## 2013 Half-Year Results

Supplementary Information
(To be read in conjunction with the Half-Year Results Teleconference presentation)

## 14 February 2013



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Wesfarmers

## Presentation outline

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## Coles

Ian McLeod Managing Director

## coles



## Coles network As at 31 December 2012



## Selling Area

| Supermarkets (sqm) | $1,640,402$ |
| :--- | ---: |
| Liquor (sqm) - ex hotels | 196,888 |


753 Supermarkets
803 Liquor stores
92 Hotels

## 16

634 Convenience


## Store network movements

|  | $\begin{aligned} & \text { Open at } \\ & 30 \text { June } 2012 \end{aligned}$ | Opened | Closed | ReBranded | $\begin{gathered} \text { Open at } \\ 31 \text { Dec } 2012 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Supermarkets |  |  |  |  |  |
| Coles | 710 | 11 | (6) | 1 | 716 |
| Bi-Lo | 39 | - | (1) | (1) | 37 |
| Total Supermarkets | 749 | 11 | (7) | - | 753 |
| Liquor |  |  |  |  |  |
| $1^{\text {st }}$ Choice | 84 | 6 | (2) | - | 88 |
| Vintage Cellars | 80 | 3 | (1) | - | 82 |
| Liquorland | 628 | 17 | (12) | - | 633 |
| Hotels | 92 | 1 | (1) | - | 92 |
| Total Liquor | 884 | 27 | (16) | - | 895 |
| Convenience | 627 | 10 | (3) | - | 634 |



## Revenue reconciliation

| 6 months ended 31 December | 2012 |  |  | 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$m) | Food \& Liquor ${ }^{1}$ | Convenience | Total | Food \& Liquor ${ }^{1}$ | Convenience | Total |
| Segment revenue (Gregorian) | 14,104 | 3,943 | 18,047 | 13,435 | 3,783 | 17,218 |
| Less: |  |  |  |  |  |  |
| Other revenue | 121 | 7 | 128 | 98 | 6 | 104 |
| Headline sales (Gregorian) | 13,983 | 3,936 | 17,919 | 13,337 | 3,777 | 17,114 |
| Plus: |  |  |  |  |  |  |
| Gregorian adjustment | 318 | 96 | 414 | 288 | 100 | 388 |
| Headline sales revenue (Retail ${ }^{2}$ ) | 14,301 | 4,032 | 18,333 | 13,625 | 3,877 | 17,502 |

${ }^{1}$ Segment revenue for Food \& Liquor includes property revenue in 2012 of $\$ 15$ million \& in 2011 of $\$ 12$ million.
${ }^{2}$ Retail period relates to the 27 week period 25 June 2012 to 30 December 2012 for 2012 \& to the 27 week period 27 June 2011 to 1 January 2012 for 2011.


## Home Improvement \& Office Supplies



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## Bunnings network

## As at 31 December 2012



## Officeworks network As at 31 December 2012

## Retail Stores

- 146 Officeworks
- 1 Harris Technology


## Business

- 4 Fulfilment Centres
- 2 Service Centres

1 Print Hub

## Officeworks <br> 1



## Store network movements

## Under

## Open at

1 Jul 2012
Opened
Open at construction at
Home Improvement

| Bunnings Warehouse <br> Bunnings smaller <br> formats <br> Bunnings Trade <br> Centres | 206 | 7 | $(2)$ | 211 | 10 |
| :--- | :---: | :---: | :---: | :---: | :---: |

Office Supplies

| Officeworks | 139 | $9^{1}$ | $(2)^{1}$ | 146 | 6 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Harris Technology | 2 | - | $(1)$ | 1 | - |

[^0]

## Capital Management



Bunnings - Return on capital (R12)



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## Network

## BUNNINGS Werrehouse

## Bunnings Warehouse Stores

- large format
- cornerstone brand
- 3 core footprints + multi-levels
- retail \& commercial customers
- open 10 to 14 pa longer term


## Network

## Bunnings

## Bunnings Stores

- smaller format, highly flexible
- regional \& metro markets
- retail \& commercial customers
- open 2 to 4 pa longer term


## Network

## Zunnings TRADE

## Trade Centres

- specialised 'DIFOT' format
- narrow \& deep ranging
- builds customer relationships
- lowest cost
- commercial 'delivered’ market
- open 4 to 8 pa longer term



## Target

## OTarget.



Target network

(incl. 125 Target Country)


## Store network movements

|  | Open at <br> 1 Jul 2012 | Opened | Closed | Open at <br> 31. Dec 2012 |
| :--- | :---: | :---: | :---: | :---: |
| Target | 179 | 5 | (1) | 183 |
| Target Country | 122 | 4 | $(1)$ | 125 |

## Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2012 | 2011 |
| :--- | ---: | ---: |
| Segment revenue (Gregorian) | 2,070 | $\mathbf{2 , 0 6 0}$ |
| Less: | - |  |
| Non sales revenue | $\mathbf{2 , 0 7 0}$ | $\mathbf{2 , 0 6 0}$ |
| Headline sales (Gregorian) |  |  |
| Plus: | 52 | 37 |
| Gregorian adjustment | $\mathbf{2 , 1 2 2}$ | $\mathbf{2 , 0 9 7}$ |
| Headline sales revenue (Retail ${ }^{1}$ ) |  |  |

[^1]

## Kmart



## IRRESISTIBLY LOW PRICES. EVERYTHING. EVERY DAY.



## Kmart network

 ${ }_{k \text { mart }} / 20$As at 31 December 2012


- 190 Kmart stores
$\square 263$ KTAS centres

55
3


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## Store network movements

|  | Open at <br> 1. Jul 2012 | Opened | Open at |  |
| :--- | :---: | :---: | :---: | :---: |
| Kmart | 185 | 6 | $(1)$ | 190 |
| Kmart Tyre \& Auto | 260 | 4 | $(1)$ | 263 |



## Revenue reconciliation

| Half-Year ended 31 December (\$m) | 2012 | 2011 |
| :--- | ---: | ---: |
| Segment revenue (Gregorian) | $\mathbf{2 , 2 9 9}$ | $\mathbf{2 , 2 3 6}$ |
| Less: |  |  |
| Non sales revenue | $\mathbf{1}$ | 1 |
| Headline sales (Gregorian) | $\mathbf{2 , 2 9 8}$ | $\mathbf{2 , 2 3 5}$ |
| Plus: |  |  |
| Gregorian adjustment | $\mathbf{6 3}$ | 46 |
| Headline sales revenue (Retail ${ }^{\mathbf{1}}$ ) | $\mathbf{2 , 3 6 1}$ | $\mathbf{2 , 2 8 1}$ |

[^2]

## Insurance

Wesfarmers Insurance


## Insurance business overview



## Geographical presence



## Underwriting performance summary

| Half-Year ended 31 December (\$m) | 2012 | 2011 | \% |
| :---: | :---: | :---: | :---: |
| Gross Written Premium | 796 | 732 | 8.7 |
| Net Earned Premium | 684 | 586 | 16.7 |
| Net Claims ${ }^{1}$ | (452) | (466) | 3.0 |
| Net Commission \& Expenses ${ }^{1}$ | (197) | (167) | (18.0) |
| Underwriting Result | 35 | (47) | n.m. |
| Insurance Margin | 59 | (22) | n.m. |
| EBITA | 72 | (10) | n.m. |
| EBIT | 72 | (10) | n.m. |
| Investment Income (\$m) | 37 | 37 |  |
| Net Earned Loss Ratio (\%) ${ }^{1}$ | 66.1 | 79.6 |  |
| Combined Operating Ratio (\%) | 94.9 | 108.0 |  |
| Insurance Margin (\%) | 8.6 | (3.7) |  |

[^3]

## Broking performance summary

| Half-Year ended 31 December (\$m) | 2012 | 2011 | $\% 1$ |
| :--- | ---: | ---: | ---: |
| Commission \& Fee Income | $\mathbf{1 2 4}$ | 111 | 11.7 |
| Other Income | $\mathbf{1 6}$ | 16 | - |
| Total Income | $\mathbf{1 4 0}$ | 127 | 10.2 |
| Expenses | $\mathbf{( 1 0 2 )}$ | $(92)$ | $(10.9)$ |
| EBITA | $\mathbf{3 8}$ | 35 | 8.6 |
| EBIT | $\mathbf{3 2}$ | 29 | 10.3 |
| EBITA Margin (\%) | $\mathbf{2 7 . 2}$ | 27.8 |  |



## Underwriting KPIs

| Half-Year ended 31 December (\%) | 2012 | 2011 | \%pt 1 |
| :--- | ---: | ---: | ---: |
| Gross Earned Loss Ratio $^{1}$ | 65.9 | 86.4 | (20.5) |
| Net Earned Loss Ratio $^{1}$ | $\mathbf{6 6 . 1}$ | 79.6 | (13.5) |
| Reinsurance Expenses (\% GEP) | $\mathbf{1 4 . 1}$ | 19.2 | (5.1) |
| Exchange Commission (\% RI excl XOL) $^{\text {(\% }}$ (2.5 | 20.5 | (2.0) |  |
| Commission Expense (\% GWP) | $\mathbf{1 2 . 1}$ | 12.4 | (0.3) |
| Total Earned Expenses (\% GEP) | 1 | $\mathbf{2 5 . 6}$ | 25.3 |
| Combined Operating Ratio (\% NEP) | $\mathbf{9 4 . 9}$ | 108.0 | (13.1) |
| Insurance Margin (\% NEP) | $\mathbf{8 . 6}$ | $(3.7)$ | 12.3 |

[^4]

## Gross written premium (underwriting)




## Resources



## Business environment

- Challenging global trading conditions for steel mills remain
- Signs of demand stabilisation in met coal export markets - but uncertain near term metallurgical coal demand outlook
- Continuing poor economic conditions in Eurozone \& uncertainty for Japan
- Signs of demand recovery in China
- A\$/US\$ exchange rate remains high
- Producer response in place
- Long-term metallurgical coal outlook fundamentals remain sound
- Driven by demand growth in India \& China



## January weather event: Cyclone Oswald



Issued: 31/01/2013


## Export pricing

Australian steaming coal prices


## Australian hard coking coal prices



Source: Energy Publishing, Tex Report, Macquarie Research, CRU


## Resources financial summary

## Half-year ended 31 December

## Production tonnes - ('000 tonnes)

Curragh \& Bengalla ${ }^{1}$
Premier

## Revenue (\$m)

| Produced $^{2}$ | $\mathbf{8 1 6}$ | 992 |
| :--- | ---: | ---: |
| Traded | $\mathbf{1 0}$ | 95 |
|  | $\mathbf{8 2 6}$ | $\mathbf{1 , 0 8 7}$ |

Lower average export prices, partially offset by higher sales volumes
Government royalties (\$m)

| Stanwell | (91) | (88) | Driven by marginally higher rolling 12 average coal price for 1H FY13; R12 timing lag |
| :---: | :---: | :---: | :---: |
| Other | (57) | (74) | Decrease in line with decreased revenue (due to lower average pricing) |
| Total | (148) | (162) |  |

Mining \& other costs (\$m)
2011 flood recovery \& Curragh expansion costs

- (55)

Traded coal cost
(10)
(84)
Other costs ${ }^{3}$
Total
Depreciation \& amortisation (\$m)
(517)

EBIT
${ }^{1}$ Bengalla reported at $40 \%$ share 1.5 mt . ${ }^{2} 2011$ includes Premier revenue. ${ }^{3} 2011$ includes Premier costs.


## Curragh costs - ongoing reduction initiatives

## Sustainable

- Operational efficiencies/productivities
- Overburden
- Coal mining
- CHPP
- Maintenance
- Supplier \& contractor rationalisation
- 'Supplier Alignment' program
- Resource optimisation - flow, yield \& product
- Minimisation of work-in-advance ahead of coal exposure


## Short-term focus

- FY13 operational deferral



## Curragh costs (cont.) - progress update




## Curragh export metallurgical sales



1H FY13 Actual 3.8 million tonnes


FY13 Forecast
7.5-8.0 million tonnes


## Coal production volumes

| Mine | Beneficial <br> Interest | Coal Type | Half Year Ended <br> ('O00 tonnes) |  |
| :--- | :---: | :---: | :---: | ---: |
| Curragh, QLD | 100\% | Metallurgical | 3,867 | 3,087 |
|  |  | Steaming | 1,662 | 1,365 |
| Bengalla, NSW $^{\mathbf{1}}$ | $40 \%$ | Steaming | 1,488 | 1,013 |
| Total |  |  | $\mathbf{7 , 0 1 7}$ | $\mathbf{5 , 4 6 5}$ |

${ }^{1}$ Wesfarmers attributable production.


## Coal sales volumes

| Mine | Beneficial <br> Interest | Coal Type | Half Year Ended <br> ('000 tonnes) |  |
| :--- | :---: | :---: | :---: | ---: |
| Curragh, QLD ${ }^{1}$ | $100 \%$ | Metallurgical | 3,770 | 2,976 |
| Dec 2012 | Dec 2011 |  |  |  |
| Bengalla, NSW ${ }^{\mathbf{2}}$ |  | Steaming | 1,629 | 1,409 |
| Total | $40 \%$ | Steaming | 1,504 | 1,049 |

${ }^{1}$ Curragh metallurgical coal sales excludes traded coal.
${ }^{2}$ Wesfarmers attributable sales.


## Hedging summary

| Curragh |  |  |
| :---: | :---: | :---: |
| Year end <br> 30 Jun | Current US\$ <br> sold forward <br> (US\$m) | Average <br> A\$ / US\$ <br> hedge rate |
| $2013^{1}$ | 372 | 0.89 |
| 2014 | 505 | 0.87 |
| 2015 | 334 | 0.85 |
| 2016 | 192 | 0.90 |
| 2017 | 30 | 0.87 |


| Bengalla |  |  |
| :---: | :---: | :---: |
| Year end <br> 30 Jun | Current US\$ <br> sold forward <br> (US\$m) | Average <br> A\$ / US\$ <br> hedge rate |
| $2013^{1}$ | 99 | 0.93 |
| 2014 | 153 | 0.89 |
| 2015 | 120 | 0.87 |
| 2016 | 88 | 0.89 |
| 2017 | 15 | 0.87 |

[^5]

## Chemicals, Energy \& Fertilisers

v
Wesfarmers Chemicals, Energy \& Fertilisers


## Fertiliser sales




## 1H13 volumes 3.1\% lower than previous corresponding period



## Global fertiliser \& ammonia pricing




## Prices have recently begun to soften



## PVC-VCM Spread



The 'PVC - VCM Spread' refers to the difference between the Asian PVC selling price \& VCM input cost


Source: Harriman Front Page Asian mid points

## A\$ spread at long-term historical low



## World LPG prices - Saudi CP


\$/tonne
—Saudi CP US\$/t (propane)
—Saudi CP A\$/t (propane)


Jun-04 Dec-04 Jun-05 Dec-05 Jun-06 Dec-06 Jun-07 Dec-07 Jun-08 Dec-08 Jun-09 Dec-09 Jun-10 Dec-10 Jun-11 Dec-11 Jun-12 Dec-12
Saudi CP price increased during 1H13


## LPG production



## Production lower than previous year due to reduced content



## Industrial \& Safety

N
Wesfarmers Industrial and Safety


## Three Business Streams



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# Distribution network As at 31 December 2012 

223 owned branches \& 132 additional gas distribution points

| Generalists | 99 |
| :---: | :---: |
| Blackrugods | 73 |
| Blackwoods Protector | 26 |
| Safety Specialists | 68 |
| Protector Alsafe | 43 |
| 9/il NZ Safety | 24 |
| $\zeta$ SAFEETY | 1 |
| Industrial Specialists | 56 |
| (c) coregas | ${ }^{8}+132$ |
| QBullivants | 26 |
| 0 Total | 12 |
| $\wedge^{\boldsymbol{1}}$ Packaging House | 10 |



Note: Blackwoods includes Bakers \& Migomag, Coregas includes eight owned branches \& 132 gas distribution points.


## Other Business \& Capital Management



(v)
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## Overview of the Group balance sheet

| $(\$ \mathrm{~m})^{1}$ | 1H12 | FY12 | 1H13 | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | 5,359 | 5,006 | 5,517 |  |
| Receivables \& prepayments | 2,404 | 2,564 | 2,337 |  |
| Trade \& other payables | $(5,957)$ | $(5,445)$ | $(6,029)$ | Detailed working capital discussion |
| Other | 501 | 417 | 551 |  |
| Net working capital | 2,307 | 2,542 | 2,376 |  |
| Property, plant \& equipment | 9,056 | 9,463 | 10,056 | Capital expenditure of $\$ 1,323$ million in 1H FY13 partially offset by depreciation \& amortisation \& disposals |
| Intangibles | 20,425 | 20,490 | 20,533 |  |
| Other assets | 947 | 1,177 | 1,004 | Lower assets held for sale due to property disposals \& reduction in investments in associates due to Gresham Private Equity divestments |
| Net insurance liabilities | (178) | (322) | (255) |  |
| Provisions \& other liabilities | $(2,588)$ | $(2,724)$ | $(2,746)$ |  |
| Total capital employed | 29,968 | 30,626 | 30,968 |  |
| Net financial debt ${ }^{2}$ | $(4,599)$ | $(5,018)$ | $(5,156)$ | Continued diversification \& lengthening of debt profile |
| Net tax balances | 107 | 19 | 62 |  |
| Total net assets | 25,476 | 25,627 | 25,874 | ${ }^{1}$ The above balances reflect the management balance sheet, which is based on different classification \& groupings than the balance sheet in the Appendix 4D. <br> ${ }^{2}$ Net debt net of interest rate swap liabilities. |



## Balance sheet - working capital

| (\$m) | 1H12 | FY12 | 1H13 | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | 5,359 | 5,006 | 5,517 | - Retail divisions seasonally higher against June <br> - Inventory increased by $\$ 158$ million (1H FY13 v 1H FY12) <br> Target: Higher inventory reflecting investment in improved availability <br> HIOS: Higher inventory following network expansion <br> Kmart: Lower inventory resulting from focus on effective stock management |
| Receivables (including prepayments) | 2,404 | 2,564 | 2,337 | - Seasonal impact minimal across the year <br> - Receivables decreased by $\$ 67$ million (1H FY13 v 1H FY12) <br> Resources: Decline in Curragh sales reducing receivables WIS: Lower receivables associated with reduced business activity |
| Trade \& other payables | $(5,957)$ | $(5,445)$ | $(6,029)$ | - Retail divisions seasonally higher against June <br> - Payables increased by $\$ 72$ million (1H FY13 v 1H FY12) <br> Retail: Higher payables associated with increased purchasing activity Resources: Cost reduction initiatives lowering payables |
| Other | 501 | 417 | 551 | Higher cash on hand due to network expansion (1H FY13 v 1H FY12) |
| Net working capital | 2,307 | 2,542 | 2,376 | Net investment in working capital \$69 million (1H FY13 v 1H FY12) |

Note: The above table refers to balance sheet movements only. Working capital movements as shown on slide 56 of the presentation exclude non-cash movements which are included in the table above.



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[^0]:    ${ }^{1}$ Includes two store relocations.

[^1]:    ${ }^{1}$ Retail period relates to the 27 week period 24 June 2012 to 29 December 2012 \& to the 27 week 26 June 2011 to 31 December 2011.

[^2]:    ${ }^{1}$ Retail period relates to the 27 week period 25 June 2012 to 30 December 2012 for 2012 \& 27 June 2011 to 1 January 2012 for 2011.

[^3]:    ${ }^{1} 2011$ has been restated for the reclassification of claims handling expenses from net commission and expenses to net claims

[^4]:    ${ }^{1} 2011$ has been restated for the reclassification of claims handling expenses from net commission and expenses to net claims.

[^5]:    ${ }^{1}$ Represents 6 month period ending 30 June 2013.

