2013 Half-Year Results

Supplementary Information (To be read in conjunction with the Half-Year Results Teleconference presentation)

14 February 2013



Presentation outline

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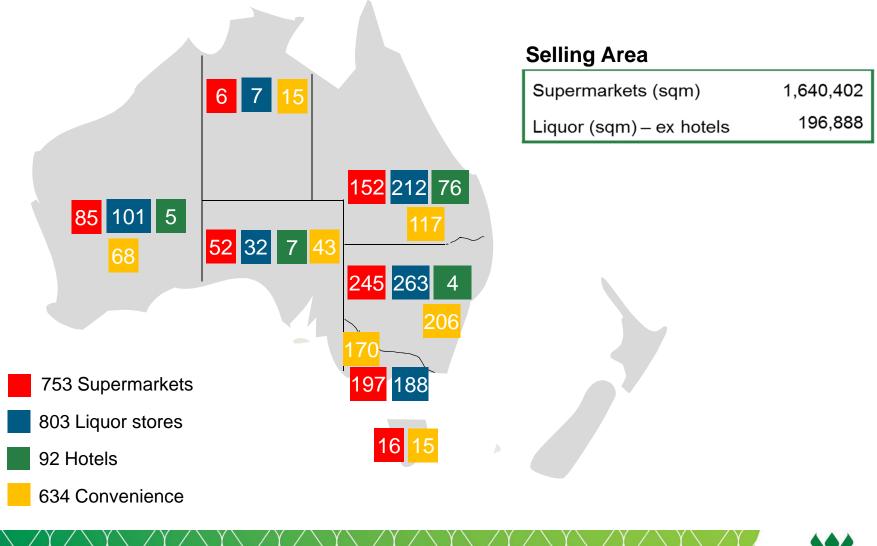
Coles Ian McLeod Managing Director

coles





Coles network As at 31 December 2012





Coles /

Store network movements

| | Open at 30 June 2012 | Opened | Closed | Re- Branded | Open at 31 Dec 2012 |
|------------------------|-------------------------|--------|--------|----------------|------------------------|
| Supermarkets | | | | | |
| Coles | 710 | 11 | (6) | 1 | 716 |
| Bi-Lo | 39 | - | (1) | (1) | 37 |
| Total Supermarkets | 749 | 11 | (7) | - | 753 |
| Liquor | | | | | |
| 1 st Choice | 84 | 6 | (2) | - | 88 |
| Vintage Cellars | 80 | 3 | (1) | - | 82 |
| Liquorland | 628 | 17 | (12) | - | 633 |
| Hotels | 92 | 1 | (1) | - | 92 |
| Total Liquor | 884 | 27 | (16) | - | 895 |
| Convenience | 627 | 10 | (3) | - | 634 |



Coles / 5

Revenue reconciliation

| 6 months ended 31 December | 2012 | | | 2011 | | | |
|--|-------------------------------|-------------|--------|-------------------------------|-------------|--------|--|
| (\$m) | Food & Liquor ¹ | Convenience | Total | Food & Liquor ¹ | Convenience | Total | |
| Segment revenue (Gregorian) | 14,104 | 3,943 | 18,047 | 13,435 | 3,783 | 17,218 | |
| Less: | | | | | | | |
| Other revenue | 121 | 7 | 128 | 98 | 6 | 104 | |
| Headline sales (Gregorian) | 13,983 | 3,936 | 17,919 | 13,337 | 3,777 | 17,114 | |
| Plus: | | | | | | | |
| Gregorian adjustment | 318 | 96 | 414 | 288 | 100 | 388 | |
| Headline sales revenue (Retail ²) | 14,301 | 4,032 | 18,333 | 13,625 | 3,877 | 17,502 | |

¹ Segment revenue for Food & Liquor includes property revenue in 2012 of \$15 million & in 2011 of \$12 million.

² Retail period relates to the 27 week period 25 June 2012 to 30 December 2012 for 2012 & to the 27 week period 27 June 2011 to 1 January 2012 for 2011.





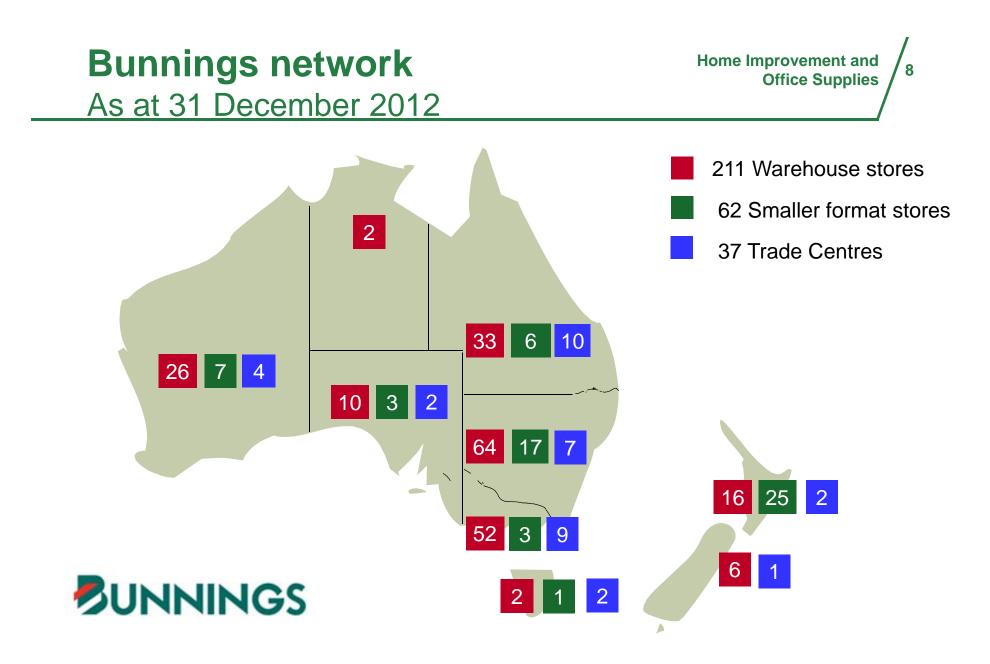
Coles

Home Improvement & Office Supplies







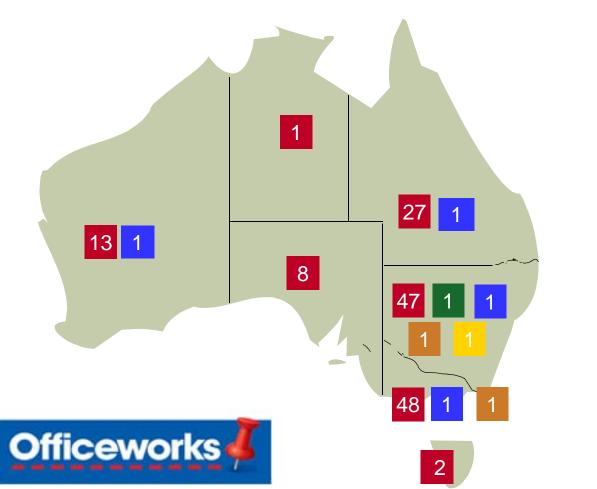






Officeworks network As at 31 December 2012

Home Improvement and Office Supplies









Home Improvement and Office Supplies

Store network movements

| | Open at 1 Jul 2012 | Opened | Closed | Open at 31 Dec 2012 | Under construction at 31 Dec 2012 |
|-----------------------------|-----------------------|----------------|------------------|------------------------|---|
| Home Improvement | | | | | |
| Bunnings Warehouse | 206 | 7 | (2) | 211 | 10 |
| Bunnings smaller formats | 58 | 5 | (1) | 62 | 1 |
| Bunnings Trade Centres | 36 | 3 | (2) | 37 | - |
| Office Supplies | | | | | |
| Officeworks | 139 | 9 ¹ | (2) ¹ | 146 | 6 |
| Harris Technology | 2 | - | (1) | 1 | - |

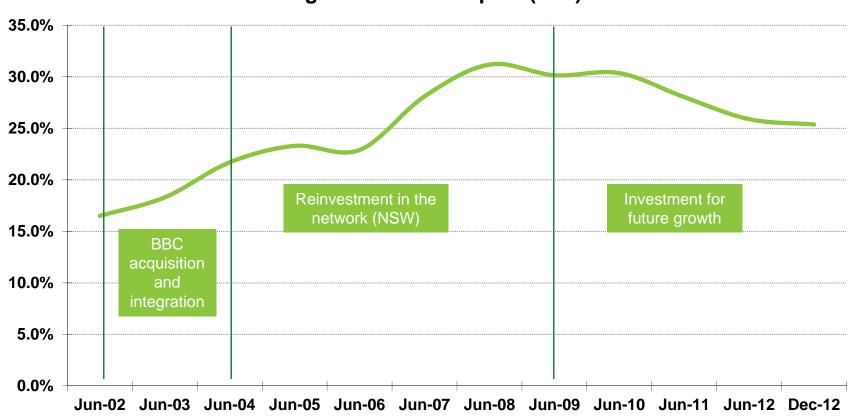
¹ Includes two store relocations.



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Capital Management

Home Improvement and 11 Office Supplies







Network

Home Improvement and Office Supplies 12





Bunnings Warehouse Stores

- large format
- cornerstone brand
- 3 core footprints + multi-levels
- retail & commercial customers
- open 10 to 14 pa longer term





Network

Home Improvement and Office Supplies 13

BUNNINGS



Bunnings Stores

- smaller format, highly flexible
- regional & metro markets
- retail & commercial customers
- open 2 to 4 pa longer term





Network



Trade Centres

- specialised 'DIFOT' format
- narrow & deep ranging
- builds customer relationships
- lowest cost
- commercial 'delivered' market
- open 4 to 8 pa longer term









Target network As at 31 December 2012



Target



Store network movements

| | Open at 1 Jul 2012 | Opened | Closed | Open at 31 Dec 2012 |
|----------------|-----------------------|--------|--------|------------------------|
| Target | 179 | 5 | (1) | 183 |
| Target Country | 122 | 4 | (1) | 125 |





Target

Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2012 | 2011 |
|---|-------|-------|
| Segment revenue (Gregorian) | 2,070 | 2,060 |
| Less: | | |
| Non sales revenue | - | - |
| Headline sales (Gregorian) | 2,070 | 2,060 |
| Plus: | | |
| Gregorian adjustment | 52 | 37 |
| Headline sales revenue (Retail ¹) | 2,122 | 2,097 |

¹ Retail period relates to the 27 week period 24 June 2012 to 29 December 2012 & to the 27 week 26 June 2011 to 31 December 2011.



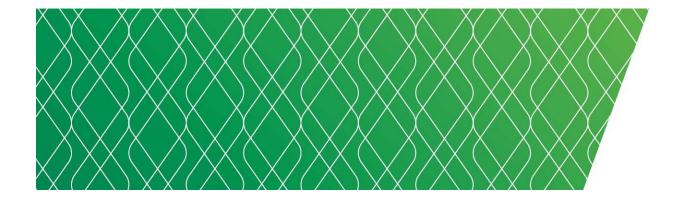


Target

Kmart

mart





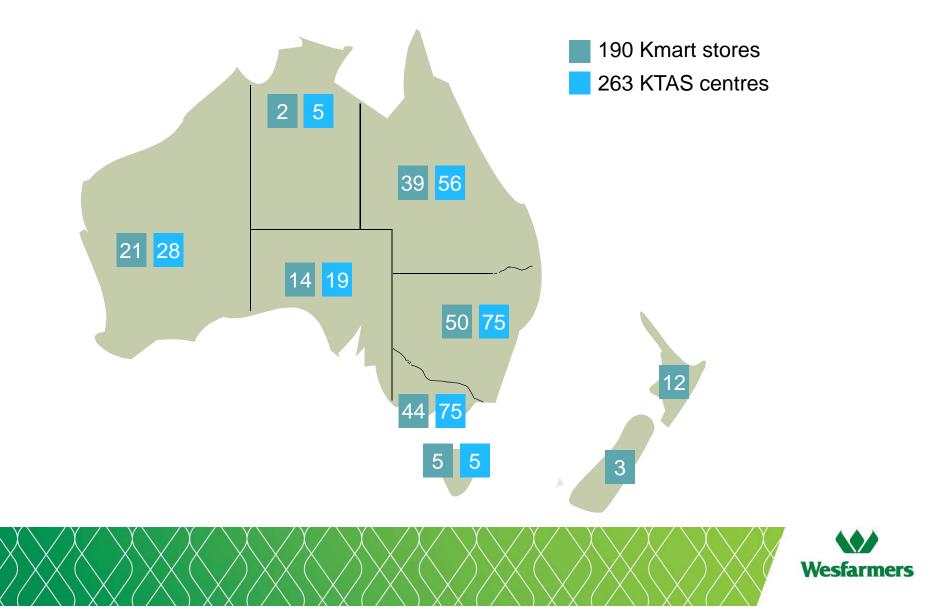


IRRESISTIBLY

LOW PRICES.

EVERYTHING. EVERY DAY.





Kmart 20

Store network movements

| | Open at 1 Jul 2012 | Opened | Closed | Open at 31 Dec 2012 |
|-------------------|-----------------------|--------|--------|------------------------|
| Kmart | 185 | 6 | (1) | 190 |
| Kmart Tyre & Auto | 260 | 4 | (1) | 263 |





Kmart 21

Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2012 | 2011 |
|---|-------------------------------------|-------|
| Segment revenue (Gregorian) | 2,299 | 2,236 |
| Less: | | |
| Non sales revenue | 1 | 1 |
| Headline sales (Gregorian) | 2,298 | 2,235 |
| Plus: | | |
| Gregorian adjustment | 63 | 46 |
| Headline sales revenue (Retail ¹) | 2,361 | 2,281 |
| ¹ Retail period relates to the 27 week period 25. June 2012 to 30 De | combor 2012 for 2012 & 27 Juno 2012 | l to |

¹ Retail period relates to the 27 week period 25 June 2012 to 30 December 2012 for 2012 & 27 June 2011 to 1 January 2012 for 2011.



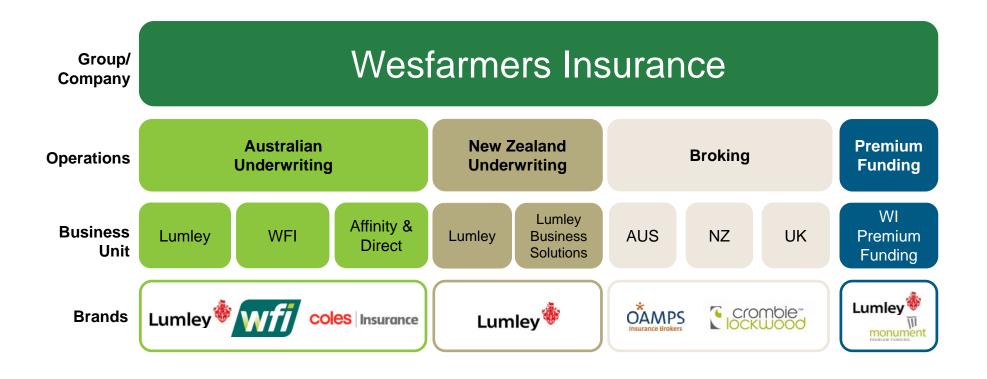


Kmart



Insurance business overview

Insurance 24







Geographical presence As at 31 December 2012

Insurance / 25



Insurance / 26

Underwriting performance summary

| Half-Year ended 31 December (\$m) | 2012 | 2011 | % 🌲 |
|--|-------|-------|--------|
| Gross Written Premium | 796 | 732 | 8.7 |
| Net Earned Premium | 684 | 586 | 16.7 |
| Net Claims ¹ | (452) | (466) | 3.0 |
| Net Commission & Expenses ¹ | (197) | (167) | (18.0) |
| Underwriting Result | 35 | (47) | n.m. |
| Insurance Margin | 59 | (22) | n.m. |
| EBITA | 72 | (10) | n.m. |
| EBIT | 72 | (10) | n.m. |
| Investment Income (\$m) | 37 | 37 | |
| Net Earned Loss Ratio (%) ¹ | 66.1 | 79.6 | |
| Combined Operating Ratio (%) | 94.9 | 108.0 | |
| Insurance Margin (%) | 8.6 | (3.7) | |

¹ 2011 has been restated for the reclassification of claims handling expenses from net commission and expenses to net claims.



Broking performance summary

| Half-Year ended 31 December (\$m) | 2012 | 2011 | % 🎗 |
|-----------------------------------|-------|------|--------|
| Commission & Fee Income | 124 | 111 | 11.7 |
| Other Income | 16 | 16 | - |
| Total Income | 140 | 127 | 10.2 |
| Expenses | (102) | (92) | (10.9) |
| EBITA | 38 | 35 | 8.6 |
| EBIT | 32 | 29 | 10.3 |
| EBITA Margin (%) | 27.2 | 27.8 | |





Insurance 27



Underwriting KPIs

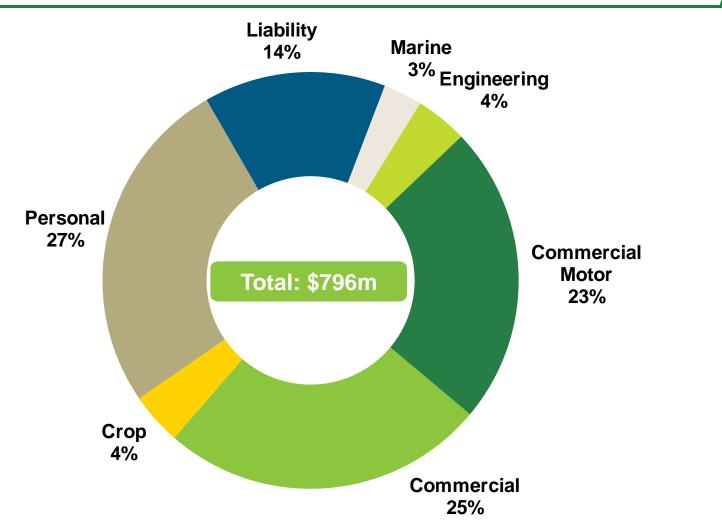
| Half-Year ended 31 December (%) | 2012 | 2011 | % pt 🇘 |
|--|------|-------|--------|
| Gross Earned Loss Ratio ¹ | 65.9 | 86.4 | (20.5) |
| Net Earned Loss Ratio ¹ | 66.1 | 79.6 | (13.5) |
| Reinsurance Expenses (% GEP) | 14.1 | 19.2 | (5.1) |
| Exchange Commission (% RI excl XOL) | 18.5 | 20.5 | (2.0) |
| Commission Expense (% GWP) | 12.1 | 12.4 | (0.3) |
| Total Earned Expenses (% GEP) ¹ | 25.6 | 25.3 | 0.3 |
| Combined Operating Ratio (% NEP) | 94.9 | 108.0 | (13.1) |
| Insurance Margin (% NEP) | 8.6 | (3.7) | 12.3 |

¹ 2011 has been restated for the reclassification of claims handling expenses from net commission and expenses to net claims.





Gross written premium (underwriting)







Insurance

Resources







Business environment

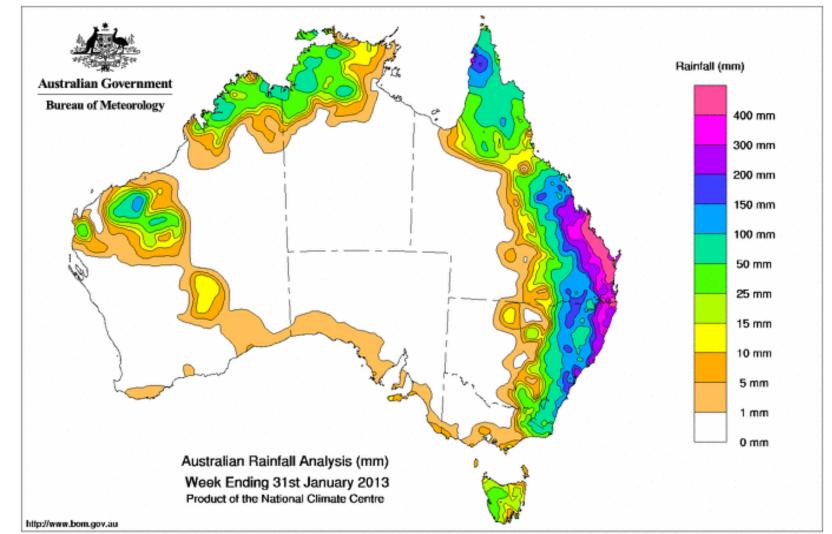
- Challenging global trading conditions for steel mills remain
- Signs of demand stabilisation in met coal export markets but uncertain near term metallurgical coal demand outlook
 - Continuing poor economic conditions in Eurozone & uncertainty for Japan
 - Signs of demand recovery in China
- A\$/US\$ exchange rate remains high
- Producer response in place
- Long-term metallurgical coal outlook fundamentals remain sound
 - Driven by demand growth in India & China





Resources

January weather event: Cyclone Oswald



Commonwealth of Australia 2013, Australian Bureau of Meteorology

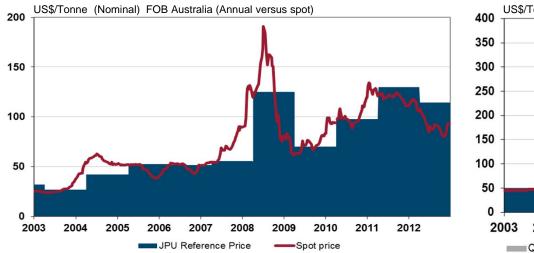
Issued: 31/01/2013

Resources



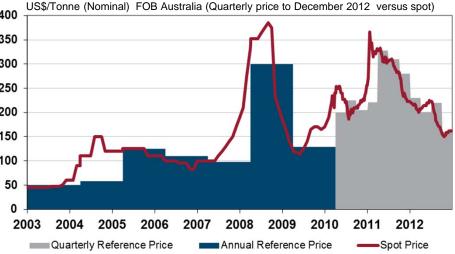
Export pricing





Australian steaming coal prices

Australian hard coking coal prices



Source: Energy Publishing, Tex Report, Macquarie Research, CRU



Resources financial summary



| Half year and ad 21 December | 2012 | 2011 | Commontary |
|---|-------|-------|--|
| Half-year ended 31 December | 2012 | 2011 | Commentary |
| Production tonnes – ('000 tonnes) | | | |
| Curragh & Bengalla ¹ | 7,017 | 5,465 | Increased export production achieved with expansion completions at both Curragh & Bengalla |
| Premier | - | 1,620 | Premier production to 31 December 2011 |
| Revenue (\$m) | | | |
| Produced ² | 816 | 992 | |
| Traded | 10 | 95 | |
| Total | 826 | 1,087 | Lower average export prices, partially offset by higher sales volumes |
| Government royalties (\$m) | | | |
| Stanwell | (91) | (88) | Driven by marginally higher rolling 12 average coal price for 1H FY13; R12 timing lag |
| Other | (57) | (74) | Decrease in line with decreased revenue (due to lower average pricing) |
| Total | (148) | (162) | |
| Mining & other costs (\$m) | | | |
| 2011 flood recovery & Curragh expansion costs | - | (55) | |
| Traded coal cost | (10) | (84) | |
| Other costs ³ | (507) | (463) | |
| Total | (517) | (602) | Curragh unit mine cash costs for 1H FY13 c. 20% lower than 1H FY12 |
| Depreciation & amortisation (\$m) | (68) | (73) | |
| EBIT | 93 | 250 | |

¹ Bengalla reported at 40% share 1.5mt. ² 2011 includes Premier revenue. ³ 2011 includes Premier costs.



Resources / 3

Curragh costs – ongoing reduction initiatives

Sustainable

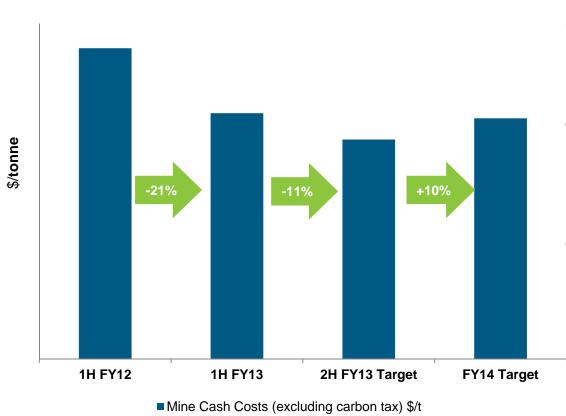
- Operational efficiencies/productivities
 - Overburden
 - Coal mining
 - CHPP
 - Maintenance
- Supplier & contractor rationalisation
- 'Supplier Alignment' program
- Resource optimisation flow, yield & product
- Minimisation of work-in-advance ahead of coal exposure

Short-term focus

• FY13 operational deferral



Curragh costs (cont.) - progress update



Achieved:

Approx. 20% reduction in unit mine cash costs since peak of 1H FY12

Resources

36

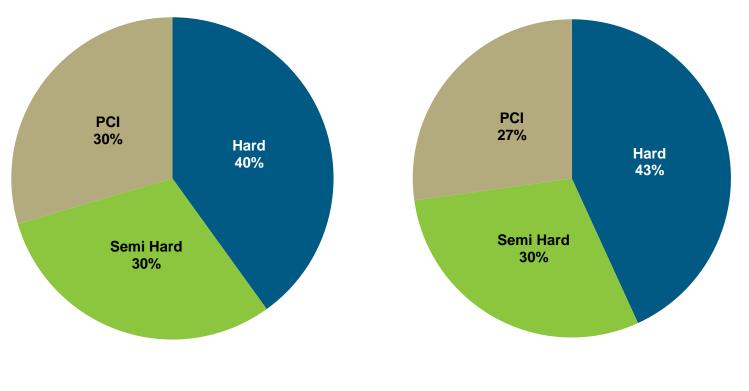
Targeted:

2H FY13: Further 11% reduction (short-term only) FY14: Lock-in 20% reduction from 1H FY12 peak





Curragh export metallurgical sales



1H FY13 Actual 3.8 million tonnes

FY13 Forecast 7.5 - 8.0 million tonnes





Resources

Coal production volumes

| Mine | Beneficial Interest | Coal Type | Half Year Ended ('000 tonnes) | |
|----------------------------|------------------------|---------------|----------------------------------|----------|
| | | | Dec 2012 | Dec 2011 |
| Curragh, QLD | 100% | Metallurgical | 3,867 | 3,087 |
| | | Steaming | 1,662 | 1,365 |
| Bengalla, NSW ¹ | 40% | Steaming | 1,488 | 1,013 |
| Total | | | 7,017 | 5,465 |

¹ Wesfarmers attributable production.







Coal sales volumes

| Mine | Beneficial Interest | Coal Type | Half Year Ended ('000 tonnes) | |
|----------------------------|------------------------|---------------|----------------------------------|----------|
| | | | Dec 2012 | Dec 2011 |
| Curragh, QLD ¹ | 100% | Metallurgical | 3,770 | 2,976 |
| | | Steaming | 1,629 | 1,409 |
| Bengalla, NSW ² | 40% | Steaming | 1,504 | 1,049 |
| Total | | | 6,903 | 5,434 |

¹ Curragh metallurgical coal sales excludes traded coal.

² Wesfarmers attributable sales.





Hedging summary

| Curragh | | | Bengalla | | |
|--------------------|---|-------------------------------------|--------------------|---|-------------------------------------|
| Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate | Year end 30 Jun | Current US\$ sold forward (US\$m) | Average A\$ / US\$ hedge rate |
| 2013 ¹ | 372 | 0.89 | 2013 ¹ | 99 | 0.93 |
| 2014 | 505 | 0.87 | 2014 | 153 | 0.89 |
| 2015 | 334 | 0.85 | 2015 | 120 | 0.87 |
| 2016 | 192 | 0.90 | 2016 | 88 | 0.89 |
| 2017 | 30 | 0.87 | 2017 | 15 | 0.87 |

¹ Represents 6 month period ending 30 June 2013.





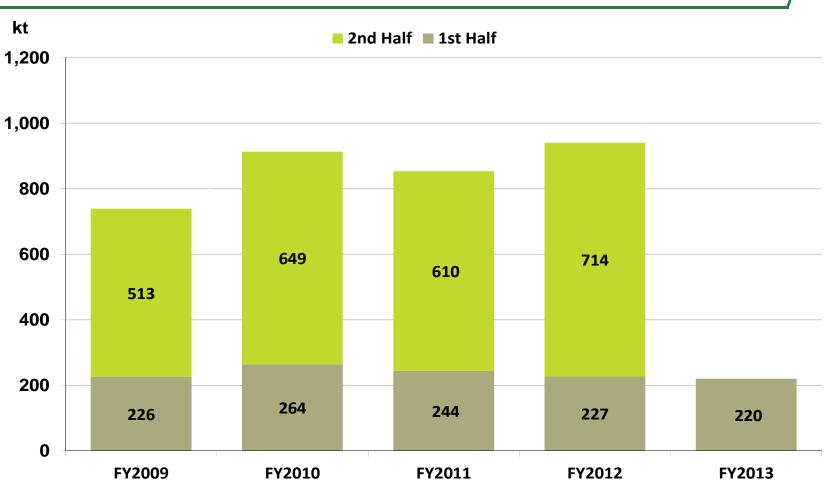
Chemicals, Energy & Fertilisers







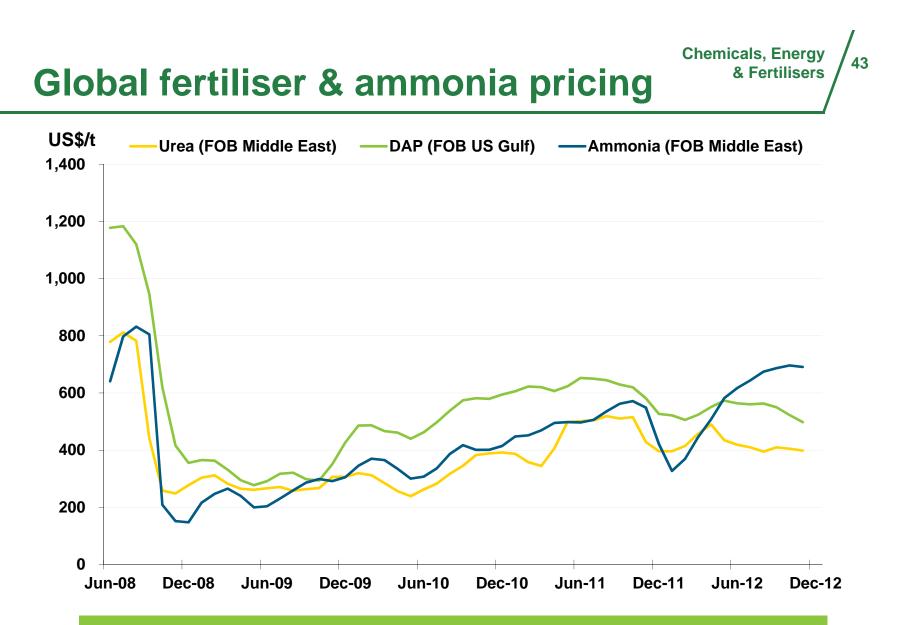
Fertiliser sales



1H13 volumes 3.1% lower than previous corresponding period



Chemicals, Energy & Fertilisers



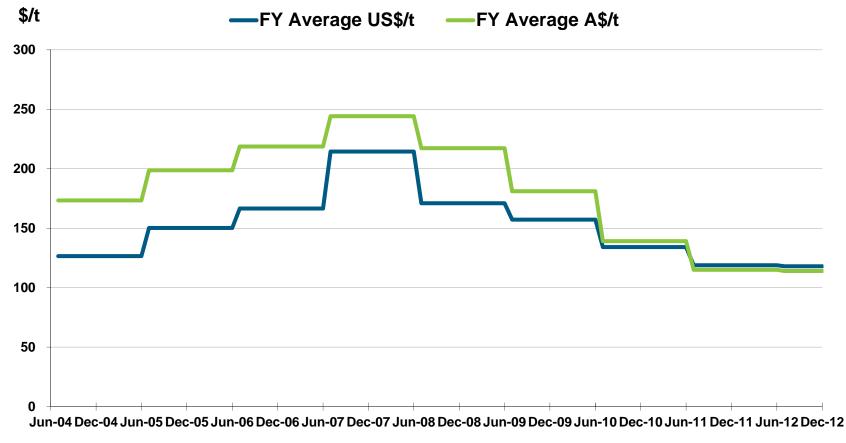
Prices have recently begun to soften



PVC-VCM Spread



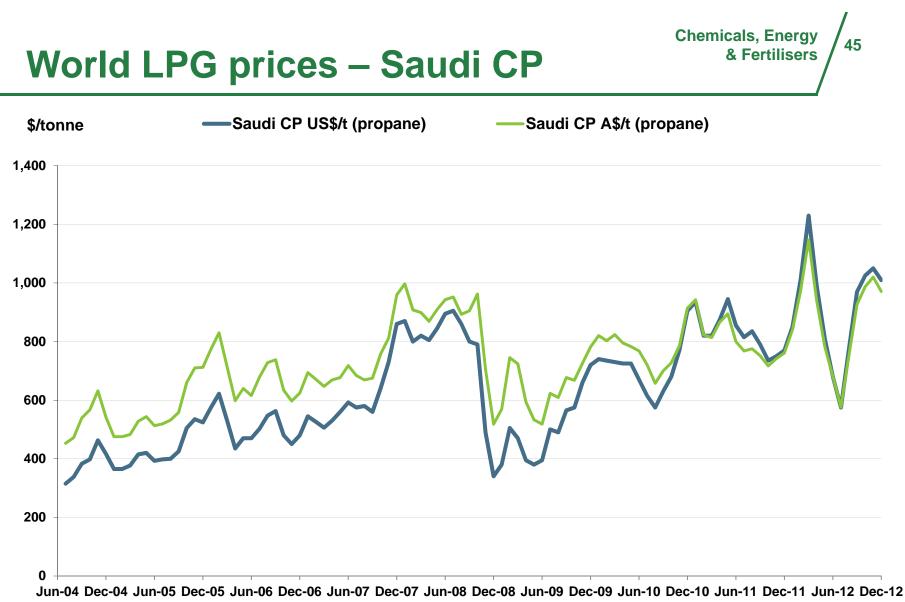
The 'PVC – VCM Spread' refers to the difference between the Asian PVC selling price & VCM input cost



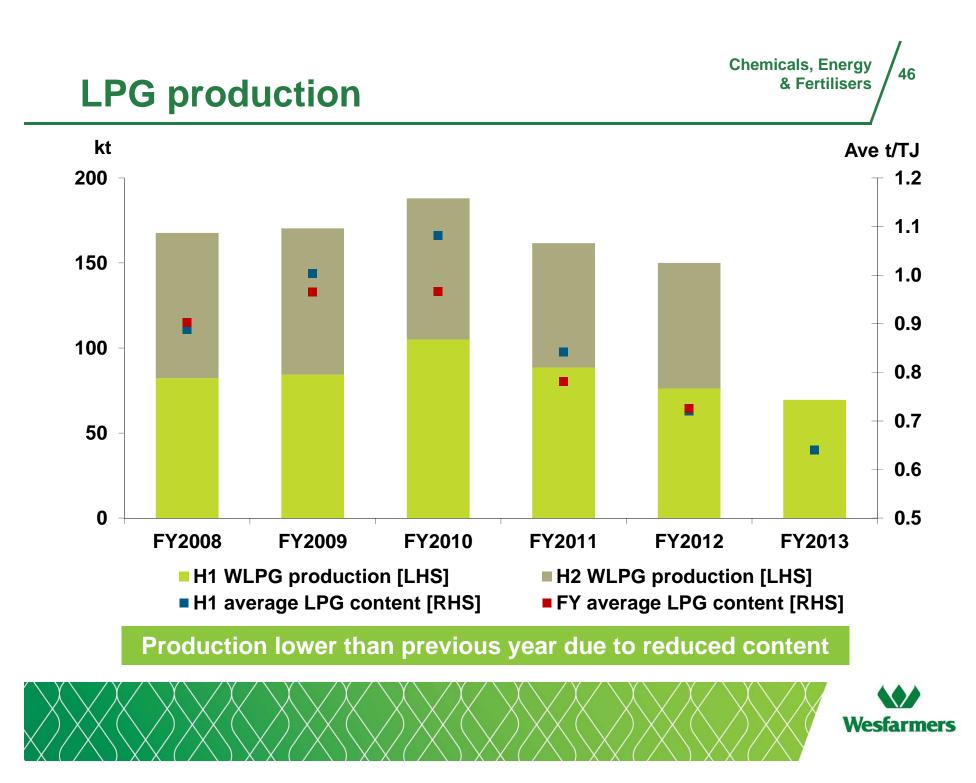
Source: Harriman Front Page Asian mid points

A\$ spread at long-term historical low









Industrial & Safety









Three Business Streams



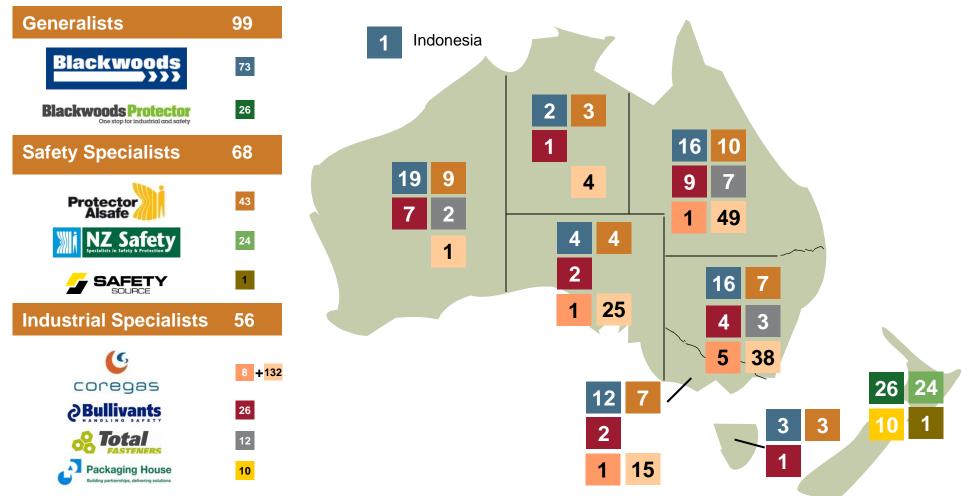


Distribution network

Industrial & Safety / 49

As at 31 December 2012

223 owned branches & 132 additional gas distribution points



Note: Blackwoods includes Bakers & Migomag, Coregas includes eight owned branches & 132 gas distribution points.



Other Business & Capital Management





Overview of the Group balance sheet

| (\$m) ¹ | 1H12 | FY12 | 1H13 | Commentary |
|--------------------------------------|---------|---------|---------|---|
| Inventories | 5,359 | 5,006 | 5,517 | |
| Receivables & prepayments | 2,404 | 2,564 | 2,337 | |
| Trade & other payables | (5,957) | (5,445) | (6,029) | Detailed working capital discussion |
| Other | 501 | 417 | 551 | provided on slide 52 |
| Net working capital | 2,307 | 2,542 | 2,376 | |
| Property, plant & equipment | 9,056 | 9,463 | 10,056 | Capital expenditure of \$1,323 million in 1H FY13 partially offset by depreciation & amortisation & disposals |
| Intangibles | 20,425 | 20,490 | 20,533 | |
| Other assets | 947 | 1,177 | 1,004 | Lower assets held for sale due to property disposals & reduction in investments in associates due to Gresham Private Equity divestments |
| Net insurance liabilities | (178) | (322) | (255) | |
| Provisions & other liabilities | (2,588) | (2,724) | (2,746) | |
| Total capital employed | 29,968 | 30,626 | 30,968 | |
| - Net financial debt ² | (4,599) | (5,018) | (5,156) | Continued diversification & lengthening of debt profile |
| Net tax balances | 107 | 19 | 62 | |
| Total net assets | 25,476 | 25,627 | 25,874 | ¹ The above balances reflect the management balance shee which is based on different classification & groupings than |
| | | | | balance sheet in the Appendix 4D. |

² Net debt net of interest rate swap liabilities.



Balance sheet – working capital

| (\$m) | 1H12 | FY12 | 1H13 | Commentary |
|---|---------|---------|---------|---|
| Inventories | 5,359 | 5,006 | 5,517 | Retail divisions seasonally higher against June Inventory increased by \$158 million (1H FY13 v 1H FY12) Target: Higher inventory reflecting investment in improved availability HIOS: Higher inventory following network expansion Kmart: Lower inventory resulting from focus on effective stock management |
| Receivables (including prepayments) | 2,404 | 2,564 | 2,337 | Seasonal impact minimal across the year Receivables decreased by \$67 million (1H FY13 v 1H FY12) Resources: Decline in Curragh sales reducing receivables WIS: Lower receivables associated with reduced business activity |
| Trade & other payables | (5,957) | (5,445) | (6,029) | Retail divisions seasonally higher against June Payables increased by \$72 million (1H FY13 v 1H FY12) Retail: Higher payables associated with increased purchasing activity Resources: Cost reduction initiatives lowering payables |
| Other | 501 | 417 | 551 | Higher cash on hand due to network expansion (1H FY13 v 1H FY12) |
| Net working capital | 2,307 | 2,542 | 2,376 | Net investment in working capital \$69 million (1H FY13 v 1H FY12) |

Note: The above table refers to balance sheet movements only. Working capital movements as shown on slide 56 of the presentation exclude non-cash movements which are included in the table above.







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