

2013 Half-Year Results Debt Investor Update

February 2013



Group Performance Highlights



Wesfarmers

Group performance highlights

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- Operating revenue of \$30.6 billion, up 3.2%
- Earnings before interest & tax of \$2,043 million, up 5.5%
- Finance costs of \$229 million, down 13.3%
- Net profit after tax (NPAT) of \$1,285 million, up 9.3%
- Earnings per share of \$1.11, up 9.2%
- Net capital expenditure of \$1,120 million, down 11.3%
- Moody's credit rating upgraded to A3, consistent with S&P's A- rating
- Strong liquidity position; R12 fixed charges cover of 2.9 times, up from 2.7 times
- Fully franked interim dividend of \$0.77 declared, up 10.0%

Group performance highlights (cont)

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- Solid retail earnings growth
 - Turnaround of Coles & Kmart driving strong transaction & earnings growth
 - Bunnings & Officeworks performance solid despite challenging housing market & deflation in technology
 - Positive customer response to Target's transformation initiatives but earnings affected by high level of costs associated with transformation activities
- Insurance underwriting performance improved through disciplined risk management, premium rate increases & lower claims expense
- Resources revenue significantly affected by lower export coal prices & high AUD; continued focus on cost control
- WES CEF earnings benefited from strong chemicals demand & pricing; partially offset by lower Kleenheat Gas & fertiliser earnings
- Industrial & Safety earnings declined, with slowdown in resources sector activity resulting in margin pressure

Group performance summary

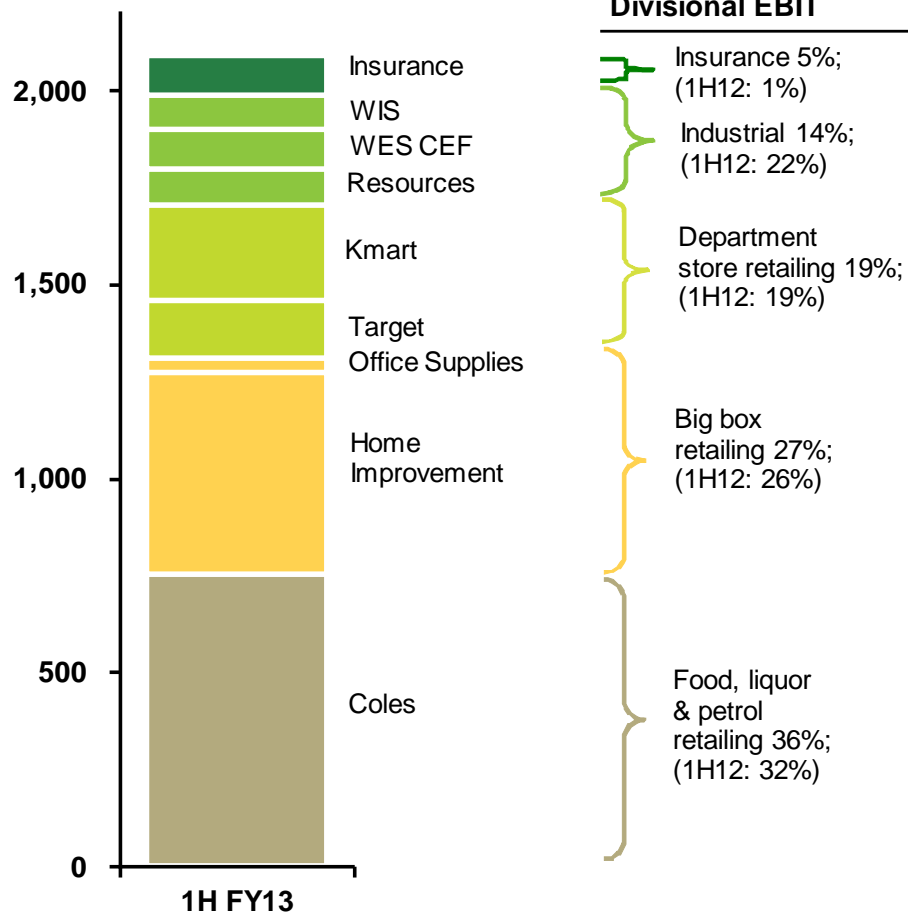
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Half Year ended 31 December (\$m)	2012	2011	↑ ↓ %
Operating revenue	30,614	29,674	3.2
EBITDA	2,574	2,433	5.8
EBIT	2,043	1,937	5.5
Finance costs	(229)	(264)	(13.3)
Net profit after tax	1,285	1,176	9.3
Operating cash flow	2,207	2,172	1.6
Cash interest cover (times) - R12 basis	11.8	10.3	14.6
Net debt to EBITDA (times) - R12 basis	1.1	1.1	-
Fixed charges cover (times) - R12 basis	2.9	2.7	7.4

Strength through diversified earnings

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Divisional EBIT
(1H FY13, A\$m)



Half Year ended 31 December (A\$m)	2012	2011	↑ %
Coles	755	656	15.1
Home Improvement	518	485	6.8
Office Supplies	38	34	11.8
Target	148	186	(20.4)
Kmart	246	197	24.9
Insurance ¹	104	17	511.8
Resources	93	250	(62.8)
Chemicals, Energy & Fertilisers	104	99	5.1
Industrial & Safety	88	97	(9.3)
Divisional EBIT	2,094	2,021	3.6
Other ²	6	(31)	n.m.
Corporate overheads	(57)	(53)	(7.5)
Group EBIT	2,043	1,937	5.5

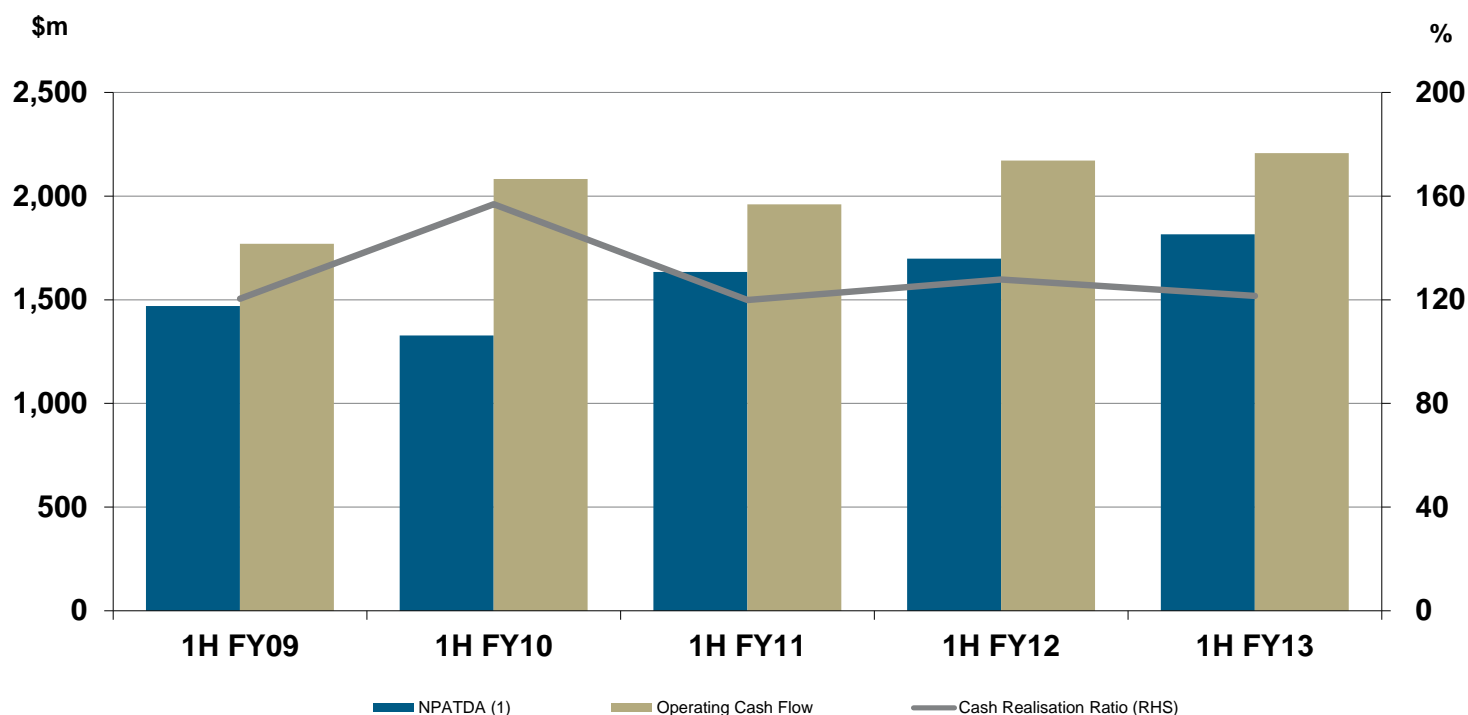
¹ 2011 includes net claims \$28 million above budgeted allowances & increased reserving of \$26 million relating to the February 2011 Christchurch earthquake.

² 2011 includes non-trading items expense of \$30 million.

Portfolio of strong cash generating assets

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- Solid first half operating cash flow of \$2,207 million
- Strong cash realisation maintained through effective working capital management



¹ 1H FY09 to 1H FY12 adjusted for significant non-cash, non-trading items.

Working capital management

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- Operating cash flow growth supported by working capital improvements
- Seasonal working capital peak
 - Retail divisions' inventory build offset by higher creditors
 - Strong inventory focus
 - Improved trading terms in Kmart
- Decline in receivables with lower Resources & Industrial & Safety sales
- Lower Resources payables as a result of cost reduction initiatives

Cash Movement (\$m) Inflow/(Outflow) ¹	Half-Year ended 31 Dec.	
	2012	2011
Receivables	221	(183)
Inventory	(509)	(374)
Payables	653	813
Cash movement	365	256

Working capital cash movement:

Retail	545	557
Other	(180)	(301)
Total	365	256

¹ Cash movement relating to inventories, trade & other receivables, prepayments & trade & other payables.

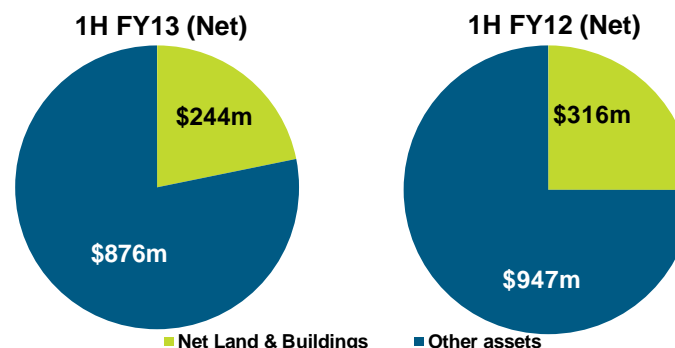
Strong investment in organic growth

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- Continued strong investment in Coles & Bunnings store networks
- AN3 expansion well progressed & on track to be completed within budget
- Proactive management of freehold property portfolio
 - Proceeds from sale of PPE of \$203 million
- FY13 net capital investment \$1.5 to \$2.0 billion, subject to property investment

Half Year ended 31 December (\$m) ¹	2012	2011	↑ ↓	%
Coles	665	625		6.4
HI & OS	357	342		4.4
Target	51	44		15.9
Kmart	49	88		(44.3)
Insurance	12	18		(33.3)
Resources	52	239		(78.2)
Industrial & Safety	18	15		20.0
WES CEF	118	54		118.5
Other	1	3		(66.7)
Total capex	1,323	1,428		(7.4)
Sale of PP&E	(203)	(165)		23.0
Net capex	1,120	1,263		(11.3)

¹ Capital investment provided on a cash basis.



Divisional Performance



Coles performance summary

Half-Year ended 31 December (\$m)		2012	2011	↑ %
Coles Division	Revenue	18,047	17,218	4.8
	EBIT	755	656	15.1
Food & Liquor	Revenue ¹	14,104	13,435	5.0
	Total store sales growth % ^{2,3}	5.0	4.9	
	Comp store sales growth % ^{2,3}	3.8	4.4	
	EBIT ⁴	677	591	14.6
	EBIT margin %	4.8	4.4	
Convenience	Revenue	3,943	3,783	4.2
	Comp store sales growth % ^{2,4}	(2.2)	(0.5)	
	Comp fuel volume growth % ²	2.0	3.7	
	EBIT	78	65	20.0
	EBIT margin %	2.0	1.7	

¹ Includes property revenue 2012 \$15 million, 2011 \$12 million.

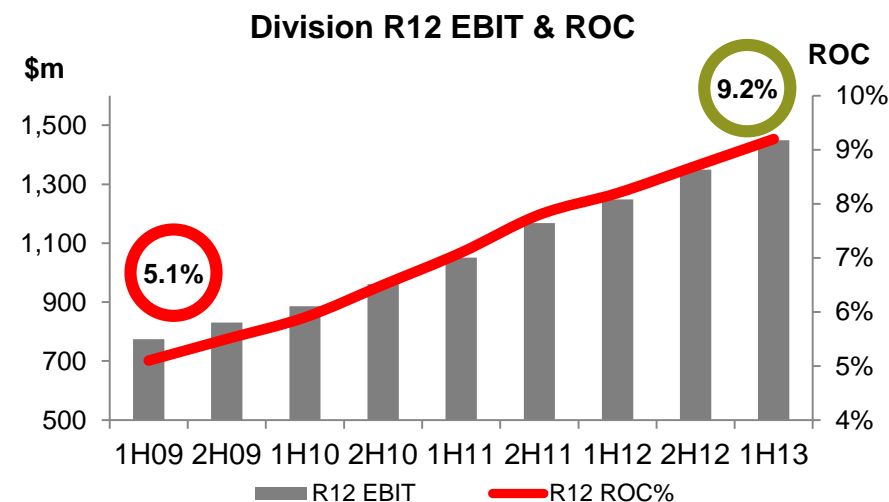
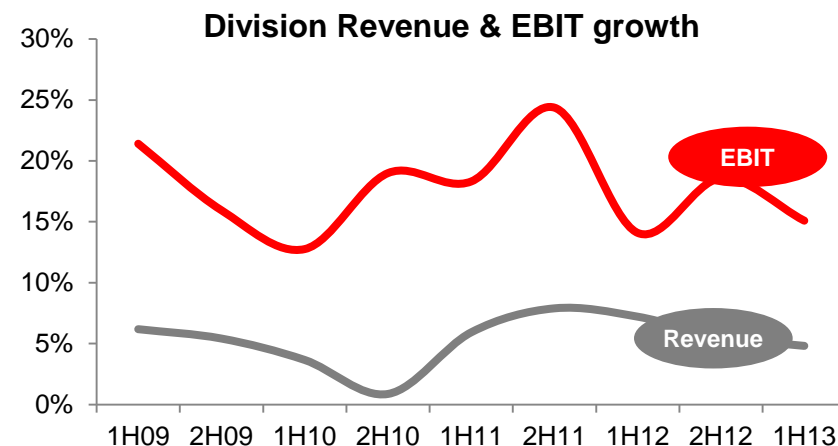
² 2012 for the 27 weeks 25 June 2012 to 30 December 2012, 2011 for the 27 weeks 27 June 2011 to 1 January 2012.

³ Includes hotels, excludes gaming revenue & property.

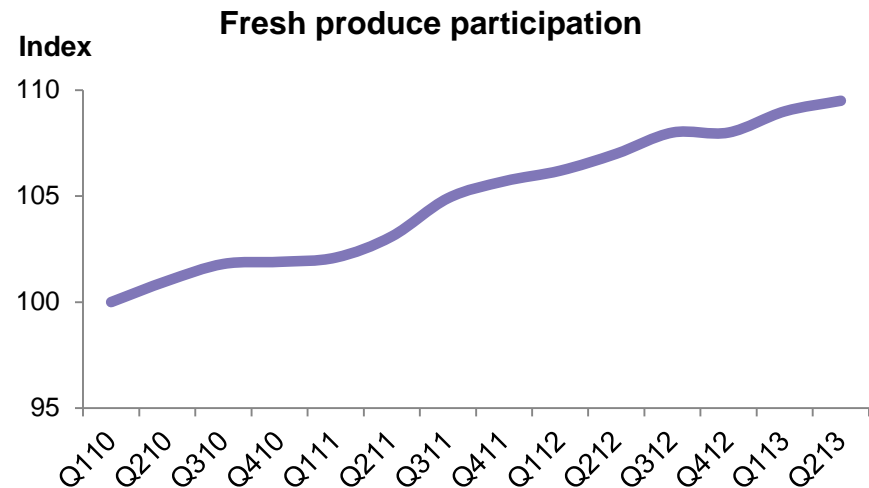
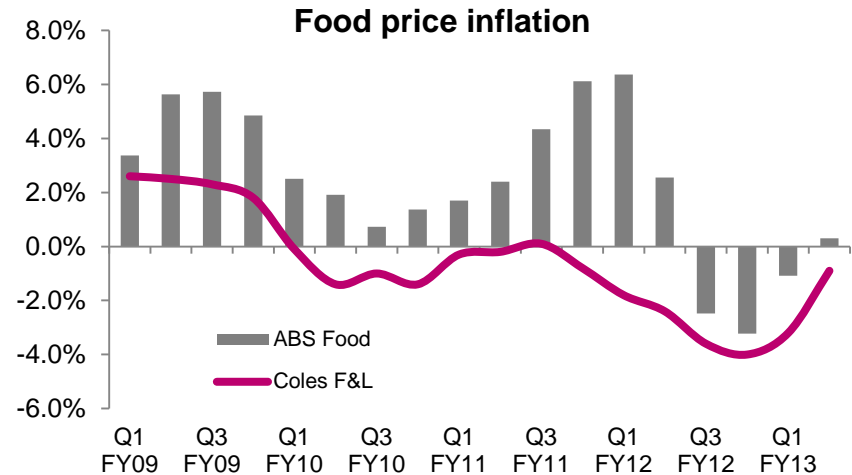
⁴ Includes property EBIT 2012 \$14 million, 2011 \$11 million.

Profit growth faster than sales

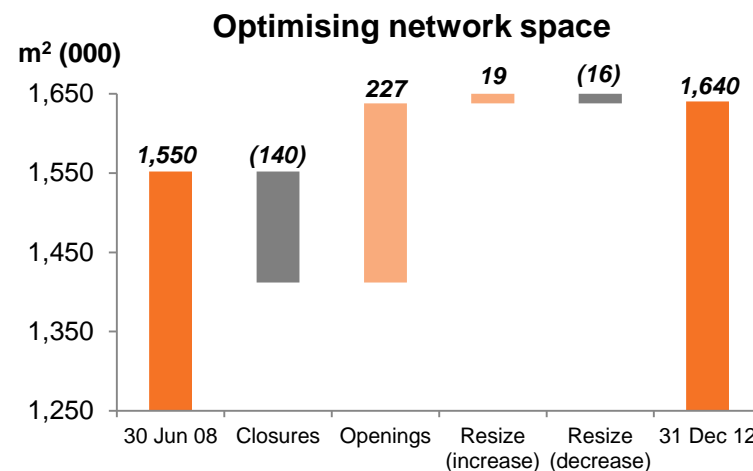
- Four years of market outperformance
 - Strong underlying volume growth
 - Record transaction numbers of 21 million in Christmas week
- Strong ROC improvement over 4½ years
 - EBIT growing three times faster than sales
 - 160bps EBIT margin expansion
 - 410bps ROC expansion



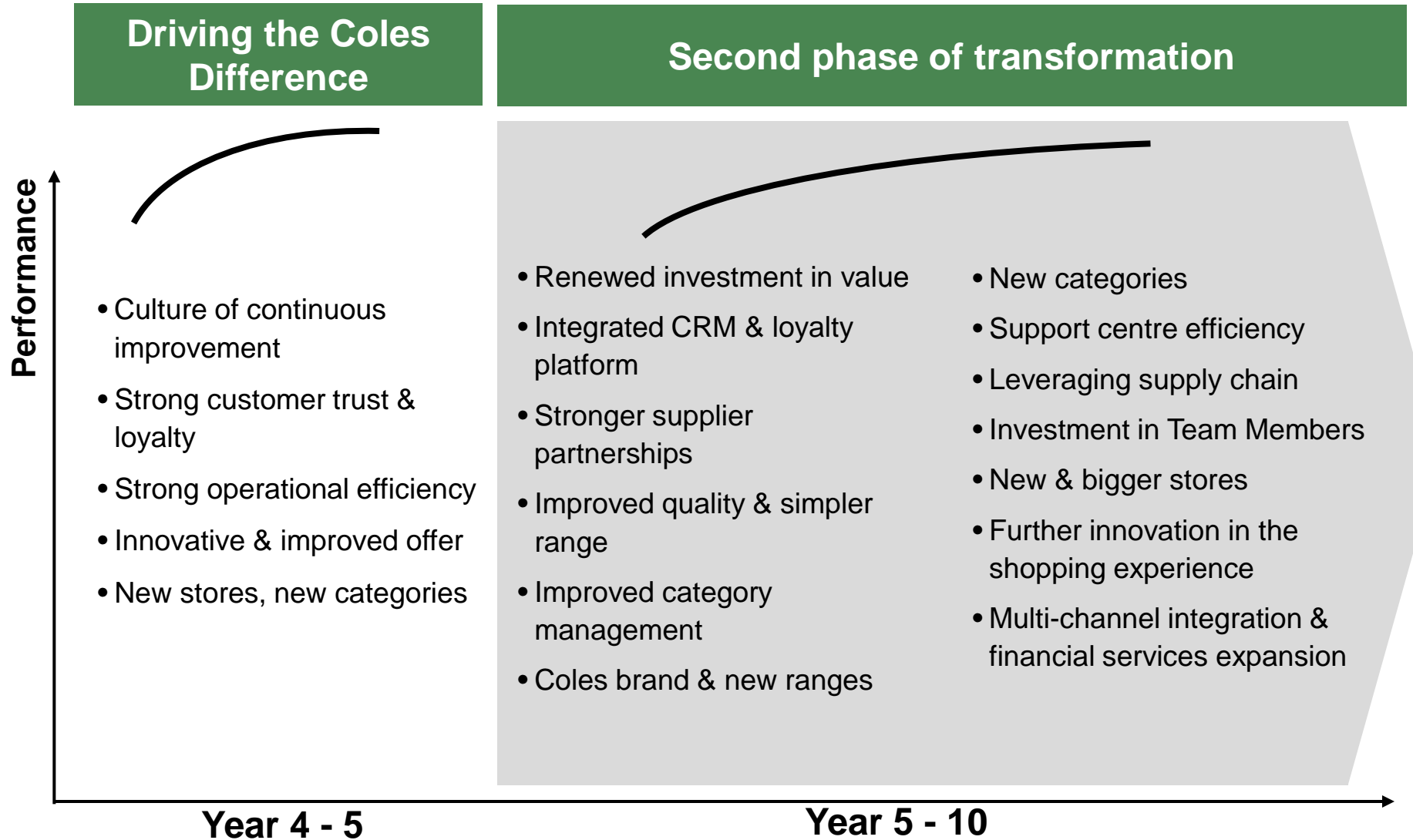
- Increasing customer trust in Coles value driving volume growth
 - State-based pricing in place for three years
 - Two years of Down Down supporting price deflation
 - Investment in Coles brand
- Growing customer confidence in Coles fresh food
 - Fresh produce fastest growing category
 - Strongest fresh food Christmas
 - Commitment to longer term sourcing with Australian farmers & food manufacturers



- Store development initiatives progressing well
 - 1.8% increase in selling area in last 12 months
 - Three new superstores in H1 FY13
 - New fresh format in Southland, Melbourne
- Multichannel plans progressing well
 - flybuys continuing to grow with circa half of sales from members
 - Coles Online re-platforming developing as planned
 - Increasing market share for Coles Insurance & Coles MasterCard



Second phase of transformation



HIOS performance summary

Half-Year ended 31 December (\$m)		2012	2011	↑↓%
Revenue	Home Improvement	4,017	3,797	5.8
	Office Supplies	712	710	0.3
		4,729	4,507	4.9
EBIT	Home Improvement	518	485	6.8
	Office Supplies	38	34	11.8
		556	519	7.1

Home Improvement

- Revenue growth of 5.8%
 - 6.0% total store sales growth (store-on-store growth of 3.4%)
 - 8.1% lift in commercial sales
- EBIT growth of 6.8%
- Good outcomes in key growth drivers
 - service, merchandising, commercial, value & productivity
- Opened 15 trading locations with 11 sites under construction

Office Supplies

- Modest sales growth in a challenging environment
- Strong earnings growth with improved margin performance
- Continuing to build presence & capability in business markets

Target performance summary

Half-Year ended 31 December (\$m)	2012	2011	↑ %
Revenue	2,070	2,060	0.5
EBIT	148	186	(20.4)
EBIT margin (%)	7.1	9.0	
Total sales growth ¹ (%)	1.2	(2.5)	
Comparative store sales growth ¹ (%)	(1.8)	(3.5)	

¹ 2012 for the 27 weeks 24 June 2012 to 29 December 2012, 2011 for the 27 weeks 26 June 2011 to 31 December 2011.

Target highlights

- Encouraging improvement in trading performance
 - Better sourcing & improved promotional effectiveness
- Target's mid-tier positioning strengthened
 - Positive customer response to Target Essentials
 - Successful pilots conducted in a number of key categories
 - Reinforced Target's fashionability with 'Designers for Target' programs
- Continued expansion of online store
 - Three-fold increase in items available driving strong sales growth
 - Significant system capability upgrade
- Continued investment in the store portfolio
 - Nine new stores & nine refurbishments completed
- Significant investment incurred in support of transformation plan
 - Not expected to repeat in future periods

Kmart performance summary

Half-Year ended 31 December (\$m)	2012	2011	↑ %
Revenue	2,299	2,236	2.8
EBIT ¹	246	197	24.9
EBIT margin (%)	10.7	8.8	
Total sales growth ² (%)	3.5	(1.3)	
Comparative store sales growth ² (%)	3.0	(1.4)	

¹ Includes \$1 million earnings relating to Coles Group Asia overseas sourcing operations (2011: \$4 million). As at 31 December 2012 Coles Group Asia is no longer utilised by Target.

² 2012 for the 27 weeks 27 June 2012 to 1 January 2013, 2011 for the 27 weeks 27 June 2011 to 1 January 2012.

Kmart highlights

- Customers continue to respond well to Kmart's strategy of providing the lowest prices on everyday items for families
 - 12 consecutive quarters of growth in transactions & units sold
 - Strong performance of seasonal & everyday core ranges
- Solid return on capital & double digit earnings growth
 - Continued improvements through sourcing
 - Stronger seasonal trade with less mark down activity
- Strong cash realisation
 - Focus on inventory management maintained
- Continued investment in the network
 - Opened six new Kmart stores & four new Kmart Tyre & Auto stores
 - Completed six full Kmart store refurbishments

Resources performance summary

Half-Year ended 31 December (\$m)	2012	2011 ¹	↑↓ %
Revenue	826	1,087	(24.0)
Royalties ²	(148)	(162)	8.6
Mining & other costs	(517)	(602)	14.1
EBITDA	161	323	(50.2)
Depreciation & amortisation	(68)	(73)	6.8
EBIT²	93	250	(62.8)
Coal production ('000 tonnes)³	7,017	7,085	(1.0)

¹ 2011 includes Premier which was divested on 30 December 2011.

² Includes Stanwell royalty expense of \$91 million (2011: \$88 million).

³ Includes Premier production of 1.6mt in 2011.

Resources highlights

- Continued improvement in safety performance
- Lower export prices & continued high US\$:A\$ exchange rate resulted in a significant decline in export revenue
- Increased production volumes driven by recent mine expansions
 - Curragh production up 24.2% to 5,529kt
 - Bengalla production up 46.9% to 1,488kt
- Operational changes at Curragh in response to market conditions
 - Reduced contractor usage & partial mine shutdown in December
 - Significant reduction in mine cash costs
 - Unit rate >20% lower than 1H FY12

Insurance performance summary

Half-Year ended 31 December (\$m)	2012	2011	↑ %
Total Revenue	1,035	945	9.5
EBITA Underwriting	72	(10)	<i>n.m.</i>
EBITA Broking	38	35	8.6
EBITA Other	0	(2)	<i>n.m.</i>
EBITA Insurance Division	110	23	378.3
EBIT Insurance Division	104	17	511.8

Insurance Highlights

- Strong Underwriting performance
 - Good momentum in underwriting performance with improved loss ratios through better risk pricing, exposure management & claims efficiencies
 - Higher earned premiums resulting from changes to reinsurance arrangements & the flow through of premium rate increases achieved in FY12; modest rate increases continuing into FY13
 - Favourable claims experience in most portfolios
 - Continued growth in personal lines through Coles and OAMPS
- Continued income & earnings growth in Broking
- No increase to NZ Earthquake reserves from 30 June

Other businesses performance summary

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Half-Year ended 31 December (\$m)		2012	2011	↑ %
Revenue	Chemical, Energy & Fertilisers ¹	775	775	0.0
	Industrial & Safety	837	843	(0.7)
EBIT	Chemical, Energy & Fertilisers ²	104	99	5.1
	Industrial & Safety	88	97	(9.3)

¹ Includes Kleenheat Gas, ALWA, enGen (prior to divestment in August 2011) & Bangladesh (prior to divestment in January 2012).

² Includes enGen & Bangladesh earnings for the period prior to divestment in August 2011 & January 2012 respectively (\$43 million gain on sale of enGen excluded).

Chemicals, Energy & Fertilisers

- Construction progressing well to expand ammonium nitrate (AN) production capacity from 520ktpa to 780ktpa (est. completion 1H CY14)
- Higher Chemicals earnings driven by good plant performances & stronger pricing
- Lower Kleenheat Gas earnings, despite higher Saudi CP pricing, due to deterioration in feedstock LPG content & margin pressures
- Lower Fertilisers earnings due to a later & poorer harvest affecting sales volumes & margins

Industrial & Safety

- General slowdown in business activity (particularly resources & construction sectors)
- Focus on continued performance improvement
- Solid ROC supported by strong inventory management & targeted network investment

Outlook

Retail

- Sustained earnings growth to be supported by continued investments in value, merchandising, service, store network, online channel & productivity initiatives

Insurance

- Strong underwriting disciplines & a focus on operational efficiencies expected to further improve underwriting performance, in the absence of a high number of catastrophe events
- Modest growth in broking earnings expected, with challenging conditions in SME sector

Resources

- Low export coal prices & high exchange rate expected in the near term
- Ongoing cost reduction focus
- Long term export coal market fundamentals remain sound

Chemicals, Energy & Fertilisers

- Solid demand for chemicals expected to continue, supported by good plant performances
- Kleenheat Gas outlook remains challenging

Industrial & Safety

- Subdued demand & competitive market conditions expected to continue in the near term
- Division well placed to respond to recovery

Group

- Manage the portfolio to deliver satisfactory returns to shareholders
- Continue to improve capital efficiency
- Maintain strong balance sheet & access to capital
- Continue to leverage & build human resource capability

Debt Management



Wesfarmers

Financial discipline is core to Wesfarmers' strategy

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Maintaining prudent capital structure and A-/A3 credit rating is important to Wesfarmers

Ability to raise capital and maintain balance sheet strength

- Apr 08: A\$2.6 billion equity raising and US\$650 million 5 year Rule 144A bond
- Feb 09: A\$4.6 billion equity raising
- Sep 09: A\$500 million 5 year Australian domestic bond
- Mar 10: €500 million 5 year Euro bond
- Dec 10: A\$2.5 billion revolving syndicated facility with equal maturities in December 2013 & 2014
- May 11: US\$650 million 5 year Rule 144A bond
- Nov 11: A\$500 million 5 year Australian domestic bond
- Mar 12: A\$500 million 7 year Australian domestic bond
- Aug 12: €650 million 10 year Euro bond
- A\$1.4 billion bilateral revolving credit facilities with maturities up to 2 years

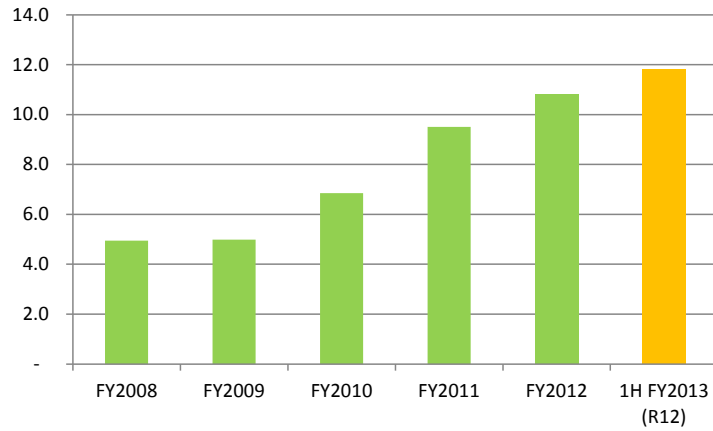
Solid credit metrics

- Improved credit ratings: Moody's credit rating upgraded to A3 (stable), consistent with Standard & Poor's A- (stable) rating
- Continued strength in Group's debt service position
 - Gross debt of \$5.8 billion, net debt of \$5.1 billion
 - Strong liquidity position, supported by \$2.5 billion of committed undrawn facilities
 - 65% hedged to December 2013
 - Improvement in key debt service ratios

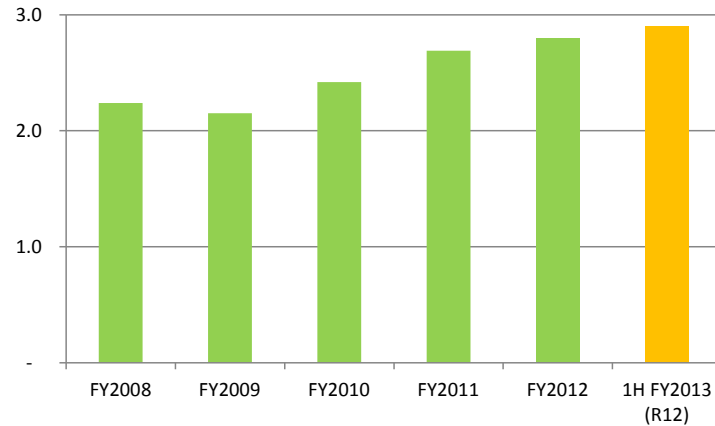
Strong credit metrics

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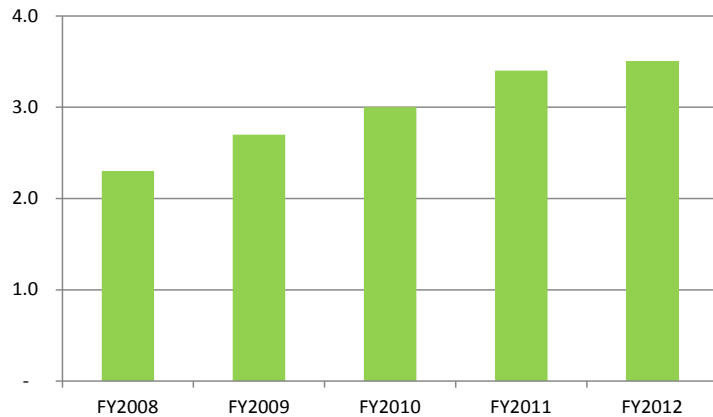
Cash interest cover ratio (times)



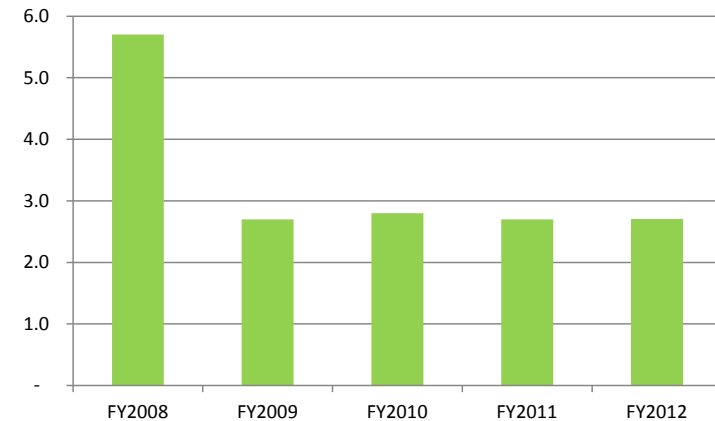
Fixed charges cover ratio (times)



S&P EBIT interest coverage - lease adj. (times)



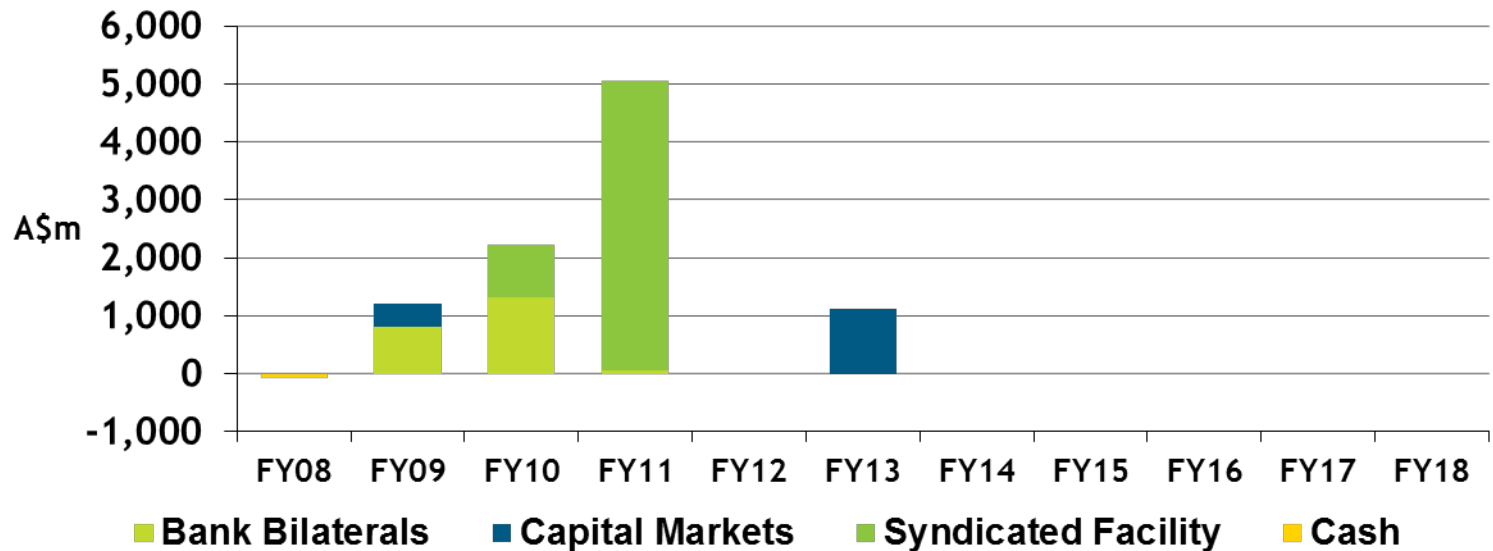
S&P Debt / EBITDA - lease adj. (times)



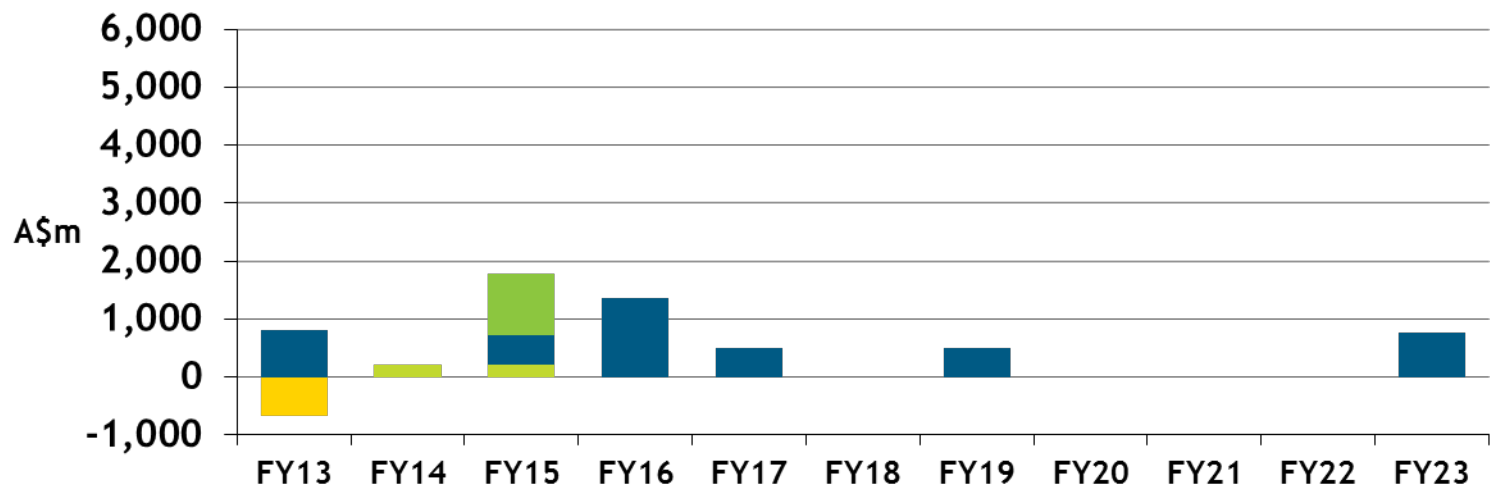
Pro-active debt management

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Debt as at
30 June
2008



Debt as at
31
December
2012



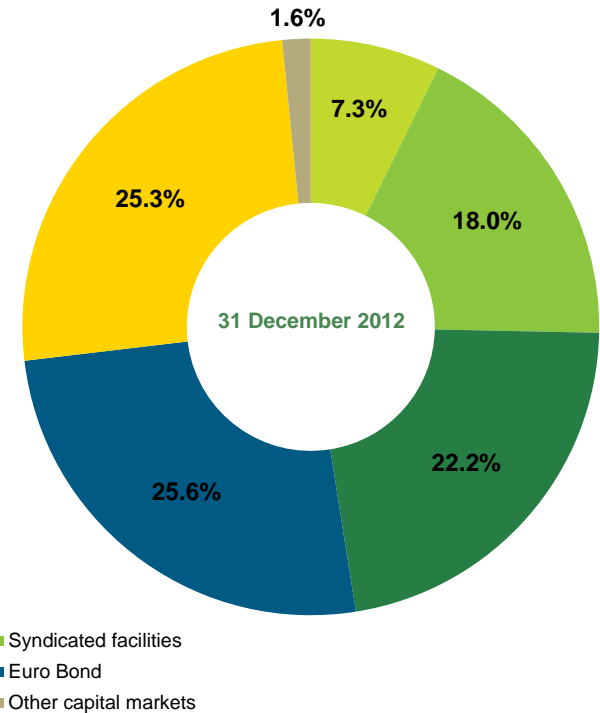
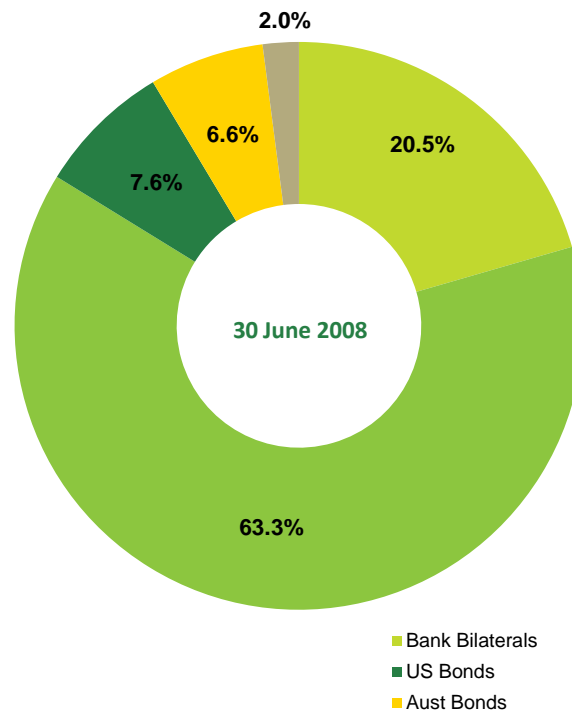
Pro-active debt management

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Refinancing objectives

- Focus on extending maturity profile and maintaining liquidity headroom in revolving and bilateral facilities
- Commitment to diversity of funding sources including the domestic and international debt capital markets
- Standard terms and conditions across all DCM programmes, with a common guarantee structure that applies to all funding arrangements

Funding Diversity

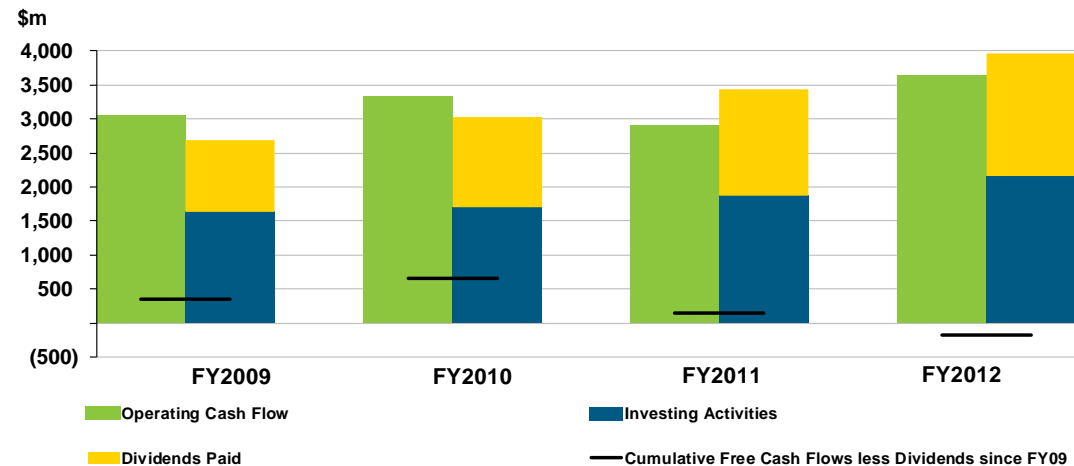


Through the cycle cash flows

Dividend policy

- Dividend policy takes into account through the cycle free cash flow requirements and debt refinancing
- Strong phase of capital expenditure led growth
- Potential cash proceeds from future asset sales
 - Retail property, once sites are developed (freehold land and buildings \$3.0 billion at 31 December 2012). Recycling capital via property monetisation is a current focus for the Group
 - Other asset sales post 31 December 2012 (1H FY2013 PPE sales \$203 million)
- Dividend investment plan neutralised since 2008/09 final dividend; potential to preserve cash
- Continued focus on working capital improvements
- Focus on maintaining strong credit metrics

Free cash flows



Questions



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