

# 2013 Full-Year Results

## Supplementary Information

(To be read in conjunction with the  
Half-Year Results Teleconference  
presentation)

15 August 2013

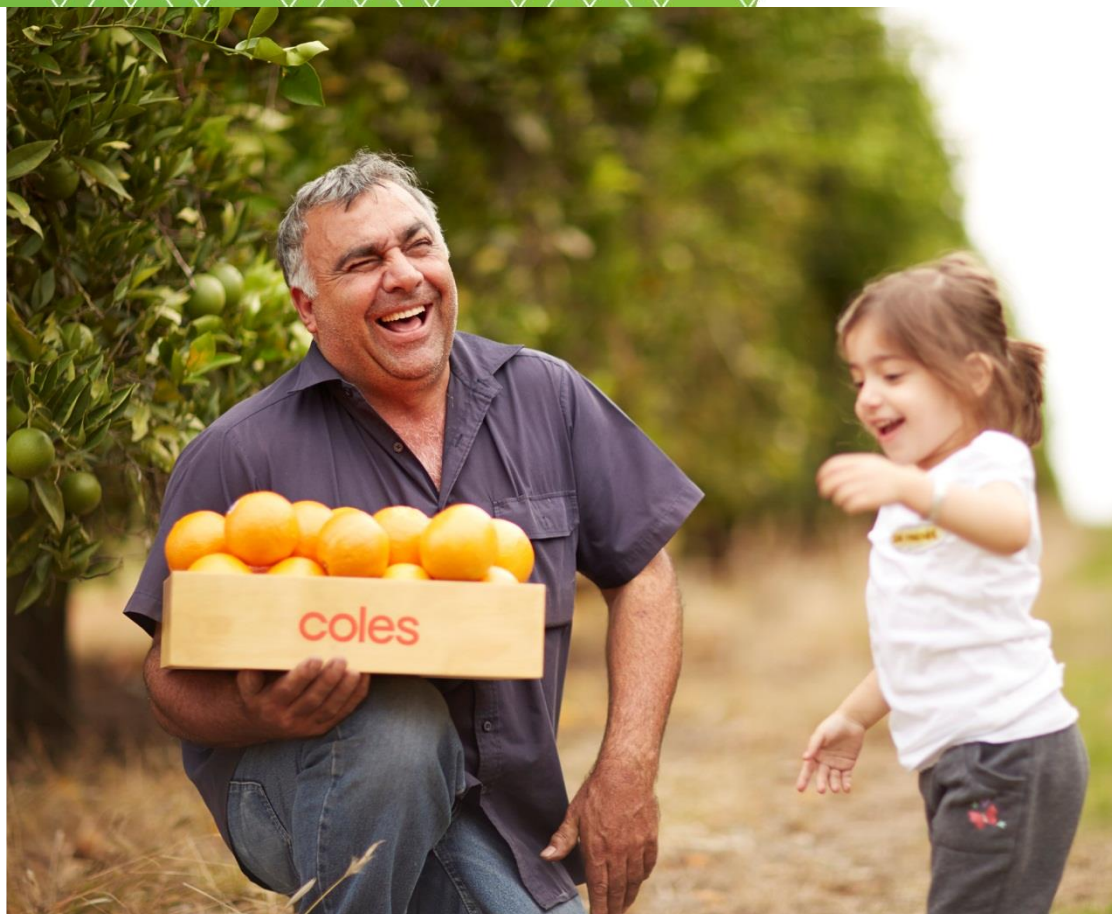


# Presentation outline

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Coles

coles

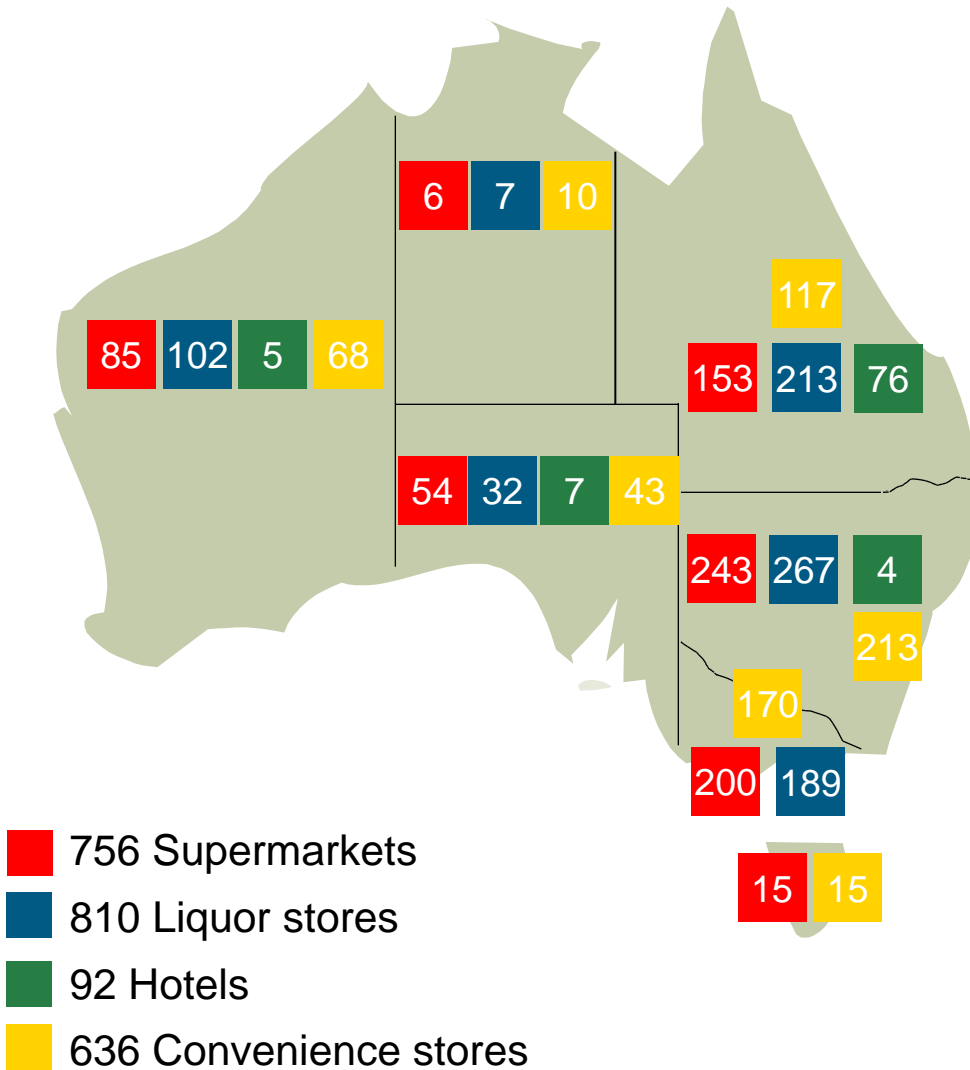


# Coles network

As at 30 June 2013

## Selling Area

Supermarkets (sqm)	1,656,520
Liquor (sqm) – ex hotels	199,178



# Store network movements

	Open at 30 June 2012	Opened	Closed	Re-Branded	Open at 30 June 2013
<b>Supermarkets</b>					
Coles	710	19	(10)	3	722
Bi-Lo	39	-	(2)	(3)	34
<b>Total Supermarkets</b>	<b>749</b>	<b>19</b>	<b>(12)</b>	<b>-</b>	<b>756</b>
<b>Liquor</b>					
1 <sup>st</sup> Choice	84	10	(2)	-	92
Vintage Cellars	80	5	(6)	-	79
Liquorland	628	30	(19)	-	639
Hotels	92	1	(1)	-	92
<b>Total Liquor</b>	<b>884</b>	<b>46</b>	<b>(28)</b>	<b>-</b>	<b>902</b>
<b>Convenience</b>	<b>627</b>	<b>12</b>	<b>(3)</b>	<b>-</b>	<b>636</b>

# Revenue reconciliation

Year ended 30 June (\$m)	2013			2012		
	Food & Liquor	Convenience	Total	Food & Liquor	Convenience	Total
<b>Segment revenue (Gregorian)<sup>1</sup></b>	<b>27,933</b>	<b>7,847</b>	<b>35,780</b>	<b>26,561</b>	<b>7,556</b>	<b>34,117</b>
Other revenue	(236)	(13)	(249)	(205)	(12)	(217)
<b>Headline sales (Gregorian)</b>	<b>27,697</b>	<b>7,834</b>	<b>35,531</b>	<b>26,356</b>	<b>7,544</b>	<b>33,900</b>
Gregorian adjustment <sup>2</sup>	428	116	544	(174)	(28)	(202)
<b>Headline sales revenue (Retail<sup>3</sup>)</b>	<b>28,125</b>	<b>7,950</b>	<b>36,075</b>	<b>26,182</b>	<b>7,516</b>	<b>33,698</b>
Additional retail week	-	-	-	468	131	599
<b>Headline sales revenue (Retail<sup>4</sup>)</b>	<b>28,125</b>	<b>7,950</b>	<b>36,075</b>	<b>26,650</b>	<b>7,647</b>	<b>34,297</b>

<sup>1</sup> Segment revenue for Food & Liquor includes property revenue in 2013 of \$28 million & in 2012 of \$27 million.

<sup>2</sup> Adjustment to headline sales revenue to reflect 30 June financial year end.

<sup>3</sup> Retail period relates to the 53 week period 25 June 2012 to 30 June 2013 (2013) & to the 52 week period 27 June 2011 to 24 June 2012 (2012).

<sup>4</sup> Retail period relates to the 53 week period 25 June 2012 to 30 June 2013 (2013) & to the 53 week period 27 June 2011 to 1 July 2012 (2012).

# Home Improvement & Office Supplies

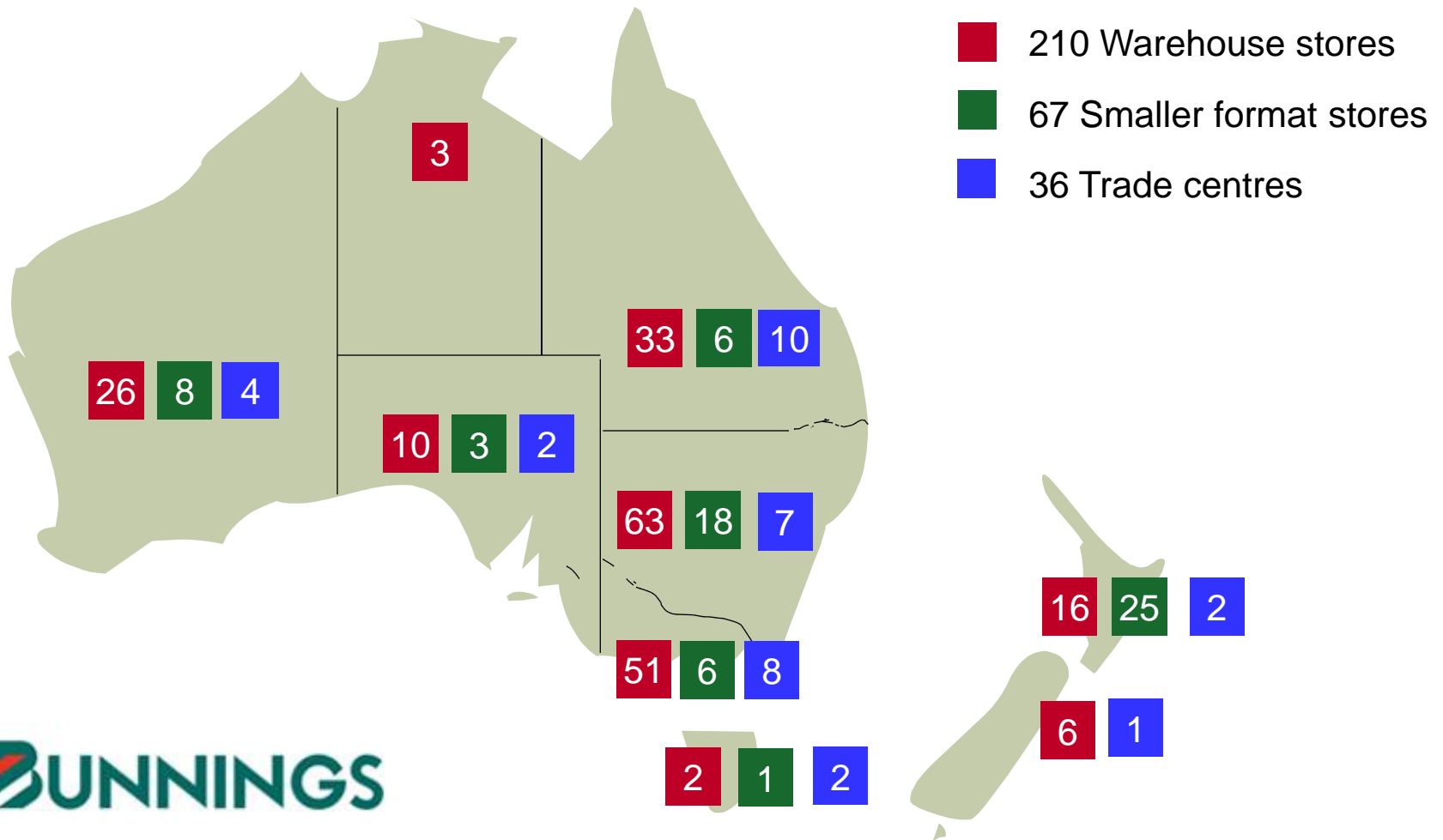
**BUNNINGS**

**Officeworks**



# Bunnings network

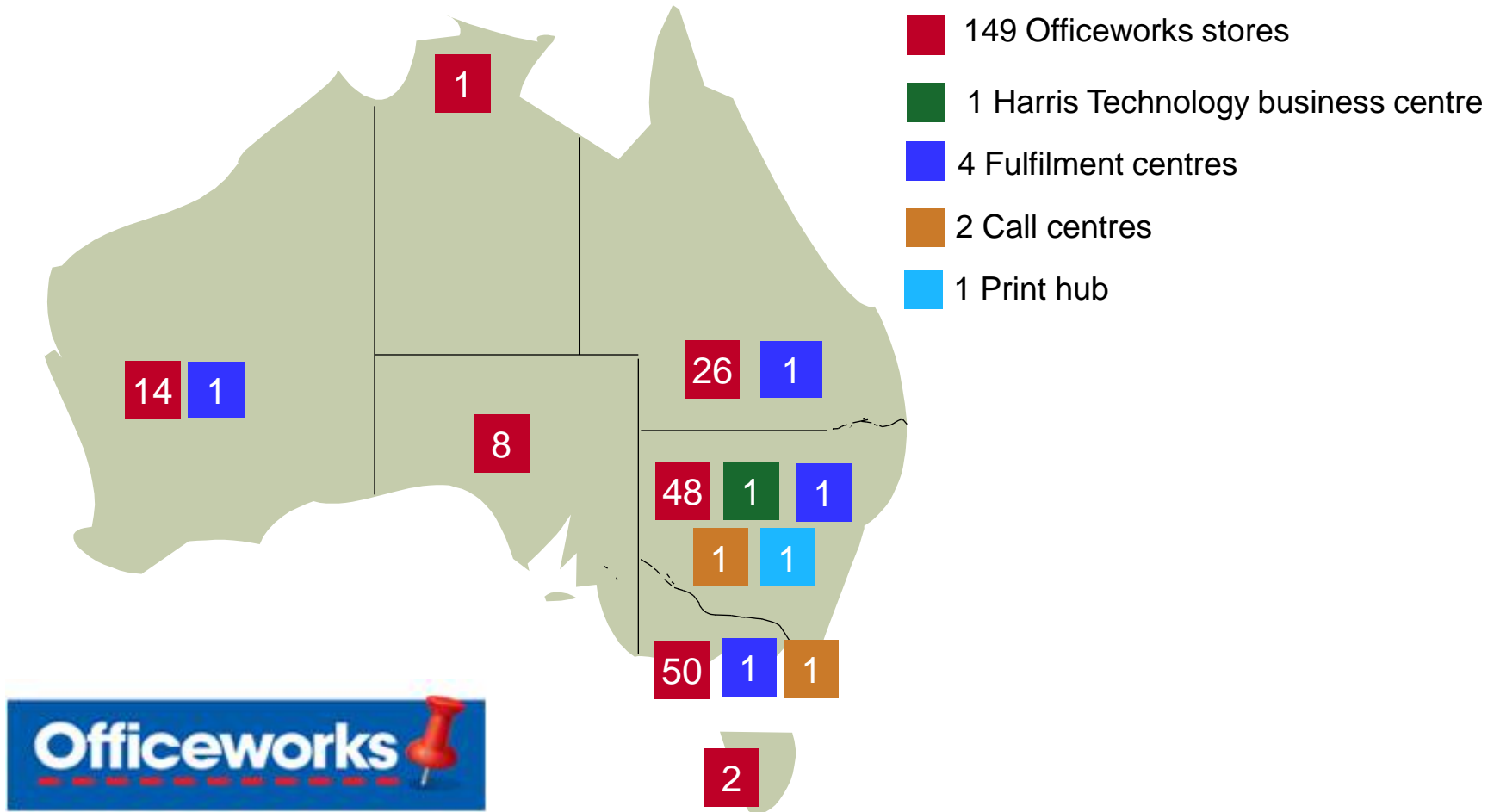
As at 30 June 2013





# Officeworks network

As at 30 June 2013



# Store network movements

	Open at 30 June 2012	Opened	Closed	Open at 30 June 2013	Under construction at 30 June 2013
<b>Home Improvement</b>					
Bunnings Warehouse	206	10	(6)	210	20
Bunnings smaller formats	58	10	(1)	67	-
Bunnings Trade Centres	36	3	(3)	36	-
<b>Office Supplies</b>					
Officeworks	139	13	(3)	149	5
Harris Technology	2	-	(1)	1	-

Target

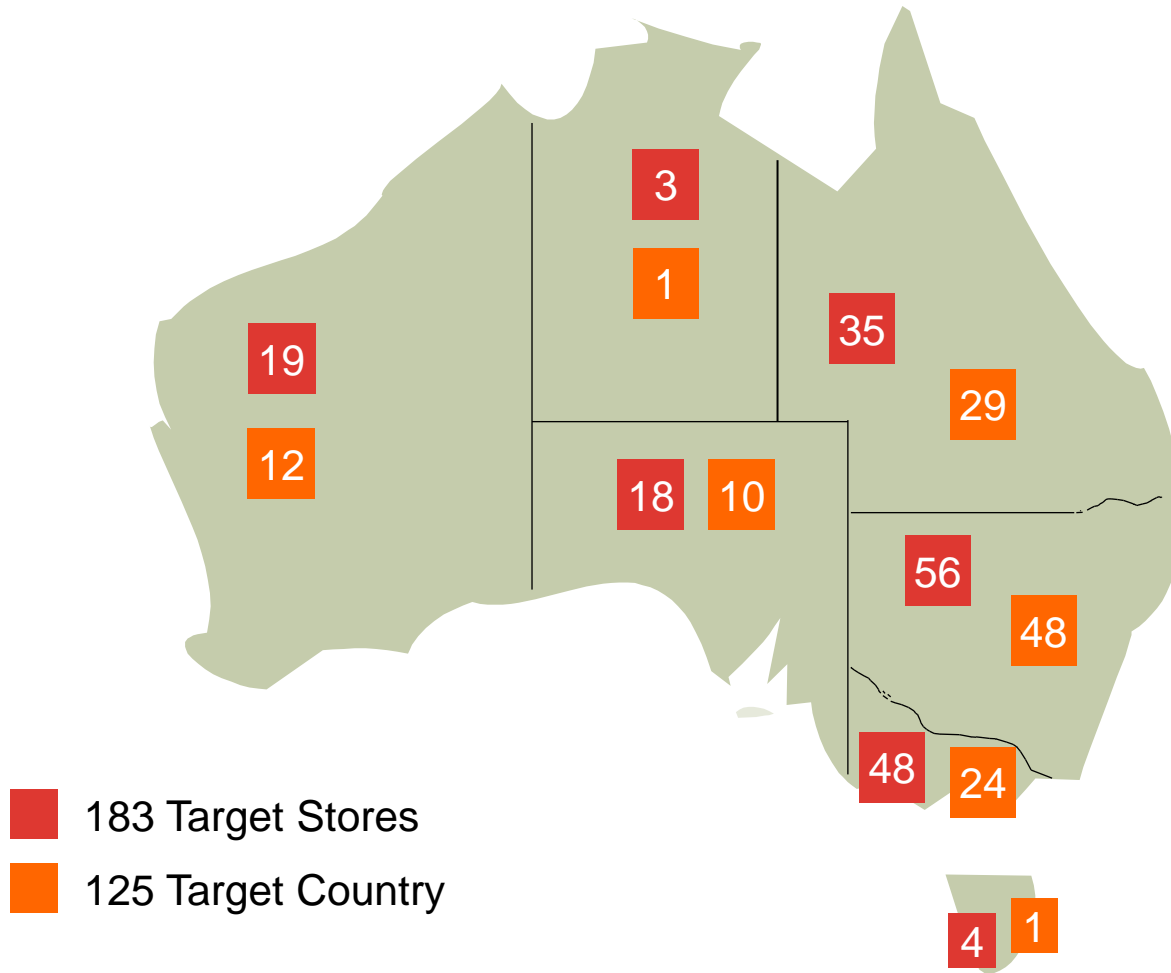
 **Target.**  
get more. pay less.



  
Wesfarmers

# Target network

As at 30 June 2013



■ 183 Target Stores  
■ 125 Target Country

# Store network movements

	Open at 30 June 2012	Opened	Closed	Open at 30 June 2013	Under construction at 30 June 2013
<b>Target<sup>1,2</sup></b>	179	8	(4)	183	4
<b>Target Country<sup>2</sup></b>	122	6	(3)	125	2

<sup>1</sup> 30 June 2013 includes three Target Urban stores & five Target Outlet stores.

<sup>2</sup> Target store numbers include three replacement stores & Target Country includes one replacement store.

# Revenue reconciliation

Year ended 30 June (\$m)	2013	2012
<b>Segment revenue (Gregorian)</b>	<b>3,658</b>	<b>3,738</b>
<i>Less: Non sales revenue</i>	-	-
<b>Headline sales (Gregorian)</b>	<b>3,658</b>	<b>3,738</b>
<i>Add: Additional retail week</i>	-	81
<i>Add: Gregorian adjustment<sup>1</sup></i>	61	(34)
<b>Headline sales revenue (Retail<sup>2</sup>)</b>	<b>3,719</b>	<b>3,785</b>

<sup>1</sup> Adjustment to headline sales revenue to reflect 30 June financial year end.

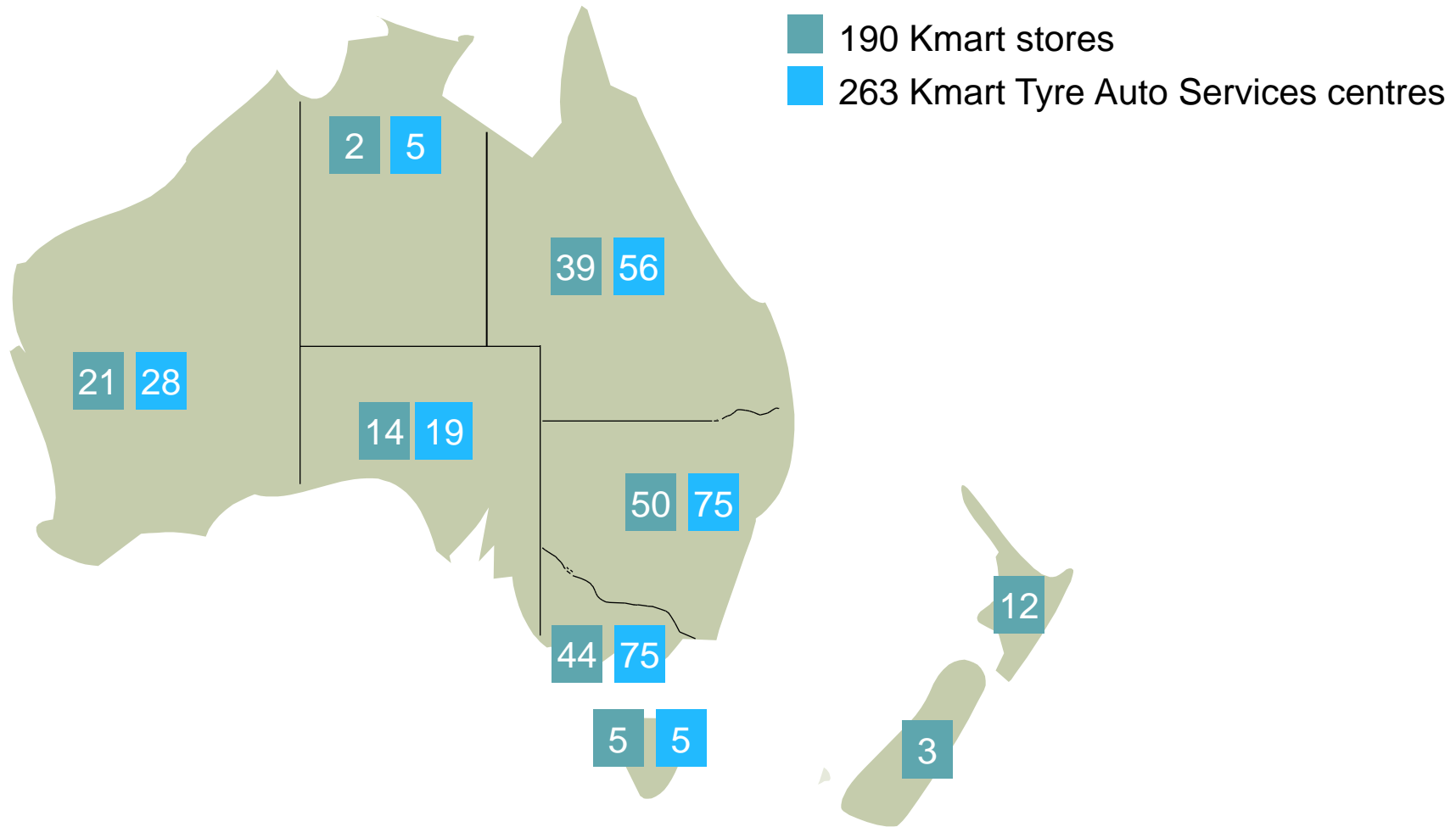
<sup>2</sup> 2013 retail period relates to the 53 week period 24 June 2012 to 29 June 2013 & for 2012 to the 53 week period 26 June 2011 to 30 June 2012.

Kmart



# Kmart network

As at 30 June 2013





# Store network movements

	Open at 30 June 2012	Opened	Closed	Open at 30 June 2013
<b>Kmart</b>	185	6	(1)	190
<b>Kmart Tyre &amp; Auto</b>	260	5	(2)	263

# Revenue reconciliation

Year ended 30 June (\$m)	2013	2012
<b>Segment revenue (Gregorian)</b>	<b>4,167</b>	<b>4,055</b>
<i>Less:</i>		
Non sales revenue	3	4
<b>Headline sales (Gregorian)</b>	<b>4,164</b>	<b>4,051</b>
<i>Add:</i> Additional retail week	-	43
<i>Add:</i> Gregorian adjustment <sup>1</sup>	73	31
<b>Headline sales revenue (Retail<sup>2</sup>)</b>	<b>4,237</b>	<b>4,125</b>

<sup>1</sup> Adjustment to headline sales revenue to reflect 30 June financial year end.

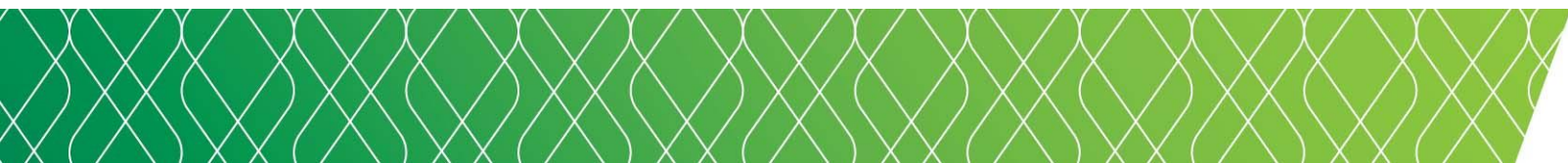
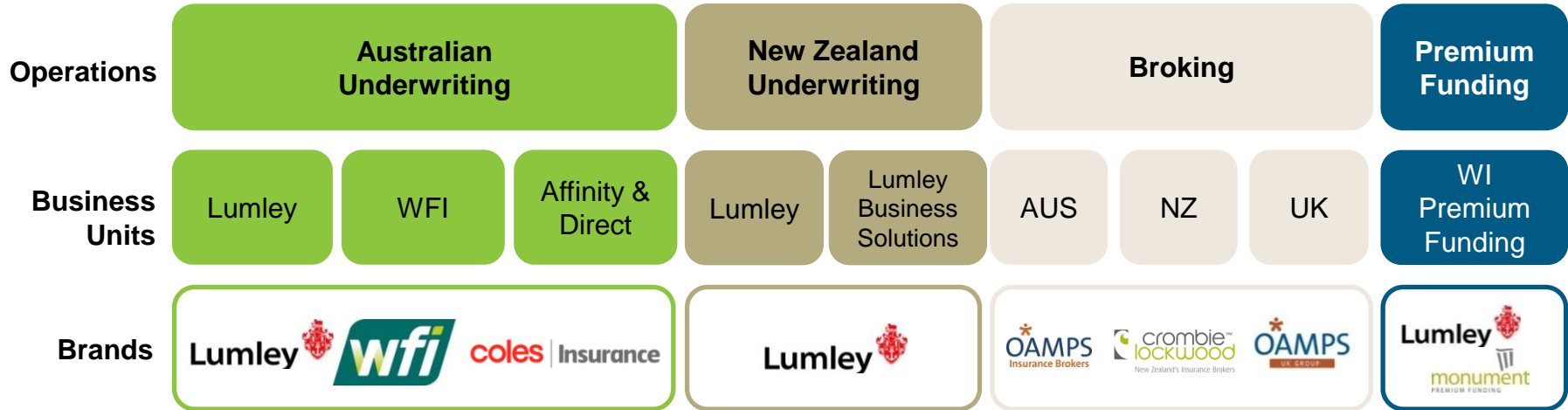
<sup>2</sup> Retail period relates to the 53 week period 25 June 2012 to 30 June 2013 for 2013 & to the 53 week period 27 June 2011 to 1 July 2012 for 2012.

# Insurance

 **Wesfarmers Insurance**

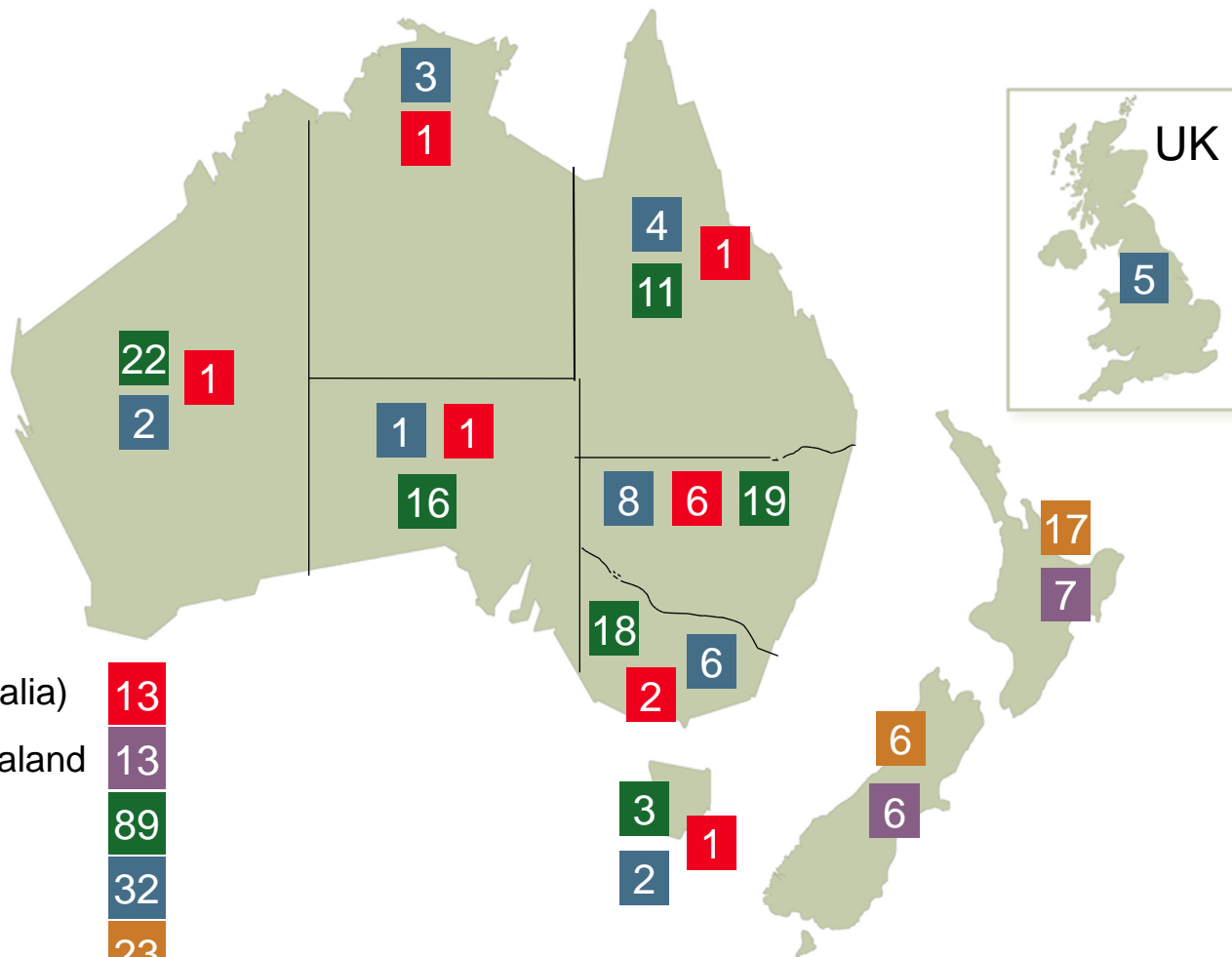


## Wesfarmers Insurance



# Geographical presence

As at 30 June 2013



<sup>1</sup> OAMPS New Caledonia location not shown.

# Underwriting performance summary

Year ended 30 June (\$m)	2013	2012	↑↓ %
<b>Gross Written Premium</b>	<b>1,644</b>	1,504	9.3
Net Earned Premium	<b>1,391</b>	1,186	17.3
Net Claims <sup>2</sup>	<b>(922)</b>	(984)	6.3
Net Commission & Expenses <sup>2</sup>	<b>(404)</b>	(335)	(20.6)
Underwriting Result	<b>65</b>	(133)	<i>n.m.</i>
Insurance Margin	<b>109</b>	(83)	<i>n.m.</i>
<b>EBITA</b>	<b>136</b>	(58)	<i>n.m.</i>
EBIT <sup>1</sup>	<b>136</b>	(58)	<i>n.m.</i>
Investment Income (\$m)	<b>71</b>	75	
Net Earned Loss Ratio (%)	<b>66.3</b>	82.9	
Combined Operating Ratio (%) <sup>1</sup>	<b>95.3</b>	111.2	
Insurance Margin (%)	<b>7.9</b>	(7.0)	

<sup>1</sup> 2012 included a \$108 million one-off impact on underwriting earnings from reserve increases in relation to the 22 February 2011 Christchurch Earthquake (EQ2). Upon exclusion of this one-off impact & restatement of 2012 key performance metrics EBIT & Combined Operating Ratio are \$50 million & 102.1% respectively.

<sup>2</sup> 2012 has been restated for the reclassification of claims handling expenses from net commission & expenses to net claims.

# Broking performance summary

Year ended 30 June (\$m)	2013	2012	↑ %
Commission & Fee Income	258	235	9.8
Other Income	35	32	9.4
Total Income	293	267	9.7
Expenses	(207)	(188)	(10.1)
<b>EBITA</b>	<b>86</b>	<b>79</b>	<b>8.9</b>
EBIT	73	67	9.0
EBITA Margin (%)	29.3	29.6	

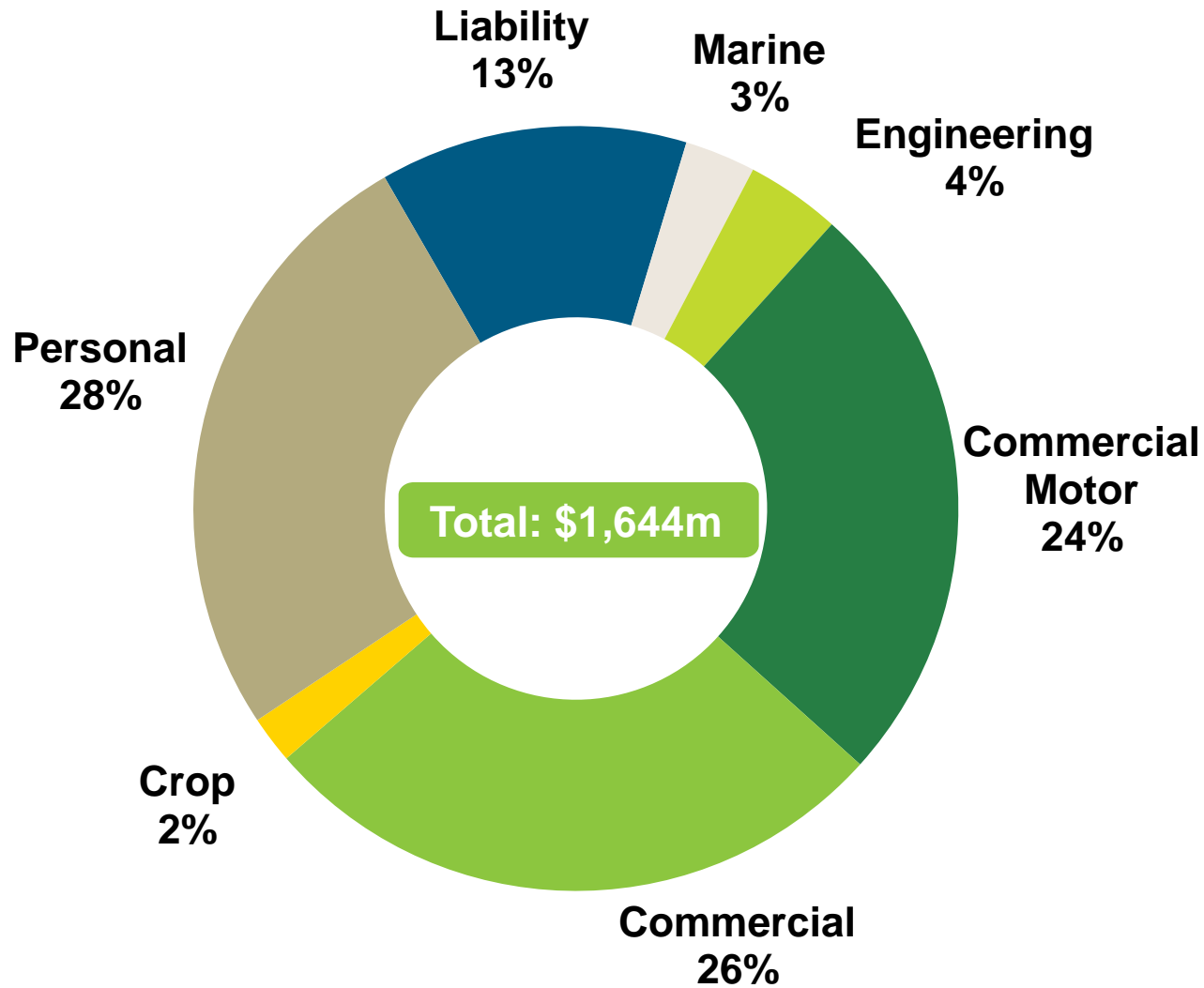
Year ended 30 June (%)	2013	2012 <sup>1</sup>	% pt
Gross Earned Loss Ratio <sup>2</sup>	<b>67.3</b>	86.2	(18.9)
Net Earned Loss Ratio <sup>2</sup>	<b>66.3</b>	82.9	(16.6)
Reinsurance Expenses (% GEP)	<b>12.5</b>	19.0	(6.5)
Commission Expense (% GWP)	<b>12.2</b>	12.5	(0.3)
Total Earned Expenses (% GEP) <sup>2</sup>	<b>26.1</b>	25.3	0.8
Combined Operating Ratio (% NEP)	<b>95.3</b>	111.2	(15.9)
Insurance Margin (% NEP)	<b>7.9</b>	(7.0)	14.9

<sup>1</sup> 2012 included a \$108 million one-off impact on underwriting earnings from reserve increases in relation to the 22 February 2011 Christchurch Earthquake (EQ2).

<sup>2</sup> 2012 has been restated for the reclassification of claims handling expenses from net commission & expenses to net claims.



# Gross written premium (underwriting)



# Resources



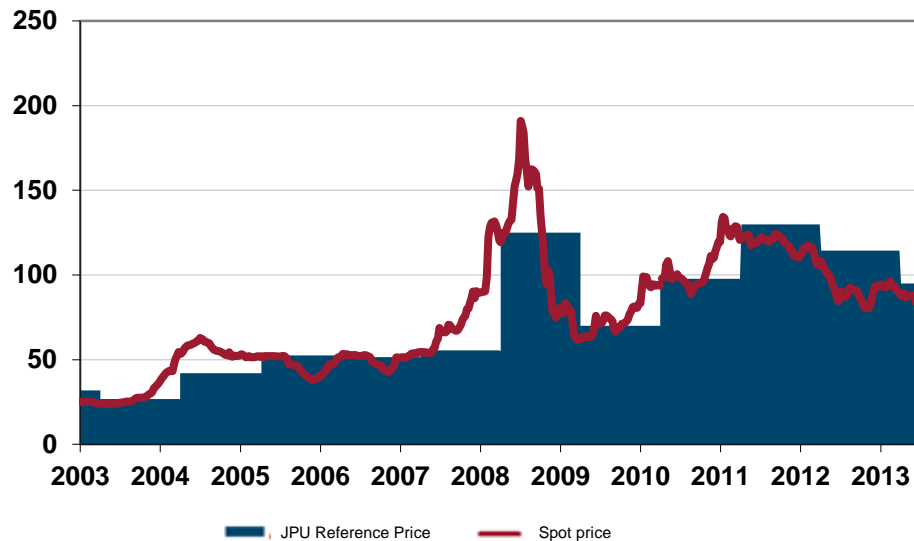
# Business environment

- Continued challenging global trading conditions for steel mills
- Metallurgical coal supplies currently exceed steel production levels
  - Japan benefitting from weaker Yen
  - Growth in China & India moderating
  - Continuing poor demand in Eurozone
- September 2013 quarter pricing settlement down 15%
- Continued trend from steel makers towards lower quality coals
- US\$:A\$ exchange rate remains high despite recent weakening
- Long-term metallurgical coal outlook fundamentals do, however, remain sound
  - Driven by demand growth in India & China

# Australian coal market prices

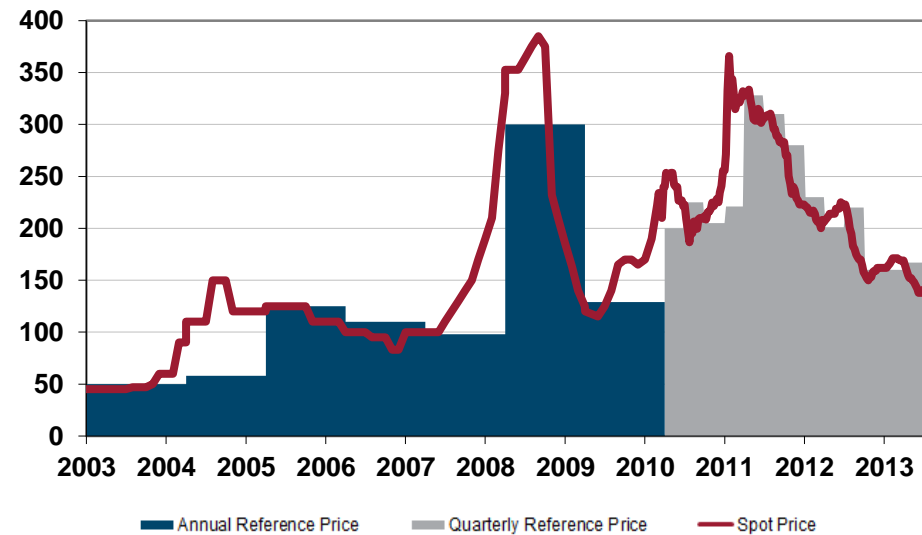
## Australian steaming coal prices

US\$/tonne (Nominal) FOC Australia (annual verse spot)



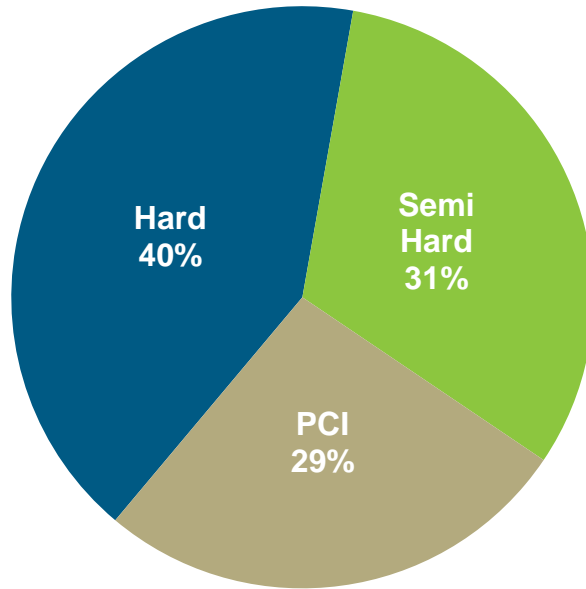
## Australian hard coking coal price

US\$/tonne (Nominal) FOC Australia



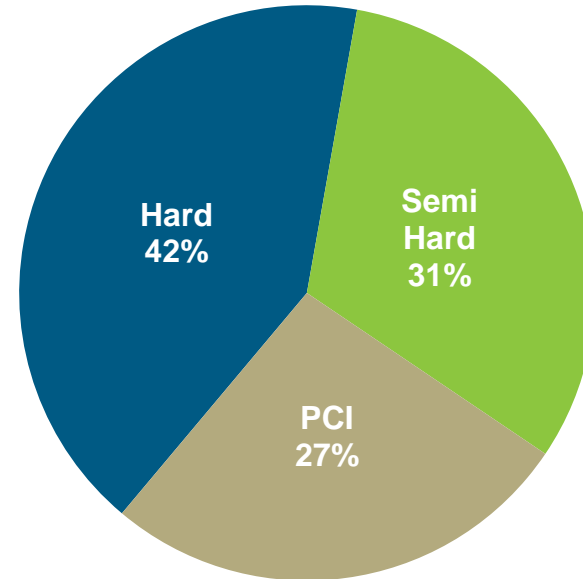
Source: Energy Publishing, Tex Report, Macquarie Research, CRU

# Curragh export metallurgical sales product mix



**2012/13 Actual**

**7.2 million tonnes**



**2013/14 Forecast**

**7.5 – 8.5 million tonnes**

# Coal – production volumes

Mine	Beneficial Interest	Coal Type	Year Ended ('000 tonnes)	
			Jun 2013	Jun 2012
Curragh, QLD	100%	Metallurgical	7,380	7,217
		Steaming	3,254	2,884
Bengalla, NSW <sup>1</sup>	40%	Steaming	3,096	2,335
<b>Total<sup>1</sup></b>			<b>13,730</b>	<b>12,436</b>

<sup>1</sup> Wesfarmers attributable production.

# Coal – sales volumes

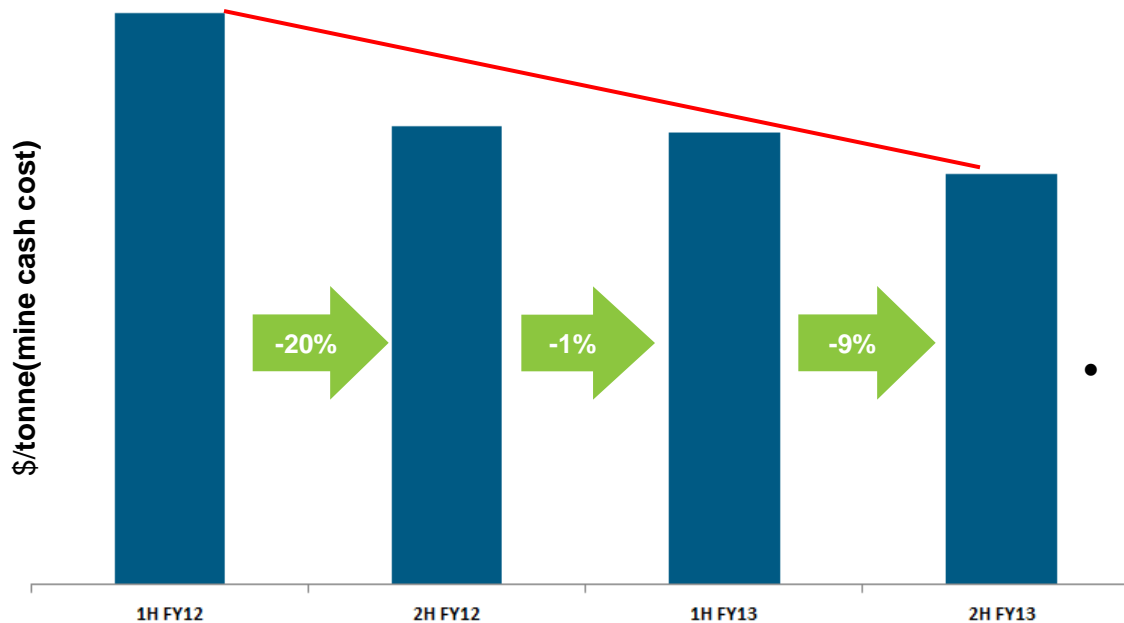
Mine	Beneficial Interest	Coal Type	Year Ended ('000 tonnes)	
			Jun 2013	Jun 2012
Curragh, QLD <sup>1</sup>	100%	Metallurgical	7,212	7,151
		Steaming	3,166	2,946
Bengalla, NSW <sup>2</sup>	40%	Steaming	3,028	2,356
<b>Total<sup>2</sup></b>			<b>13,406</b>	<b>12,453</b>

<sup>1</sup> Curragh metallurgical coal sales excludes traded coal of 125,000 tonne (2012: 526,000 tonne).

<sup>2</sup> Wesfarmers attributable sales.

# Curragh ongoing cost-control focus

- Achieved unit mine cash cost reduction of ~30% in 2H FY13 (from 1H FY12 peak)
- Targeting a FY14 cost profile that embeds a 20% reduction (from 1H FY12 peak)



- FY14 cost performance expected to be sustained by continuation of:
  - Reduced contractor activity
  - Optimised mine design planning
  - Operational flexibility/productivity from CHPP
  - Engagement with all mine suppliers
- Additional FY13 cost reductions were attributable to:
  - Cycling of flood related costs & deferral of overburden activity in advance



# FX hedging profile: 30 June 2013

## Curragh

Year end 30 Jun	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate
2014	741	0.91
2015	454	0.87
2016	292	0.90
2017	150	0.88

## Bengalla

Year end 30 Jun	Current US\$ sold forward (US\$m)	Average A\$ / US\$ hedge rate
2014	158	0.90
2015	156	0.89
2016	124	0.90
2017	51	0.88

# Resources financial summary

Full Year	2013	2012	Commentary
<b>Production tonnes – ('000 tonnes)</b>			
Curragh and Bengalla <sup>1</sup> Premier	13,730 -	12,436 1,620	Increased production achieved with expansion project completions at both mines. Premier production up to divestment on 30 December 2011
<b>Revenue (\$m)</b>			
Produced <sup>2</sup>	1,518	1,997	Lower export prices
Traded	21	135	
<b>Total</b>	<b>1,539</b>	<b>2,132</b>	
<b>Government royalties (\$m)</b>			
Stanwell	(154)	(219)	Change from previous year driven by decrease in average \$A export sales prices; full impact of export price decline on Stanwell royalty delayed due to rolling 12 month historical price average in Stanwell contract formula
Other	(108)	(149)	Lower export prices
<b>Total</b>	<b>(262)</b>	<b>(368)</b>	
2011 flood recovery costs & Curragh expansion costs	-	(55)	1H flood recovery/expansion-related costs in FY12
Traded coal cost	(19)	(118)	
Mining & other costs <sup>3,4</sup>	(959)	(1,002)	Significantly improved mine cash cost performance in FY13
<b>Total</b>	<b>(978)</b>	<b>(1,175)</b>	
<b>Depreciation &amp; amortisation (\$m)</b>	<b>(151)</b>	<b>(150)</b>	
<b>EBIT</b>	<b>148</b>	<b>439</b>	

<sup>1</sup> Bengalla reported at 40% share; <sup>2</sup> 2012 includes Premier revenue; <sup>3</sup> 2012 includes Premier costs; <sup>4</sup> Simple unit cost averages will be impacted by tonnage & cost structure variances between mines.

# Chemicals, Energy & Fertilisers

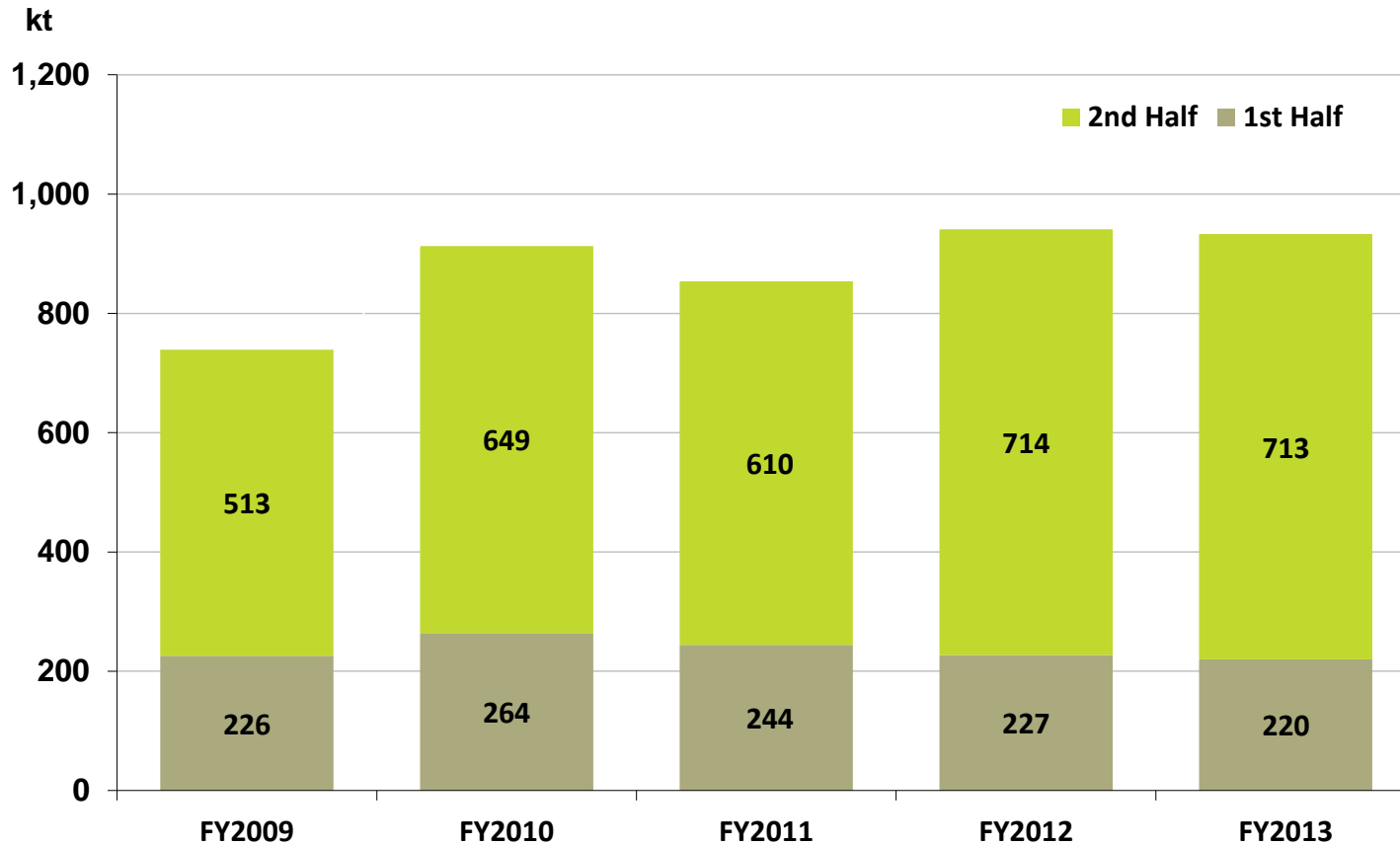


**Wesfarmers Chemicals,  
Energy & Fertilisers**



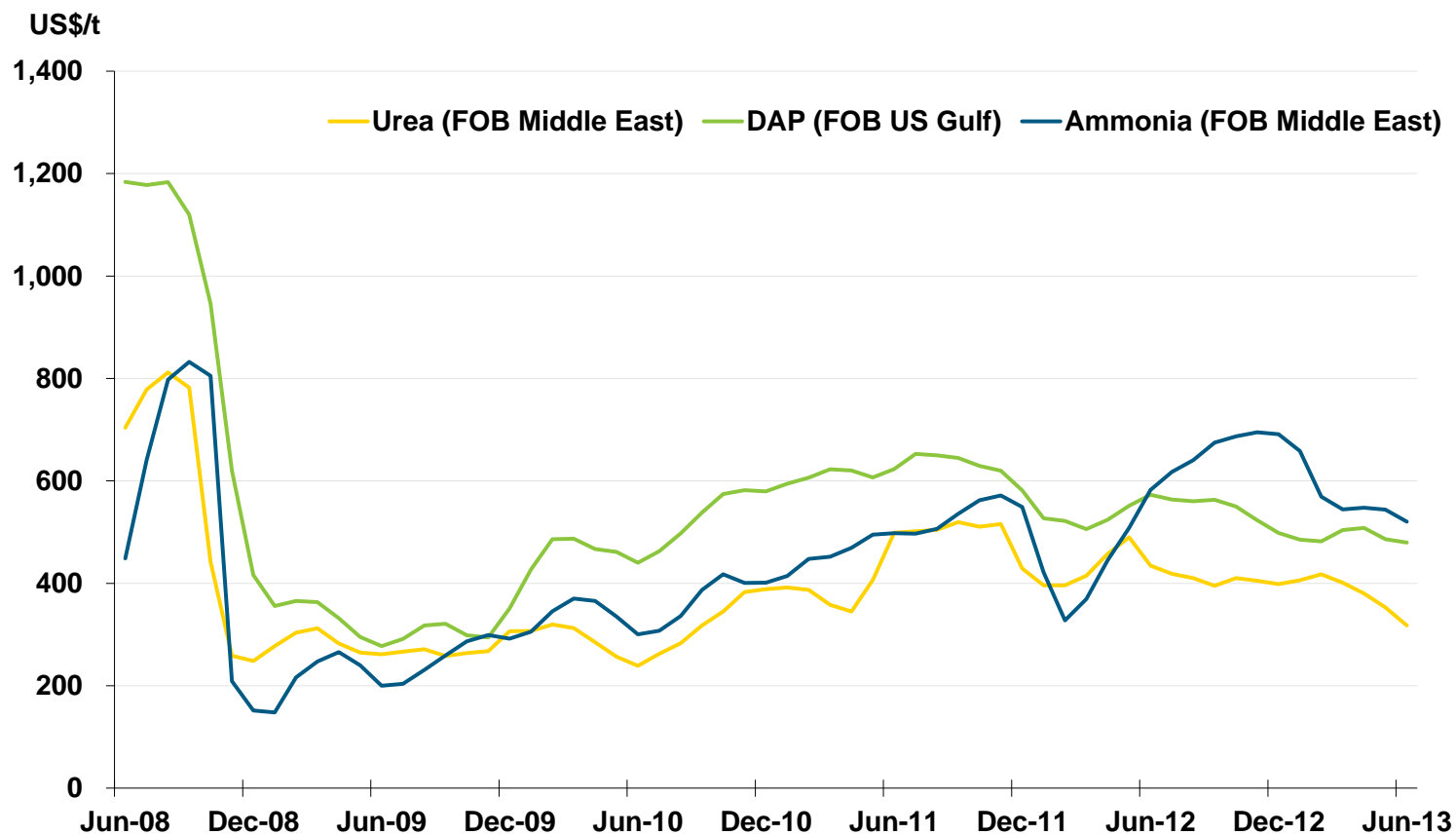
**Wesfarmers**

# Fertiliser sales



Volumes similar to previous year

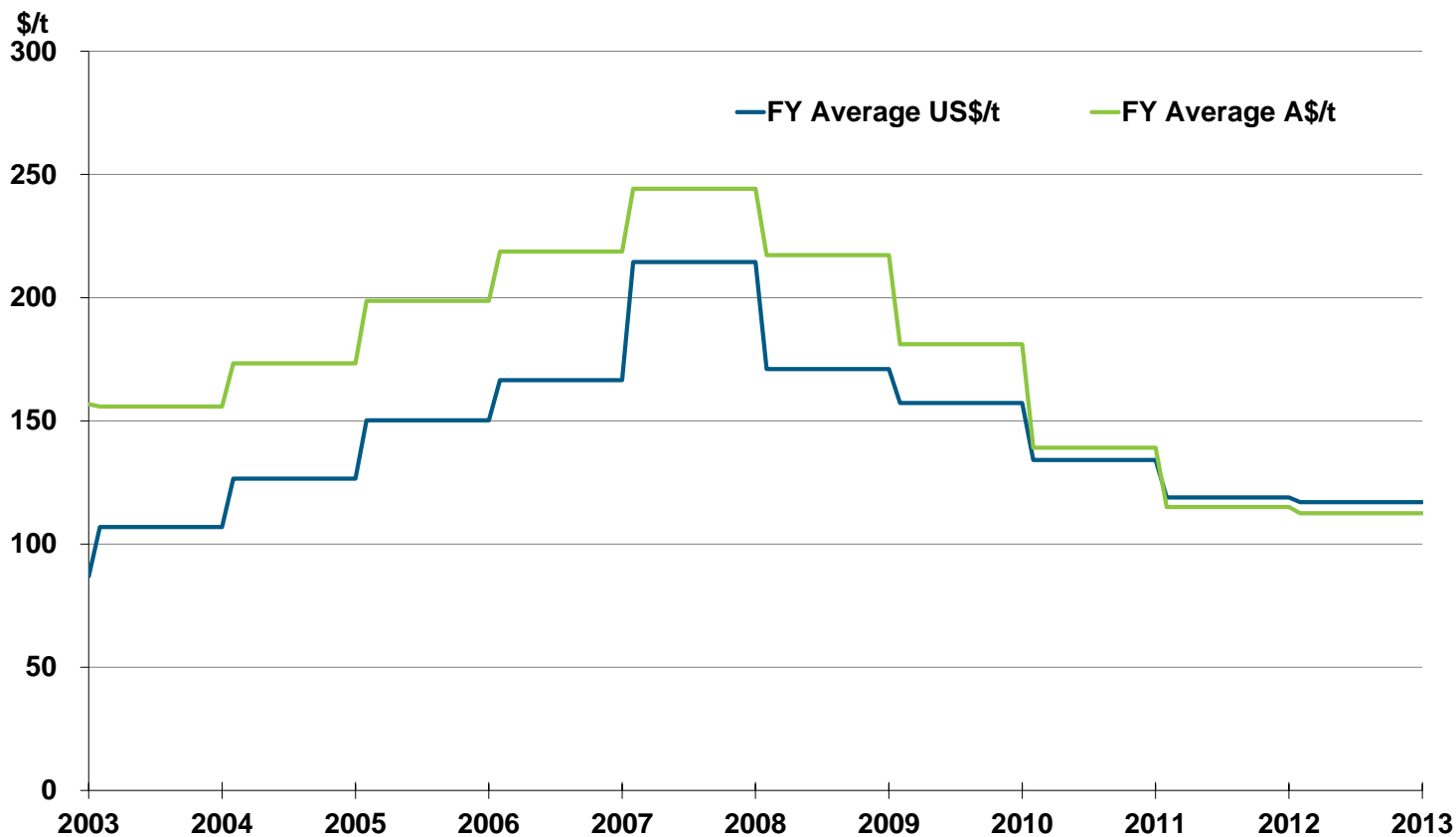
# Global fertiliser & ammonia pricing



**Declines in US\$ prices following increases in ammonia pricing in 1H13**

# PVC-VCM spread

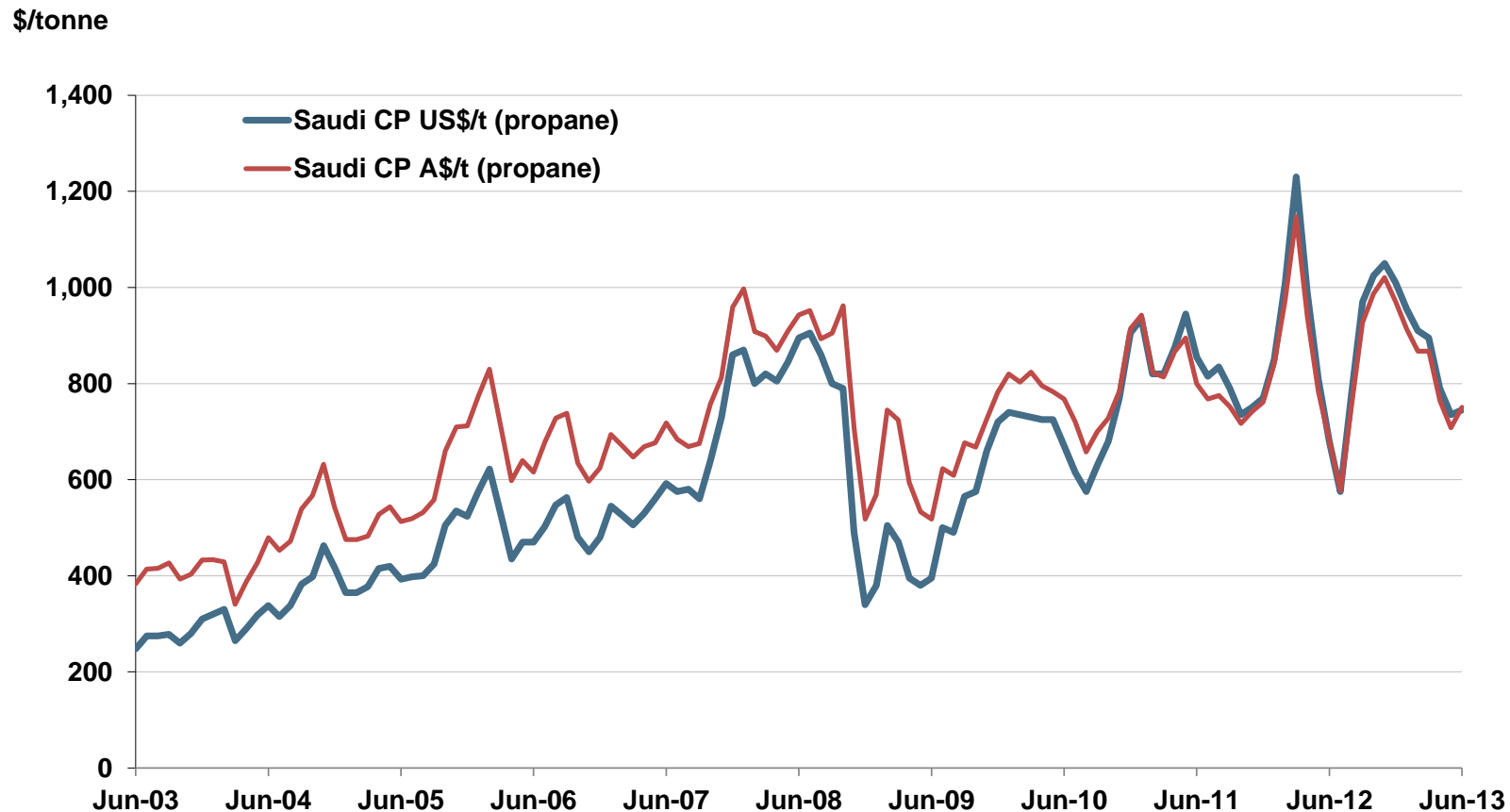
The 'PVC – VCM Spread' refers to the difference between the Asian PVC selling price & VCM input cost



Source: Harriman Front Page Asian mid points

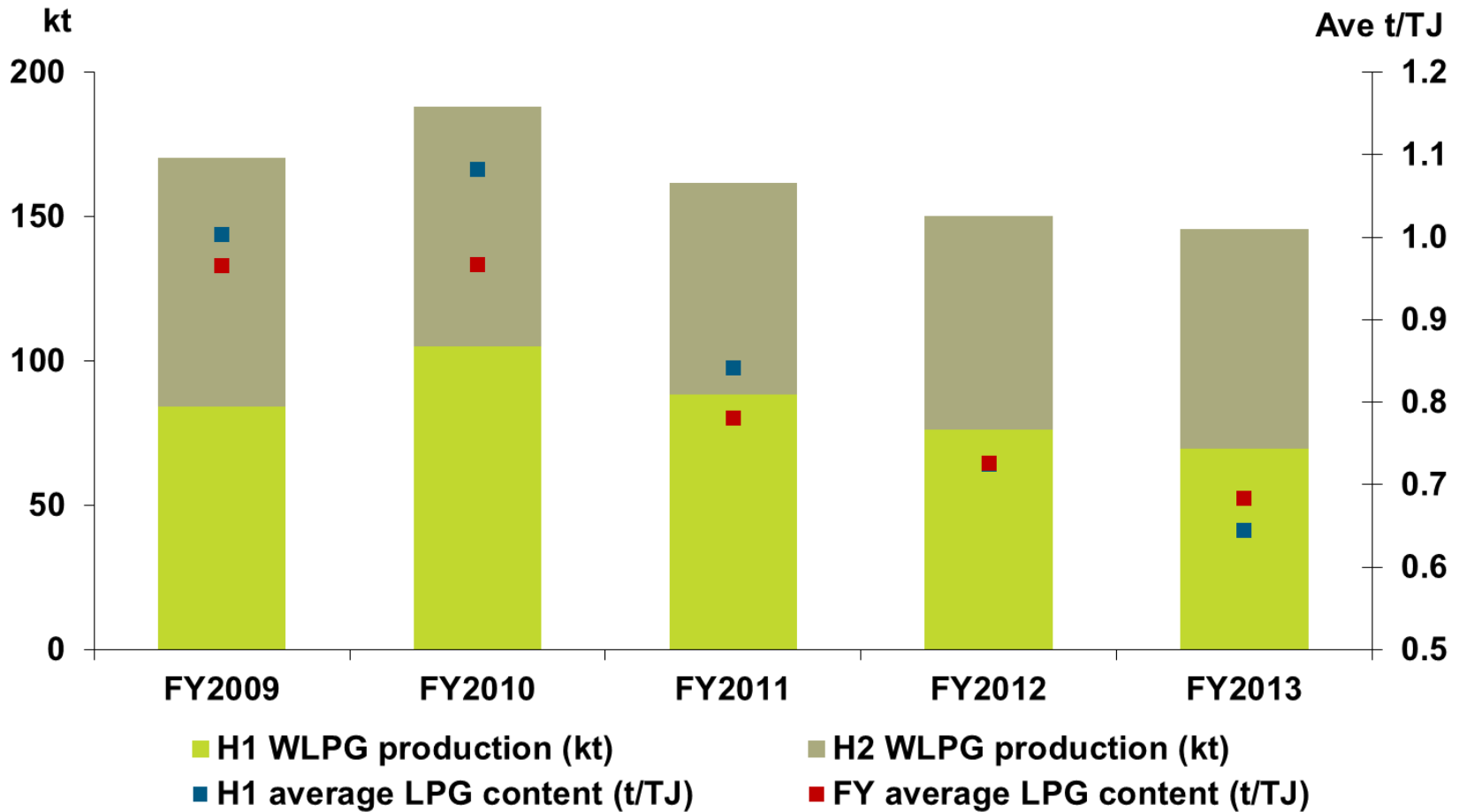
**A\$ spread at long-term historical low**

# World LPG prices – Saudi CP



LPG prices declined in 2H13 following sharp growth in 1H13

# LPG production



**Long term trend on content decline continues**



# Industrial & Safety



**Wesfarmers**  
**Industrial and Safety**



# Three business streams

## Generalists



**Blackwoods Protector**  
One stop for industrial and safety

## Safety specialists



## Industrial specialists



# Distribution network

As at 30 June 2013

222 owned branches plus 145 additional gas distribution points

## Generalists 99

**Blackwoods** 73

**Blackwoods Protector** 26  
One stop for industrial and safety

## Safety Specialists 68

**Protector Alsafe** 42

**NZ Safety** 24  
Specialists in Safety & Protection

**SAFETY SOURCE** 2

## Industrial Specialists 55

**coregas** 8 +145

**Bullivants** 26  
HANDLING SAFETY

**Total FASTENERS** 11

**Packaging House** 10  
Building partnerships, delivering solutions

1 Indonesia



Note: Blackwoods includes Bakers, Migomag & Blacksmith Jacks

# Balance sheet & cash flow



**Wesfarmers**

# Overview of the Group balance sheet

Year ended 30 June (\$m) <sup>1</sup>	2013	2012	Commentary
Inventories	<b>5,047</b>	5,006	Detailed working capital discussion provided on slide 46
Trade & other payables	<b>(6,007)</b>	(5,445)	
Receivables & prepayments	<b>2,571</b>	2,564	
Other	<b>614</b>	417	
Net working capital	<b>2,225</b>	2,542	
Net insurance liabilities	<b>(282)</b>	(322)	Increased insurance investments & reduced insurance claims partially offset by reduced reinsurance recoveries receivable
Property, plant & equipment	<b>10,164</b>	9,463	Increased retail store network (freehold land, new store & refurbishment fit-out) & industrial business (ammonium nitrate expansion) capital expenditure partially offset by increased depreciation/amortisation & increased disposals
Intangibles	<b>20,610</b>	20,490	Acquisitions (Coles & Bunnings), increased software investment & unfavourable foreign exchange rate movement in offshore Insurance subsidiaries
Other investments	<b>914</b>	1,177	Reduced due to disposal of assets held for sale (freehold property disposals)
Provisions & other liabilities	<b>(2,766)</b>	(2,724)	Growth in loyalty point provisions; reduced meat contract provision (Coles)
Total capital employed	<b>30,865</b>	30,626	
Net financial debt <sup>2</sup>	<b>(4,903)</b>	(5,018)	Continued diversification & lengthening of debt profile
Net tax balances	<b>60</b>	19	Decrease in income tax payable partially offset by reduction in deferred tax assets
Total net assets	<b>26,022</b>	25,627	

<sup>1</sup> The above balances reflect the management balance sheet, which is based on different classification & groupings than the balance sheet in the Appendix 4E.

<sup>2</sup> Net debt net of interest rate swap liabilities.

# Balance sheet - working capital

Year ended 30 June (\$m)	2013	2012	Commentary
Inventories	<b>5,047</b>	5,006	<ul style="list-style-type: none"> <li>• Inventory increased by \$41 million (2013 v 2012)               <ul style="list-style-type: none"> <li>– <b>Coles/Hi:</b> Sales &amp; store network growth partially offset by inventory efficiencies</li> <li>– <b>Kmart:</b> Higher stock in transit due to increased direct sourcing</li> <li>– <b>Target:</b> Higher closing inventory due to reduced sell through as a result of late start to winter, poor ranging &amp; focus on improved availability</li> </ul> </li> </ul>
Trade & other payables	<b>(6,007)</b>	(5,445)	<ul style="list-style-type: none"> <li>• Payables increased by \$562 million (2013 v 2012)               <ul style="list-style-type: none"> <li>– <b>Retail:</b> Improved trading terms &amp; higher sales volumes driving increased payables</li> <li>– <b>Insurance:</b> Increased reinsurance premiums due to growth in new business &amp; higher premium &amp; renewal rates</li> <li>– <b>Resources:</b> Lower Stanwell rebate payable &amp; lower production costs following cost reduction initiatives</li> </ul> </li> </ul>
Receivables (including prepayments)	<b>2,571</b>	2,564	<ul style="list-style-type: none"> <li>• Receivables increased by \$7 million (2013 v 2012)               <ul style="list-style-type: none"> <li>– <b>Insurance:</b> Higher gross written premiums &amp; increased premium funding receivables due to business growth</li> <li>– <b>Resources &amp; WIS:</b> Reduced sales driving lower receivables</li> </ul> </li> </ul>
Other	<b>614</b>	417	
<b>Net working capital</b>	<b>2,225</b>	2,542	

Note: The above table refers to balance sheet movements only. Working capital movements as shown on slide 61 of the presentation are adjusted for non-cash movements & exclude movements related to investing & financing activities which are included in the table above.



**Wesfarmers**

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