## 2012 Half-Year Results

Supplementary Information (To be read in conjunction with the Half-Year Results Teleconference presentation)

## 16 February 2012


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## Presentation outline

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## Coles network



744 Supermarkets
794 Liquor stores

## Selling Area

| Supermarkets (sqm) | $1,612,739$ |
| :--- | ---: |
| Liquor (sqm) - ex hotels | 187,781 |

92 Hotels
625 Convenience

| Supermarkets |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Coles | 696 | 9 | $(4)$ | 2 | 703 |
| Bi-Lo | 45 | - | $(2)$ | $(2)$ | 41 |
| Total Supermarkets | 741 | 9 | $(6)$ | - | 744 |
| Liquor |  |  |  |  |  |
| 1st Choice | 76 | 4 | 1 | 81 |  |
| Vintage Cellars | 83 | 3 | $(18)$ | 82 |  |
| Liquorland | 626 | - | $(13)$ | - | 631 |
| Hotels | 93 | $\mathbf{1 8}$ | $\mathbf{( 1 )}$ | 92 |  |
| Total Liquor | 878 | 620 | $(1)$ | - | 886 |
| Convenience |  |  |  | 625 |  |


| Half-Year ended 31 December (\$m) | 2011 |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food \& Liquor | Convenience | Total | Food \& Liquor | Convenience | Total |
| Segment revenue ${ }^{1}$ (Gregorian) | 13,423 | 3,783 | 17,206 | 12,804 | 3,244 | 16,048 |
| Less: |  |  |  |  |  |  |
| Other revenue | 86 | 6 | 92 | 68 | 9 | 77 |
| Headline sales (Gregorian) | 13,337 | 3,777 | 17,114 | 12,736 | 3,235 | 15,971 |
| Plus: |  |  |  |  |  |  |
| Gregorian adjustment | 288 | 100 | 388 | 257 | 80 | 337 |
| Headline sales revenue <br> (Retail ${ }^{2}$ ) | 13,625 | 3,877 | 17,502 | 12,993 | 3,315 | 16,308 |

${ }^{1}$ Excludes other revenue of $\$ 12$ million in 2011 (2010: $\$ 11$ million) relating to property.
${ }^{2}$ Retail period relates to the 27 week period 27 June 2011 to 1 January 2012 for 2011 \& to the 27 week period 28 June 2010 to 2 January 2011 for 2010.


Home Improvement \& Office Supplies<br>John Gillam<br>Managing Director

## ZUNNINGS

## Officeworks



Bunnings network As at 31 December 2011

Home Improvement \& Office Supplies

199 Warehouse stores
58 Smaller format stores
37 Trade Centres

## Officeworks



## Retail Stores

- 136 Officeworks
- 3 Harris Technology


## Business

4 Fulfilment Centres

- 3 Service Centres
$\square$ 1 Print Hub


Home Improvement
Bunnings
Warehouse
Bunnings smaller formats

59
194
5
199
14

Bunnings Trade Centres

36
2
(1)

37

Office Supplies

| Officeworks | 135 | 1 | - | 136 | 6 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Harris Technology | 4 | - | $(1)$ | 3 | - |



Target network As at 31 December 2011


299 Target stores
(incl 122 Target Country)

## Store network movements

## Open at <br> 1 Jul 2011

Opened
Closed

## Open at

31 Dec 2011

Target
Target Country
119
5
177

122

## Revenue reconciliation

Half-Year ended 31 December (\$m)20112010
Segment revenue (Gregorian) 2,060 ..... 2,120
Less:
Non sales revenue
Headline sales (Gregorian) ..... 2,060 ..... 2,120
Plus:
Gregorian adjustment ..... 37 ..... 30
Headline sales revenue (Retail ${ }^{1}$ ) 2,097 ..... 2,150
${ }^{1}$ Retail period relates to the 27 week period 26 June 2011 to 31 December 2011 \& to the 27 week period 27 June 2010 to 1 January 2011.

## Kmart



## IRRESISTIBLY LOW PRICES. EVERYTHING. EVERY DAY.

## Kmart network



## Store network movements

## Open at

 1 Jul 2011Opened
-

8
251
8 -

## Open at

31 Dec 2011

| Kmart | 187 | - | - | 187 |
| :--- | :--- | :--- | :--- | :--- |
| Kmart Tyre \& Auto | 251 | 8 | - | 259 |

## Revenue reconciliation

Half-Year ended 31 December (\$m) ..... 2011 ..... 2010
Segment revenue (Gregorian) ..... 2,236 ..... 2,271
Less:

| Non sales revenue | $\mathbf{1}$ | $\mathbf{1}$ |
| :---: | ---: | ---: |
| Headline sales (Gregorian) | $\mathbf{2 , 2 3 5}$ | 2,270 |
| Plus: |  |  |
| Gregorian adjustment | $\mathbf{4 6}$ | 40 |
| Headline sales revenue (Retail ${ }^{1}$ ) | $\mathbf{2 , 2 8 1}$ | 2,310 |

${ }^{1}$ Retail period relates to the 27 week period 27 June 2010 to 1 January 2011 for 2011 and to the 28 June 2010 to 2 January 2011 for 2010.



## Insurance business overview

## $\substack{\text { croupl } \\ \text { company }}$$\quad$ Wesfarmers Insurance



# Geographical presence As at 31 December 2011 



## Underwriting performance summary

| Half-Year ended 31 December (\$m) | 2011 | 2010 | $\% 1$ |
| :--- | ---: | ---: | ---: |
| Gross Written Premium | $\mathbf{7 3 2}$ | 659 | 11.1 |
| Net Earned Premium | 586 | 549 | 6.7 |
| Net Claims | $\mathbf{( 4 5 9 )}$ | $(358)$ | 28.2 |
| Net Commission \& Expenses | $\mathbf{( 1 7 4 )}$ | $(184)$ | $(5.4)$ |
| Underwriting Result | $\mathbf{( 4 7 )}$ | 7 | n.m. |
| Insurance Margin | $\mathbf{( 2 2 )}$ | 29 | n.m. |
| EBITA | $\mathbf{( 1 0 )}$ | 42 | n.m. |
| EBIT | $\mathbf{( 1 0 )}$ | 42 | n.m. |
| Investment Income (\$m) | $\mathbf{3 7}$ | 35 |  |
| Net Earned Loss Ratio (\%) | $\mathbf{7 8 . 3}$ | 65.2 |  |
| Combined Operating Ratio (\%) | $\mathbf{1 0 8 . 0}$ | 98.6 |  |
| Insurance Margin (\%) | $\mathbf{( 3 . 7 )}$ | 5.3 |  |

## Australian catastrophe events

Australian Natural Catastrophes(Equivalent Repeated Cost)


## Broking performance summary

| Half-Year ended 31 December (\$m) | 2011 | 2010 | $\% 1$ |
| :--- | ---: | ---: | ---: |
| Commission \& Fee Income | $\mathbf{1 1 1}$ | 92 | 20.7 |
| Other Income | $\mathbf{1 6}$ | 12 | 33.3 |
| Total Income | $\mathbf{1 2 7}$ | 104 | 22.1 |
| Expenses | $\mathbf{( 9 2 )}$ | $(76)$ | 21.1 |
| EBITA | $\mathbf{3 5}$ | 28 | 25.0 |
| EBIT | $\mathbf{2 9}$ | 23 | 26.1 |
| EBITA Margin (\%) | $\mathbf{2 7 . 8}$ | 27.3 |  |

## Underwriting KPIs

| Half-Year ended 31 December (\%) | 2011 | 2010 | \% pt 1 I |
| :--- | ---: | ---: | ---: |
| Gross Earned Loss Ratio | $\mathbf{8 5 . 4}$ | 74.3 | 11.1 |
| Net Earned Loss Ratio | $\mathbf{7 8 . 3}$ | 65.2 | 13.1 |
| Reinsurance Expenses (\% GEP) | $\mathbf{1 9 . 2}$ | 19.3 | (0.1) |
| Exchange Commission (\% RI excl XOL) | $\mathbf{2 0 . 5}$ | 24.8 | (4.3) |
| Commission Expense (\% GWP) | $\mathbf{1 2 . 4}$ | 13.1 | (0.7) |
| Total Earned Expenses (\% GEP) | $\mathbf{2 6 . 3}$ | 30.3 | (4.0) |
| Combined Operating Ratio (\% NEP) | $\mathbf{1 0 8 . 0}$ | 98.6 | 9.4 |
| Insurance Margin (\% NEP) | $\mathbf{( 3 . 7 )}$ | 5.3 | n.m. |

## Gross written premium (underwriting)




Australian steaming coal prices


Australian hard coking coal prices


Source: Energy Publishing, Tex Report, Macquarie Research, CRU


| Half-year ended 31 December | 2011 | 2010 | Commentary |
| :---: | :---: | :---: | :---: |
| Production tonnes ('000 tonnes) | 7,085 | 7,080 | Curragh production constrained by challenging first quarter mining conditions \& commissioning of new CHPP |
| Revenue (\$m) |  |  |  |
| Produced | 992 | 906 | Higher export coal prices partially offset by comparatively stronger A\$; change in export metallurgical coal sales mix |
| Traded | 95 | 51 | Short-term coal trading |
| Total | 1,087 | 957 |  |
| Government royalties (\$m) |  |  |  |
| Stanwell | (88) | (60) | 47\% increase primarily due to higher R12 semi-hard price |
| Other | (74) | (64) | 14\% increase primarily due to higher coal prices |
| Total | (162) | (124) |  |
| Mining \& other costs (\$m) |  |  |  |
| One-off costs | (55) | 0 | Mine ramp up, higher ROM stock not yet converted to finished product \& final phase of flood recovery costs following 2011 floods |
| Traded coal cost | (84) | (43) | as per above |
| Mining \& other costs | (463) | (485) | Cost control programs mitigate ongoing industry cost pressures |
| Total | (602) | (528) |  |
| Depreciation \& amortisation (\$m) | (73) | (55) | Increase associated with higher ROM, increased operating hours \& expansion capital |
| EBIT | 250 | 250 |  |



## Curragh export metallurgical sales



1H FY12 Actual
3.0 million tonnes


FY12 Forecast
6.8-7.2 million tonnes


## Coal production volumes

| Mine | Beneficial Interest | Coal Type | Half Year Ended ('000 tonnes) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Dec 2011 | Dec 2010 |
| Curragh, QLD | 100\% | Metallurgical | 3,087 | 3,120 |
|  |  | Steaming | 1,365 | 1,342 |
| Bengalla, NSW ${ }^{1}$ | 40\% | Steaming | 1,013 | 1,108 |
| Premier, WA ${ }^{2}$ | 100\% | Steaming | 1,620 | 1,510 |
| Total ${ }^{1}$ |  |  | 7,085 | 7,080 |

[^0]

## Coal sales volumes

| Mine | Beneficial <br> Interest | Coal Type | Half Year Ended <br> ('000 tonnes) <br> Dec 2011 |  |
| :--- | :---: | :---: | :---: | :---: |
| Curragh, QLD ${ }^{1}$ | $100 \%$ | Metallurgical | 2,976 | 3,151 |
| Bengalla, NSW ${ }^{2}$ | $40 \%$ | Steaming | 1,409 | 1,391 |
| Premier, WA ${ }^{3}$ | $100 \%$ | Steaming | 1,049 | 1,259 |
| Total $^{2}$ |  |  | 1,745 | 1,513 |

[^1]

## Current hedging profile at 31 Dec 2011

## Curragh

| Year end <br> 30 Jun | Current US\$ <br> sold forward <br> (US\$m) | Average <br> AS / US\$ <br> hedge rate |
| :---: | :---: | :---: |
| $2012^{1}$ | 491 | 0.89 |
| 2013 | 649 | 0.85 |
| 2014 | 405 | 0.85 |
| 2015 | 234 | 0.83 |
| 2016 | 114 | 0.89 |

${ }^{1}$ Represents 6 month period ending 30 June 2012.

## Bengalla

| Year end <br> 30 Jun | Current US\$ <br> sold forward <br> (US\$m) | Average <br> A\$ / US\$ <br> hedge rate |
| :---: | :---: | :---: |
| $2012^{1}$ | 64 | 0.90 |
| 2013 | 155 | 0.89 |
| 2014 | 109 | 0.87 |
| 2015 | 76 | 0.84 |
| 2016 | 49 | 0.88 |

[^2]

## Curragh expansion study to 10mtpa

- Feasibility study ongoing
- Potential to expand Curragh to 10mtpa metallurgical exports from H2 CY14
- Wiggins Island port capacity secured
- Additional rail capacity secured
- Re-evaluation of remaining reserves at Curragh/Curragh East
- Drilling undertaken Curragh West deposit
- Feasibility study completion during CY12



## Bengalla expansion \& study

- Expansion to 10.7 mtpa ROM tonnes through two stages
- Stage One 9.3mtpa ROM
- Stage Two 10.7mtpa ROM
- Stage One approved November 2010 with commissioning underway
- Additional port \& rail capacity secured
- Stage One project completion targeted for Q1 CY12
- Stage Two feasibility study ongoing



## Chemicals, Energy \& Fertilisers

v
Wesfarmers Chemicals, Energy \& Fertilisers


## Fertiliser sales



1H12 volumes $7.0 \%$ lower than previous year


## Global fertiliser pricing



## Prices in US\$ remain above last year, despite recent declines



The 'PVC - VCM Spread' refers to the difference between the Asian PVC selling price \& VCM input cost


Source: Harriman Front Page Asian mid points
A\$ spread at long-term historical low



Saudi CP/ LPG price decline during 1H12

## LPG production



## Production lower than previous year due to reduced content



## Industrial \& Safety



## Business portfolio

## Australia

New Zealand

Generalists
'One stop shop'

## Backnoods

Safety Specialists

## Protector

Alsafe

coregas
(c)

Industrial Specialists


# Distribution network As at 31 December 2011 

218 industrial \& safety branches \& 132 gas distribution points


# Other Business \& Capital Management 

Wesfarmers

## Overview of the Group balance sheet

## (\$m) ${ }^{1}$

Inventories
Receivables \& prepayments

Trade \& other payables
Other
Net working capital
Property, plant \& equipment
Intangibles
Other investments
Net insurance liabilities

Provisions \& other liabilities
Total capital employed
Net financial debt ${ }^{3}$
Net tax balances
Total net assets

1H11 FY11

| 5,296 | 4,987 | 5,359 |
| ---: | ---: | ---: |
| $2,073^{2}$ | 2,263 | 2,404 |
| $(5,492)$ | $(5,090)$ | $(5,957)$ |
| 275 | 264 | 501 |
| 2,152 | 2,424 | 2,307 |
| 8,035 | 8,302 | 9,056 |

Detailed working capital discussion provided on slide 46

Capital expenditure of $\$ 1,399$ million in 1H FY12 partially offset by depreciation \& amortisation, \& disposals (including enGen \& Premier)
20,425 1H FY12 includes Coregas impairment \& Insurance bolton acquisitions

947 Disposal of Premier Coal previously held as asset for sale in FY11 \& non-cash writedown of investment in Gresham Private Equity Funds in 1H FY12
(178) Payment of event claims relating to catastrophe events in FY11

| $(2,522)$ | $(2,532)$ | $(2,588)$ |
| :--- | :--- | :--- |
| 29,039 | 29,801 | $\mathbf{2 9 , 9 6 8}$ |

$(3,960) \quad(4,564) \quad$ Continued diversification \& lengthening of debt profile

| 163 | 92 | $\mathbf{1 0 7}$ | 1 <br> The above balances reflect the management balance sheet, which is <br> based on different classification \& groupings than the balance sheet in <br> the Appendix 4D. |
| ---: | ---: | ---: | ---: |
| 25,242 | 25,329 | $\mathbf{2 5 , 4 7 6}$ |  |

${ }^{2}$ Reclass of reinsurance \& other recoveries receivable.
${ }^{3}$ Net debt net of interest rate swap liabilities.

# Balance sheet - working capital 

| (\$m) | 1H11 | FY11 | 1H12 | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | 5,296 | 4,987 | 5,359 | - Retail divisions seasonally higher against June <br> - Inventory increased by $\$ 63$ million (1H FY12 v 1H FY11) <br> Kmart/Target: Lower inventory position following improved inventory management WES CEF: Commodity price increases \& seasonal fertiliser stock build Resources: Commodity price increases \& ROM stock build ahead of expansion |
| Receivables (including prepayments) | 2,073 | 2,263 | 2,404 | - Seasonal impact minimal across the year <br> - Receivables increased by $\$ 331$ million (1H FY12 v 1H FY11) Insurance: Primarily FMR acquisition \& higher premium rates WIS: Higher customer receivables Resources: Timing of receipts \& commodity price increases |
| Trade \& other payables | $(5,492)$ | $(5,090)$ | $(5,957)$ | - Retail divisions seasonally higher against June <br> - Payables increased by $\$ 465$ million (1H FY12 v 1H FY11) <br> Coles \& HIOS: Increased sales \& network growth <br> WES CEF: Commodity price increases <br> Insurance: Increased premium rates in broking |
| Other | 275 | 264 | 501 | Higher cash on hand due to timing differences (1H FY12 v 1H FY11) |
| Net working capital | 2,152 | 2,424 | 2,307 | Net investment in working capital $\$ 155$ million (1H FY12 v 1H FY11) Solid improvement in net working capital days (1H FY12 v 1H FY11) |

Note: The above table refers to balance sheet movements only. Working capital movements as shown on slide 57 of the presentation excludes non-cash movements which are included in the table above.




[^0]:    ${ }^{1}$ Wesfarmers attributable production.
    ${ }^{2}$ Divested 30 December 2011.

[^1]:    ${ }^{1}$ Curragh metallurgical coal sales excludes traded coal.
    ${ }^{2}$ Wesfarmers attributable sales.
    ${ }^{3}$ Divested 30 December 2011.

[^2]:    ${ }^{1}$ Represents 6 month period ending 30 June 2012.

