2009 Full Year Results Teleconference

20 August 2009





Presentation Outline

Group Performance Highlights	Richard Goyder
Coles	lan McLeod
Home Improvement & Office Supplies	John Gillam
Target	Launa Inman
Kmart	Guy Russo
Resources	Stewart Butel
Insurance	Rob Scott
Industrial & Safety, Chemicals & Fertilisers, Energy	Keith Gordon
Other Businesses & Capital Management	Terry Bowen
Outlook	Richard Goyder









Group Performance Highlights

- Significant increases in revenue and earnings
 - Record Resources earnings
 - Inclusion of full period of Coles, Target, Kmart and Officeworks
 - Strong Retail performance
- Operating revenue of \$51.0 billion
- Group profit after tax of \$1.5 billion, up 44%
 - After net \$106 million of non-trading and significant costs
- Strong cash generation with operating cash flow of \$3.0 billion
- Earnings per share of 160 cents, down 8%
- Final dividend of \$0.60 per share (fully franked), ahead of guidance





- Coles turnaround continues to meet Wesfarmers' expectations
- Bunnings and Target delivered strong performances
- Officeworks and Kmart transformations progressing well
 - Kmart still at an early stage
- Record Resources production and sales
- Other Industrial and Insurance divisions impacted by external factors and a slowing economy
- Balance sheet strengthened with closing Net Debt to Equity of 18.3%





Group Performance Summary

Year ended 30 June (\$m)	2009	2008*	‡ %
Revenue	50,982	33,584	51.8
EBITDA	4,001	2,889	38.5
EBIT	2,977	2,229	33.6
Net profit after tax (pre significant items)	1,641	1,132	45.0
Net profit after tax (post significant items)	1,535	1,063	44.4
Operating cash flow	3,044	1,451	109.8
Earnings per share (ex. employee res. shares)^	160.0	174.2	(8.2)
Earnings per share (inc. employee res. shares)^	159.0	172.5	(7.8)
Cash flow per share (inc. employee res. shares)	324.8	247.2	31.4
Dividends per share	110	200	(45.0)
Return on shareholders' funds (R12 %)	7.4	8.6	(1.2)pt

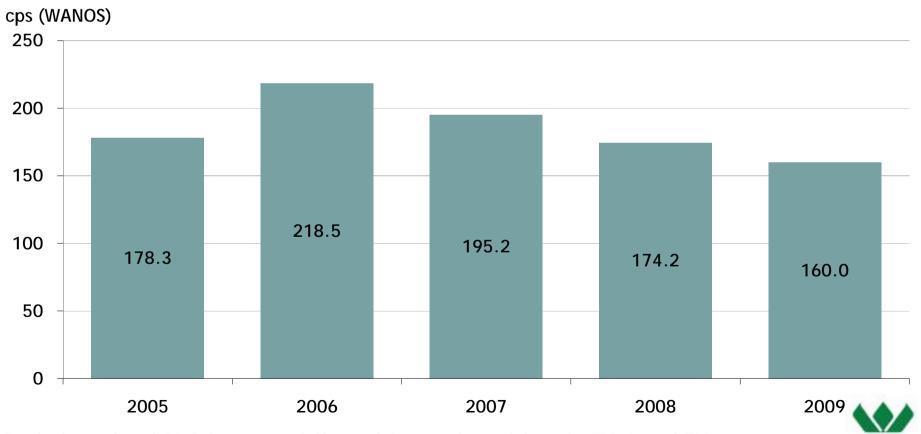
^{*} Coles, Kmart, Officeworks and Target included for period of 23 Nov 07 to 30 Jun 08. Small adjustments reflecting finalisation of Coles Group acquisition accounting and Insurance restatement.

^{^ 2008} restated for equity raising in accordance with AIFRS



Earnings Per Share

- 2009 EPS reflects growth in NPAT and impact of equity raising
- Full impact of equity raising to flow into 2010

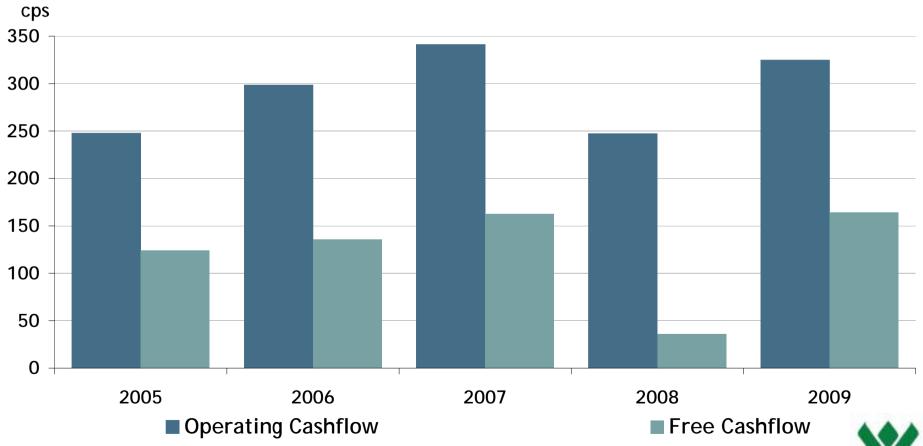


Excludes sale of ARG in 2006. Adjusted for equity raisings in FY08 and FY09.



Cash Flow Per Share

- Cash flow strengthened in 2009
- Continued focus on cash management and working capital initiatives



Excludes the sale of ARG in 2006 and based on WANOS including employee reserved shares



Divisional EBIT

Year ended 30 June (\$m)	2009	2008*	‡ %
Coles	831	475	n.m.
Home Improvement	659	589	11.9
Office Supplies	65	36	n.m.
Target	357	221	n.m.
Kmart	109	111	n.m.
Resources	915	423	116.3
Insurance	91	122	(25.4)
Industrial & Safety	114	130	(12.3)
Chemicals & Fertilisers	52	124	(58.1)
Energy	75	90	(16.7)
Other (including non-trading items)	(190)	(4)	n.m.
Divisional EBIT^	3,078	2,317	32.8
Corporate overheads	(101)	(88)	(14.8)
Group EBIT^	2,977	2,229	33.6

^{*} Coles, Kmart, Officeworks and Target included for period of 23 Nov 07 to 30 Jun 08



[^] After amortisation of intangibles of \$83m (2008: \$53m)



Divisional Return on Capital

- Insurance and industrial businesses (excl Resources) impacted by significant events eg Varanus, adverse weather and slowing economy
- All businesses focused on improving ROC

		2009		2008
Year ended 30 June	EBIT	R12 Capital Employed	ROC	ROC
	\$m	\$m	%	%
Coles	831	15,163	5.5	n.m.
Home Improvement	659	2,185	30.2	31.2
Office Supplies	65	1,145	5.7	n.m.
Target	357	3,441	10.4	n.m.
Kmart	109	1,038	10.5	n.m.
Resources	915	1,072	85.4	43.0
Insurance	91	1,337	6.8	11.5
Industrial & Safety	114	808	14.1	16.8
Chemicals & Fertilisers	52	1,214	4.3	13.1
Energy	75	808	9.2	11.6





Coles Ian McLeod **Managing Director**



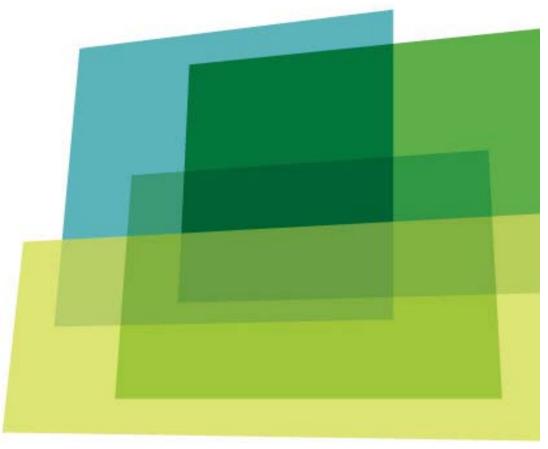














Coles Performance Summary

Year ended 30 J	une (\$m)	2009	2008*
Revenue		28,799	16,876
EBIT ¹		831	475
Food & Liquor	Revenue ³	22,506	12,825
	Total store sales growth %	6.2	4.2
	Comp store sales growth %	4.6	2.8
	Trading EBIT 1,3	743	422
	EBIT Margin	3.3	3.3
Convenience	Revenue ³	6,273	4,038
	Total store sales growth % ²	8.0	8.9
	Comp store sales growth % ²	6.4	5.7
	Trading EBIT ³	67	42

^{*}Ownership period 23 November 2007 to 30 June 2008



^{1.} Excludes non-trading items. Refer slide 53. 2. Excl. fuel 3. Excl. property



(\$m)		2H09	2H08	‡ %
Revenue		14,173	13,957*	1.5
EBIT ¹		400	345	15.9
Food & Liquor	Revenue ³	11,315	10,554*	7.2
	Comp store sales growth %	6.9	3.0	3.9pt
	Trading EBIT 1,3	362	304	19.1
	EBIT Margin	3.2	2.9	0.3pt
Convenience	Revenue ³	2,848	3,390*	(16.0)
	Comp store sales growth % ²	7.4	5.4	2.0pt
	Trading EBIT ³	31	30	3.3

^{1.} Excludes non-trading items 2. Excl. fuel 3. Excl. property

^{*} Includes 1 additional trading day due to the re-alignment of the Coles and Wesfarmers reporting calendars

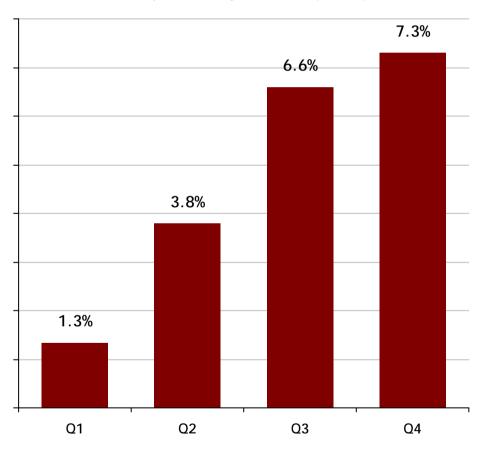
Coles Highlights 4Q

- Food & Liquor 4Q sales
 - 4Q headline sales growth 9.4%*
 Easter adjusted 8.8%**
 - 4Q comparative stores sales growth 7.7%*Easter adjusted 7.3%**
- Increasing customer transactions
- Basket value growth
- Positive volume growth



Coles Food & Liquor

Comp Sales by Quarter (FY09)#





^{* 13} weeks, 30 March to 28 June 2009

^{**} Easter adjusted, 11 weeks 14 April to 28 June 2009

[#] Excluding property. Easter adjusted.



Food

- Supply chain transformation
 - DC modernisation complete
 - Improved service to stores
 - A 5 day reduction in net working capital
- Optimising our store network
 - \$600 million in committed capital expenditure
 - Ongoing refurbishment of existing stores
 - Encouraging response to renewal stores
 - Transfer of 45 supermarkets and 8 liquor stores to FoodWorks





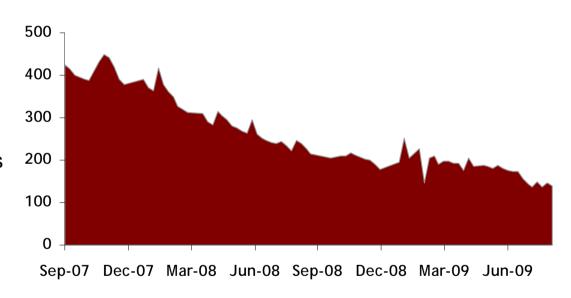






- Building a solid foundation
 - Focus on store standards
 - Fresh food quality improved
 - Better focus on service
 - Further availability improvement
 - Rising customer satisfaction levels
 - Easy ordering rollout commencing
 - Self check-out trials in progress

Gaps on shelf







Coles Highlights

Liquor

- New management driving change
- Improving our operating model
- Improving our value proposition
- Better brand definition
- Ongoing investment in store network

Convenience

- Fuel volumes
 - Q4 comparable fuel volumes 2.7%* (Easter adjusted 3.2%**)
- Store sales (ex-fuel)
 - Q4 comparative growth of 8.2%* (Easter adjusted 6.7%**)
- Improving customer service
- Launch of new 'food to go' range
- Ongoing network optimisation







^{* 13} weeks, 30 March to 28 June 2009

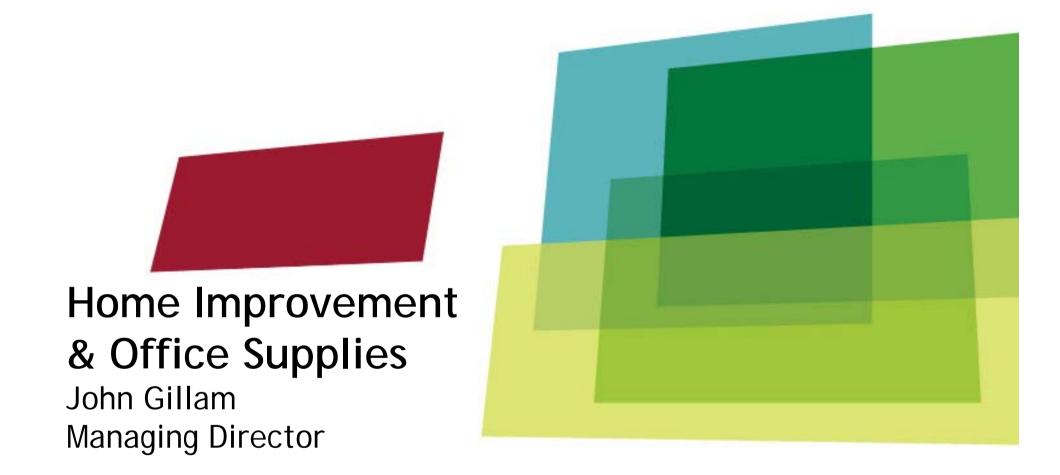
^{**} Easter adjusted, 11 weeks 14 April to 28 June 2009



Coles Outlook

- Economic conditions remain fragile
- Coles will help customers stretch their dollar further
 - Focus on quality, service & value
- Five year turnaround program to continue at pace
 - Renewal store evolution to continue
 - Scale of change remains significant













Year ended	d 30 June (\$m)	2009	2008*	‡ %
Revenue	Home Improvement	5,845	5,359	9.1
	Office Supplies	1,306	802	n.m
		7,151	6,160	n.m
EBIT	Home Improvement	659	589	11.9
	Office Supplies	65	36	n.m
		724	625	n.m



^{*}Officeworks ownership period of 23 November 2007 to 30 June 2008 n.m = not meaningful given mis-aligned periods



Home Improvement Performance Summary

Year ended 30 June (\$m)	2009	2008	‡ %
Revenue	5,845	5,359	9.1
EBIT	659	589	11.9
ROC (R12 %)	30.2	31.2	(1.0)pt
Safety (R12 LTIFR)	14.4	13.5	
Trading Revenue (excl. property & non-trading items)	5,808	5,265	10.3
Net property contribution	11	26	
Trading EBIT (excl. property & non-trading items)	648	569	13.9
Trading EBIT / Trading Revenue (%)	11.2	10.8	0.4pt







Home Improvement Highlights

- FY cash sales growth of 13%
 - FY store-on-store cash sales growth of 10.1%
 - 1 Jan to 30 June 2009 12.9%
- 2.8% decline in trade sales in challenging markets
 - Good progress in enhancing the trade offer
- Opened 10 warehouse stores, 3 smaller format stores & 10 trade centres
- Continued investment in store upgrades and category enhancements
- Pleasing improvements in our offer: value, service & range
 - Good gains in team development; business efficiency & effectiveness





Home Improvement Outlook

- Cash sales growth
 - Tempered for impact of recent Australian government stimulus actions
- Positive trade contribution as economy recovers
- Maintain strength of focus on customer and business improvements
- Network expansion
 - open 10 to 14 warehouse stores & more trade centres





Year ended 30 June (\$m)	2009	2008*
Revenue	1,306	802
EBIT	65	36
ROC (R12 %)	5.7	n.m.
Safety (R12 LTIFR)	12.3	n.m.
EBIT / Revenue (%)	5.0	4.5

^{*} ownership period of 23 Nov 07 to 30 June 2008 n.m. = not meaningful given mis-aligned periods







Office Supplies Highlights

- 7.7% sales growth in Officeworks stores
 - 11.1% growth in 2H09
 - 10.6% lift in transactions across the full year
- Normalised EBIT growth of 10.5% in 2H09
 - \$40m vs \$29m in pcp; normalised to exclude one-off items
- Adverse sales trends in Officeworks Business & Harris Technology
 - Core SME customer spend impacted by economic pressures
- Elimination of customer-facing channel conflicts
- Continued traction from reset strategic agenda





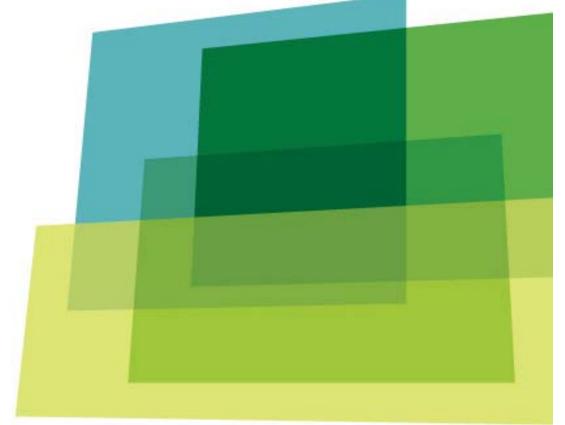
Office Supplies Outlook

- Moderate sales growth in retail stores
 - Small business sector sentiment to remain volatile
 - Pressures on margin and costs
- Focus on executing strategic agenda to reinvigorate the business
 - Improved customer offer
 - Network expansion
 - Eliminate operational costs & complexity





Target Launa Inman Managing Director









Target Performance Summary

Year ended 30 June (\$m)	2009	2008*
Revenue	3,788	2,198
EBIT	357	221
EBIT margin (%)	9.4	10.0
ROC (R12 %)	10.4	n.m.
Safety (R12 LTIFR)	9.1	n.m.
Total revenue growth (%)	7.2	7.4
Comp. store sales growth (%)	4.2	3.3
Store numbers	286	277

^{*}Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting. n.m. = not meaningful given ownership period





Target Highlights

- EBIT margin strength maintained at 9.4%
 - Overall margins maintained across product ranges
- FY09 comp store sales growth of 4.2%
 - All departments increased sales over last year
- 2H09 comp store sales growth of 4.4% (Q4 growth 6.4%*)
 - Toys and Leisure, and Baby products performed well
- Cost control continued in a difficult environment
- Inventory fresh and at similar levels to last year despite new stores
- Sixteen new store openings taking the total number of stores to 286
 - 33 refurbishments during the year



^{* 11} weeks, Apr 14 to 28 June 09 (Easter adjusted)



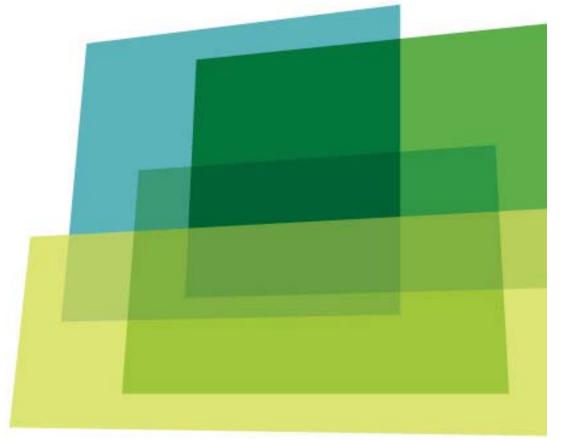
Target Outlook

- More subdued conditions expected following the recent Government stimulus packages
- Careful management of margins and costs will be a key focus
- Absolute focus on the customer and delivering what they demand volume selling of wanted items at critical price points
- Ongoing leverage of major expenses supply chain costs, advertising costs and wages
- Ongoing store rollouts and refurbishments ready for the upturn
 - 7 new stores, 20 refurbs





Kmart Guy Russo Managing Director









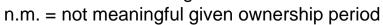


Kmart Performance Summary

Year ended 30 June (\$m)	2009	2008*
Revenue	3,998	2,454
EBIT [^]	109	111
EBIT margin (%)	2.7	4.5
ROC (R12 %)	10.5	n.m.
Safety (R12 LTIFR)	11.3	n.m.
Total revenue growth (%)	0.5	2.4
Comparative store sales growth (%)	0.2	2.2
Store numbers (incl. Kmart Tyre & Auto)	439	445

^{*}Ownership period 23 Nov 07 to 30 June 2008. Incl. adj. for finalisation of acquisition accounting.

[^] Excludes non-trading items. Refer slide 53.







Kmart Highlights

- Profitability improving through Renewal
 - Exiting unprofitable categories
 - Margin improvement with reduced discounting
 - Supply chain rationalisation commenced; one-off non-trading costs incurred
 - Savings in above store costs
- Comparative store sales in line with last year (+0.2%)
 - 4Q decline of 0.1% (11 weeks, 14 Apr to 28 June 09 (Easter adjusted))
- Inventory healthy and \$100 million below last year
- Strong sales and profit performance from Kmart Tyre & Auto

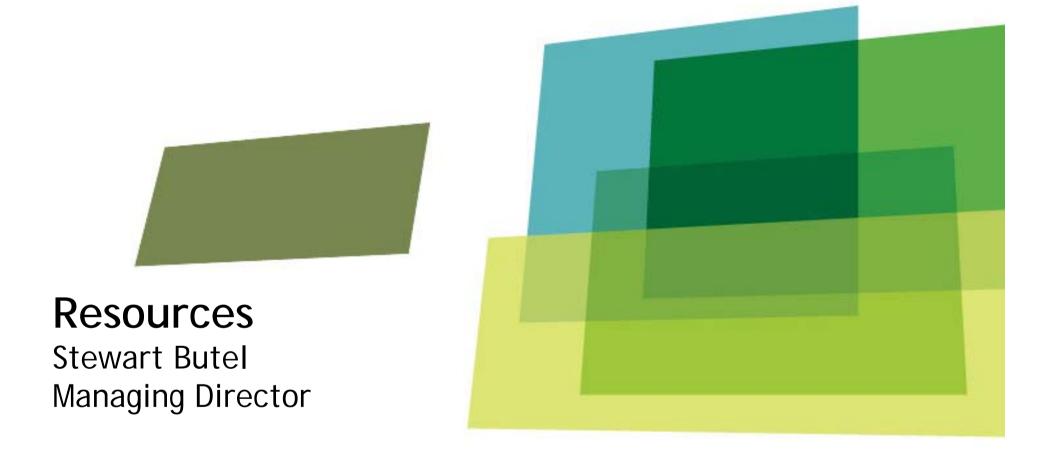




Kmart Outlook

- Focus on improving profitability
 - Drive profitable sales growth
 - Exit unproductive discounting
 - Continue investment in supply chain rationalisation
 - Leverage benefits of reduced cost base
- Ongoing improvements to Customer experience and in store execution
 - Friendly and fast service with clean & tidy stores
- Strategic changes beginning with Product, Price and Promotion
 - Focus on establishing low price credentials
 - Simplify customer choice and improve in stock position
 - Improve profitability of events
- Expecting 2 new stores in Place for FY10
- New People incentive plans to drive performance culture
- Rebuilding for sustainable growth will take time









Year ended 30 June (\$m)	2009	2008	‡ %
Revenue ¹	2,411	1,311	83.9
EBITDA	1,188	571	108.1
Depreciation & Amortisation ²	(273)	(148)	84.5
EBIT ³	915	423	116.3
ROC (R12%)	85.4	43.0	42.4pt
Coal Production ('000 tonnes)	15,107	14,318	5.5
Safety (R12 LTIFR) ⁴	2.5	7.2	

^{1.} Includes traded coal of \$170m in 2009 (2008: \$42m) and locked-in exchange rate losses of \$88m in 2009

^{2.} Includes Stanwell rebate amortisation of \$170m in 2009 (2008: \$58m)

^{3.2009} includes Royalties of \$208m (2008: \$73m) and \$8m Char Plant write-down

^{4.} Curragh and Premier only



Resources Highlights

- Record full year production, sales and earnings
- Highest achieved prices for metallurgical and steaming coal (up to March 2009)
- Strong operational performance through global financial crisis
- Curragh remains a lowest quartile cost producer despite industry-wide cost increases
- Dragline 302 boom repair completed ahead of schedule
- Blackwater Creek Diversion on schedule and budget
- Feasibility studies to expand Curragh and Bengalla mines continue





Resources Outlook

- Positive signs of global steel production recovery
- 2009/10 price negotiations with major customers concluded
 - Price relativity maintained
- Forecast Curragh metallurgical sales of 6.2 6.7mt in FY10
 - Estimated sales mix (Hard 47 50%; Semi-Hard 20%; PCI 30 33%)
- Significantly reduced earnings in 2009/10
 - Stanwell rebate estimate A\$160 \$180 million for FY10 assuming AUD:USD of \$0.80 (A\$110 - A\$120m in 1H10)
 - Locked-in hedge losses of A\$85m in FY10 (A\$65m in 1H10)
- Aggressive cost reduction programs in place; lower mine cash costs in FY10
- Timing of expansion projects subject to market conditions









Year ended 30 June (\$m)	2009	2008^	\$ %
Gross Written Premium Underwritten	1,358	1,328	2.3
Total Revenue	1,720	1,649	4.3
EBITA Underwriting	33	73	(54.8)
EBITA Broking	61	56	8.9
EBITA Other	9	6	50.0
EBITA Insurance Division*	103	135	(23.7)
EBIT Insurance Division*	91	122	(25.4)
Net Earned Loss Ratio (%)	72.9	66.5	(6.4) pt
Combined Operating Ratio (%)	103.2	99.1	(4.1) pt
EBITA Margin (Broking) (%)	27.9	26.7	1.2 pt

^{*} Excludes non-trading items. Refer slide 53.



[^] Includes \$10m prior year adjustment and \$3m reclassification



Insurance Highlights/Overview

- Frequency and severity of weather events affected underwriting claims and earnings (bushfires, storms and crop)
- Profit and margin growth in insurance broking
- Lumley NZ delivering on turnaround (A\$32m YoY profit improvement)
- Restructuring and management changes in Lumley Australia
- Consolidation of Australian underwriting licenses
 - LAT grouping benefit partly offset by interest rates and deficit portfolios
- Prior year adjustment to non-reinsurance recoveries of \$9.6m in Lumley NZ
- Five bolt-on acquisitions in insurance broking





Insurance Outlook

- Rate increases being achieved on renewal but competition for new business is constraining market hardening
- Higher reinsurance costs and lower industry reserves to place more upward pressure on rates
- Maintain business focus in selected market segments
- Strong focus on underwriting and claims disciplines
- Deliver on turnaround and repositioning of Lumley Australia in line with New Zealand experience
- Improvements in business processes and sales effectiveness
- Further bolt-on acquisitions in distribution anticipated









Industrial & Safety Performance Summary

Year ended 30 June (\$m)	2009	2008	‡ %
Revenue	1,294	1,309	(1.1)
EBITDA	127	141	(9.9)
Depreciation & Amortisation of PPE	(13)	(11)	(18.2)
EBIT	114	130	(12.3)
EBIT margin (%)	8.8	9.9	(1.1)pt
ROC (R12 %)	14.1	16.8	(2.7)pt
Safety (R12 LTIFR)	2.4	4.5	





Industrial & Safety Highlights and Outlook

Highlights

- Solid result, given challenging market conditions
 - Business activity slowdown in 2H09
- Continued strong DIFOT and customer service performance
- WA operations and Bullivants performed strongly
- Operational improvements and cost focus

Outlook

- Challenging market conditions and margin pressure expected to continue
- Ongoing expenses and capital management disciplines
- Strengthening capabilities for growth with a focus on increasing share of customers' spend and exposure to selected industries





Chemicals & Fertilisers Performance Summary

Year ended 30 June (\$m)		2009	2008	‡ %	
Revenue	Chemicals		615	464	32.5
	Fertilisers		547	533	2.6
			1,162	997	16.6
EBITDA			115	172	(33.1)
Depreciation & Amortisation		(63)	(48)	(31.2)	
EBIT		52	124	(58.1)	
Sales Volume ('000t):	Chemicals		747	605	23.5
	Fertilisers		739	1,057	(30.1)
ROC (R12 %)			4.3	13.1	(8.8)pt
Safety (R12 LTIFR)		3.0	3.0		





Chemicals & Fertilisers Highlights

- Ammonium nitrate sales volumes were up 52.1%
- QNP expansion to 215,000 tpa was commissioned during February 2009
- Disruption of contracted gas supplies impacted production of sodium cyanide and ammonia
 - Estimated EBIT impact (13 months) of \$65 million
- Fertiliser sales volumes lower due to late seasonal break and economic conditions
- AVC loss due to Distributed Control System implementation issues in 1H09 and impact of economic slowdown on PVC market





Chemicals & Fertilisers Outlook

- Sodium cyanide expansion expected to be commissioned by October 2009
- Demand for ammonium nitrate in WA and Qld remains strong
- Generally, winter rains across the WA agricultural region have been reasonable in July, assisting secondary nitrogen applications
- Gas restrictions ceased in early July 2009
- Return to more normal trading conditions at AVC
- Working capital release expected





Energy Performance Summary

Year ended 30 June (\$m)	2009	2008	‡ %
Revenue	598	565	5.8
EBITDA	122	128	(4.7)
Depreciation & Amortisation	(47)	(38)	(23.7)
EBIT	75	90	(16.7)
ROC (R12 %)	9.2	11.6	(2.4pt)
WLPG production (kt)	170	168	1.2
Safety (R12 LTIFR)	2.2	6.3	





Energy Highlights and Outlook

Highlights

- Reduced earnings largely due to a reduction in international LPG prices and the Varanus Island gas disruption (~\$25m impact)
- Industrial gas EBIT growth despite weaker customer demand
- WA LNG project commissioned in September 2008

Outlook

- Growth of LNG sales to the WA heavy duty vehicle market
- Coregas focus on business growth and operating efficiencies
- LPG earnings dependent on international LPG prices, LPG content and Western Australian gas market







Other Business Performance Summary

Year ended 30 June (\$m)	Holding %	2009	2008
Share of net profit/(loss) of associates:			
Gresham Private Equity Funds	Various	(57)	16
Gresham Partners	50	1	5
Wespine	50	4	5
Bunnings Warehouse Property Trust	23	(8)	
Sub-total		(60)	27
Interest revenue		57	34
Dividend income - April 07 Coles Stake		-	32
Non-trading items^		(137)	(102)
Other*		(50)	5
Total		(190)	(4)



Non-Trading & Significant Items

(\$m)	FY09 Pre-tax	FY09 Post-tax	Segment	Comment
Coles	(52)	(60)	Other	Property impairments partially offset by write-back of store exit provision
Kmart	(70)	(49)	Other	Supply chain and other restructuring
Insurance & Other	(15)	(12)	Other	Single licence and other restructuring including Centrepoint exit
Non-trading items	(137)	(121)		
Other	(136)	(95)	Finance costs	Interest rate swap close-outs post debt repayment
Tax adjustment	-	110	Tax	Reviews of leasehold tax base and R&D claims
Total	(273)	(106)		

Note: Impairments above of \$89m do not have associated deferred tax assets





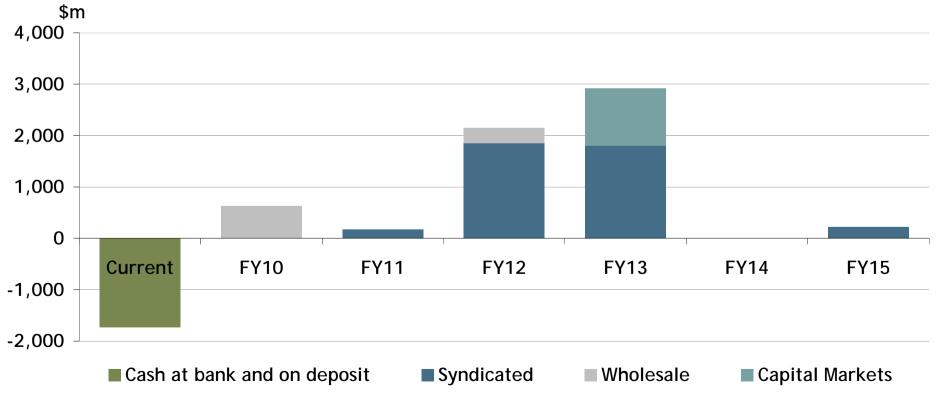
Capital Management

- Net Debt to Equity of 18.3% at 30 June 2009
 - Gross debt \$6.2bn, Net debt \$4.4bn (net of cash at bank and on deposit)
- Cash Interest Cover Ratio of 5.5 times (rolling 12 month basis)
- Net Debt to EBITDA of 1.11 times at 30 June 2009
- S&P rating BBB+ (stable), Moody's Baa1 (stable)
- Final dividend \$0.60 per share (fully-franked), ahead of guidance
 - Retain dividend investment plan with no underwrite
 - DIP to be neutralised with shares purchased on-market
- Seek to deliver stable and growing dividends subject to cash/debt availability, capex requirements, retained earnings, franking credits and general market conditions



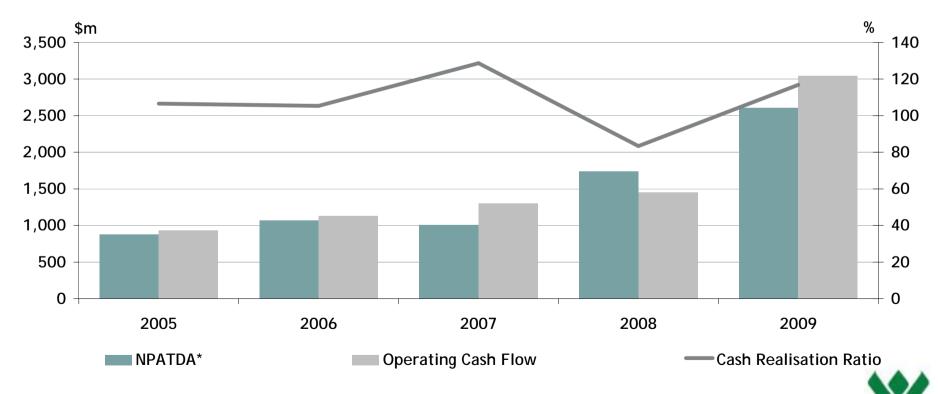
Debt Maturity Profile

- Relatively low levels of debt going forward
- Cash to be used for funding upcoming dividends, seasonal working capital, debt repayments and potential growth opportunities
- \$4.6bn hedged in FY10 with all in cost of debt, including margins, of ~8.5%



Cashflow

- Strong operating cash generation across most divisions
- Retail strategies delivered improvements in working capital during the year, partly offset by higher working capital levels in CSBP



^{*} Adjusted for Stanwell and significant non-cash NTIs and impairments



Working Capital Cash Flows

- Retail strategies delivered improvements
 - Growth-adjusted net working capital improvement of \$450m
- CSBP working capital increased due to higher fertiliser levels and lower creditors following completion of AN2 and reduced commodity prices

FY09 Inflow/(Outflow)* (\$m)	Total
Retail	322
All other businesses	(180)
Total	141



^{*} Cash movement relating to inventories, trade and other receivables, prepayments and trade and other payables



Capital Expenditure

- Strong investment in organic growth opportunities across the Group
 - Retail Store roll outs and refurbishments
 - Industrials expansions incl. AN2 (2008), LNG (2008) and Blackwater Creek (2009/10)
- Strong returns focus maintained
- FY10 expected to be \$1.7-1.9bn
 - Retail ~\$1.3 \$1.5bn, depending on property development opportunities

Year ended 30 June (\$m)	Actual 2009	Actual 2008^
Home Improvement & Office Supplies	377	301
Coles	567	349
Target	92	47
Kmart	64	42
Resources	251	140
Insurance	26	17
Industrial & Safety	26	21
Chemicals & Fertiliser	44	201
Energy	39	118
Other	17	5
Total	1,503	1,241
Capex/D&A* (%)	176%	206%

[^] Coles, Kmart, Officeworks and Target included from 23 Nov 07



^{*} Excl Stanwell Amortisation







Outlook

- Cautiously optimistic about the economic outlook in FY10 although cognisant of a degree of ongoing fragility
- Underlying retail trading conditions remain somewhat volatile and difficult to predict despite recent signs of growing consumer confidence
 - Impact of cycling 2008/09 Government stimulus packages
- Focus on retail business turnarounds to continue
- Resources' FY10 earnings to reduce significantly due to lower export prices
- Remaining businesses expected to improve assuming more normalised conditions prevail
- Continued focus on growth in ROC, cash flows and balance sheet strength









For all the latest news visit

www.wesfarmers.com.au