (see Note 1 above). Figures are rounded to nearest million tonnes. Refer to the Acquisition Announcement available at www.asx.com.au or www.wesfarmers.com.au for further details.
- Note 3: Coal Resources and Coal Reserves in MDL 162: The estimates of Coal Resources and Coal Reserves for MDL 162 have been carried out under the guidelines of the JORC Code 2012 by Mr Ken Hill (in relation to Coal Reserves) and Barry Saunders (in relation to Coal Resources). Refer to the Acquisition Announcement available at www.asx.com.au or www.wesfarmers.com.au. Wesfarmers Limited confirms that it is not aware of any new information or data that materially affects the information in the Acquisition Announcement, and further confirms that all material assumptions and technical parameters underpinning the estimates of Coal Reserves and Coal Resources in relation to MDL 162 in the Acquisition Announcement continue to apply and have not materially changed.
- Note 4: $29 \%$ increase in coal reserves is calculated by dividing the total Coal Reserves in MDL 162 (which are prepared under the JORC Code 2012) by the existing Curragh Coal Reserves (which are prepared under the Australasian Code of Reporting of Exploration Results, Mineral Resources and Ore Reserves 2004 (the "JORC Code 2004"), and were reported as at 30 June 2013 in the 2013 Wesfarmers Limited Annual Report available at www.asx.com.au or www.wesfarmers.com.au). The existing Curragh Coal Reserves information used to calculate the 29\% figure is based on information complied by Mr Barry Saunders (Member AusIMM) and Mr Johan Ballot ( Member AusIMM) who have sufficient experience relevant to the style of mineralisation and type of deposit under consideration and to the activity they are undertaking to qualify as a Competent Person as defined by the JORC Code 2004. Mr Ballot and Mr Saunders have consented to the inclusion in the report of the matters based upon their information in the form and context in which it appears. Mr Ballot is an employee of Wesfarmers Curragh Pty Ltd. Mr Saunders is an employee of QGESS Pty Ltd.


## Chemicals, Energy \& Fertilisers



13 Wesfar Energy \& Fertilisers
7) $1 / 1$

CSBP AN

AGR QNP ELOL
(anleenheatEas 因modwood


## Global fertiliser \& ammonia pricing



- The 'PVC - VCM spread' refers to the difference between the Asian PVC selling price \& VCM input cost


Source: Harriman Front Page Asian mid points.

## World LPG prices - Saudi CP



Production in 1H14 lower than 1H13 due to reduced content


## Industrial \& Safety



## Distribution network

## 221 owned branches \& 154 additional gas distribution points



## Balance Sheet \& Cash Flow



| $(\$ \mathrm{~m})^{1}$ | 1H13 | FY13 | 1H14 | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | 5,517 | 5,047 | 5,781 | L Detailed working capital discussion provided on slide 47 |
| Receivables \& prepayments | 2,337 | 2,571 | 2,666 |  |
| Trade \& other payables | $(6,029)$ | $(6,007)$ | $(6,486)$ |  |
| Other | 551 | 614 | 521 |  |
| Net working capital | 2,376 | 2,225 | 2,482 |  |
| Property, plant \& equipment | 10,056 | 10,164 | 10,053 | Capital expenditure in 1H FY14 offset by depreciation \& amortisation \& property disposals |
| Intangibles | 20,533 | 20,610 | 20,688 |  |
| Other assets | 1,004 | 914 | 899 | Lower assets held for sale (property disposals) |
| Net insurance liabilities | (255) | (282) | (266) |  |
| Provisions \& other liabilities | $(2,746)$ | $(2,766)$ | $(2,702)$ | Higher cash settlements of executive performance plans \& aged workers' compensation claims; Coles meat contract unwind |
| Total capital employed | 30,968 | 30,865 | 31,154 |  |
| Net financial debt ${ }^{2}$ | $(5,156)$ | $(4,903)$ | $(5,472)$ | Capital return of $\$ 585 \mathrm{~m}$; continued diversification \& lengthening of debt profile |
| Net tax balances | 62 | 60 | 47 |  |
| Total net assets | 25,874 | 26,022 | 25,729 |  |

${ }^{1}$ The above balances reflect the management balance sheet, which is based on different classification \& groupings than the balance sheet in the Appendix 4D.
${ }^{2}$ Net debt net of interest rate swap liabilities.
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## Balance sheet - working capital

| $(\$ m)^{1}$ | 1H13 | FY13 | 1H14 | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | 5,517 | 5,047 | 5,781 | - Retail divisions seasonally higher against June <br> - Inventory increased by \$264m (1H FY14 v 1H FY13) <br> Coles \& HIOS: Higher inventory following network expansion <br> Kmart: Increase due to further overseas (direct) purchasing |
| Receivables \& prepayments | 2,337 | 2,571 | 2,666 | - Receivables increased by $\$ 329 \mathrm{~m}$ ( 1 H FY14 v 1H FY13) <br> Insurance: Higher premium funding receivables <br> WesCEF: Outstanding proceeds on sale of interest in ALWA |
| Trade \& other payables | $(6,029)$ | $(6,007)$ | $(6,486)$ | - Retail divisions seasonally higher against June <br> - Payables increased by $\$ 457 \mathrm{~m}$ (1H FY14 v 1H FY13) <br> Retail: Higher payables associated with increased purchasing activity \& improved creditor terms |
| Other | 551 | 614 | 521 | HIOS: Lower due to disposal of assets held for sale |
| Net working capital | 2,376 | 2,225 | 2,482 | - Net investment in working capital of $\$ 106 \mathrm{~m}$ ( 1 H FY14 v 1H FY13) |

[^8]


[^0]:    ${ }^{1}$ Segment revenue for Food \& Liquor includes property revenue in 2013 of $\$ 13$ million \& in 2012 of $\$ 15$ million.
    ${ }^{2}$ Retail period relates to the 27 week period 1 July 2013 to 5 January 2014 for 2013 \& to the 27 week period 2 July 2012 to 6 January 2013 for 2012.

[^1]:    ${ }^{1}$ Retail period relates to the 27 week period 30 June 2013 to 4 January 2014 for 2013 \& 1 July 2012 to 5 January 2013 for 2012.

[^2]:    Insurance
    ${ }^{1}$ Excludes $\$ 45$ million impact on underwriting earnings from reserve increases in relation to the 22 February 2011 Christchurch earthquake (EQ2).

[^3]:    ${ }^{1}$ Excludes $\$ 45$ million impact on underwriting earnings from reserve increases in relation to the 22 February 2011 Christchurch earthquake (EQ2).

[^4]:    Source: Energy Publishing, Tex Report, Macquarie Research, CRU

[^5]:    ${ }^{1}$ Represents six month period ending 30 June 2014.

[^6]:    ${ }^{1}$ Bengalla reported at $40 \%$ share 1.7 mt .

[^7]:    1,2,3,4 Refer disclosure notes on slide 36 of the Supplementary Pack.

[^8]:    ${ }^{1}$ The above table refers to balance sheet movements only. Working capital movements as shown on slide 60 of the presentation exclude non-cash movements which are included in the table above.

